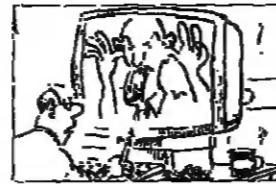


Musical chairman
All change for France's political appointees
Page 6



Software secrets
Battle rages over US computer data security
Page 18

Country roots
Where Japan's new PM is coming from
Page 3

Chinese medicine
The bumpy road to economic stability
Page 20

FINANCIAL TIMES

Europe's business newspaper

THURSDAY AUGUST 5 1993

D8523A

Rhône-Poulenc chief warns of 10% profit fall

Rhône-Poulenc, French chemicals group and one of the companies which will spearhead the government's privatisation programme, yesterday warned of a fall in profits for the first half of 1993 and for the year as a whole. Chairman Jean-René Fourtou said the group's first-half net profits were expected to be about 10 per cent down on the FF11.55bn (£260m) reported for the same period last year. The share price fell from FF1159 to FF1154. Page 11

News Corporation plans to raise about A\$500m (\$338m) through an issue of convertible preference shares to help pay for the acquisition of a 63.6 per cent stake in Star TV, Hong Kong-based satellite TV company. Page 11

Midland Bank seeks lending opportunities
Midland Bank, UK subsidiary of HSBC Holdings, reported half-year pre-tax profits of £38m against £30m in the same period last year despite persistent bad debt provisions. Chairman Sir Peter Walters (left), said the bank was now able to take advantage of any rise in domestic lending. The banks was "actively pursuing" opportunities to lend. Page 12; Lex, Page 10

Hurd to heat rifts over Europe: UK government ministers have launched a concerted attempt, led by foreign secretary Douglas Hurd, to heal Conservative party wounds over Europe ahead of next year's European parliament elections. Page 5

Go-ahead likely for N-plants: The UK government said it was "minded" to give the go-ahead to the £2.8bn Thorp nuclear reprocessing plant at Sellafield in northern England. Page 10; Details, Page 5

Timeshare law may be tightened: The Isle of Man, the legal jurisdiction for many European Community timeshare contracts, is considering a law which will shorten the period during which buyers can cancel their contracts. Page 6

Jaguar, UK luxury carmaker, increased its sales in the US - its most important market worldwide - by 23.7 per cent in the first seven months of the year from 5,223 a year ago. Page 5

BT signs deal on switching gear: British Telecommunications has signed contracts with AT&T of the US and Alcatel of France, to test equipment that could lead to the next generation of advanced switching systems. Page 5

Steelmakers seek new coal pact: Negotiations have begun between German steel producers and Ruhrohle, which produces 80 per cent of the country's coking coal, which could radically change an agreement committing German steel producers to buy all their coking coal from high-price domestic producers. Page 2

French government challenged: France's constitutional watchdog challenged the government's legislation to make the Bank of France independent. Page 2

Honda chooses UK partner: Honda Engineering, part of the Japanese motor group, has chosen Stadco of the UK to help it make systems for automotive components manufacture in Europe. Page 4

Glynwidd International, UK metals and plastics processing group, achieved an 18.8 per cent improvement in first half pre-tax profits to £18.3m, its fourth consecutive half of improved results. Page 16

Index-linked bonds spread: The strength of the UK's index-linked gilt market has prompted other countries to consider issuing government bonds linked to their inflation rate. Page 11

In Shops, Birmingham-based property group, is acquiring the Milbank Foods chain for £8.15m, (\$12.1m) but is seeking a buyer for its Executive Centres services subsidiary. Page 17

Stolen Kuwaiti antiques found: Part of a private collection of antiques worth millions of dollars taken from Kuwait by the Iraqis during their seven-month occupation of the emirate has turned up at Sotheby's, the international art dealers, in London. Page 10

STOCK MARKET INDEXES

	STOCK MARKET INDEXES	STERLING
FT-SE 100	2,941.9	(-5.7)
Yield	3.9	
FT-SE Midtrack 100	1,959.09	(+6.50)
FT-SE All-Shares	1,456.84	(-0.70)
Nikkei 225	20,677.55	(+139.91)
New York Stock Exchange	3,555.52	(-4.75)
Dow Jones Ind Ave	3,448.76	(-0.51)
S&P Composite	817.1	(61.8)
	US LUNCHTIME RATES	
Federal Funds	3.1%	
3-mo Tres Bills Yld	3.137%	
Long Bond	10.73%	
Yield	6.534%	
	LONDON MONEY	
3-mo Interbank	5.2%	(same)
Libor long gilt future: Sep 1993 (Sep 10/12)	5.162%	
Brent 15-day (Sep)	\$16.75	(16.6)
	Gold	
New York Comex Aug	\$289.2	(103.4)
London	\$401.5	(403.65)

	EUROPE	STERLING
Austria	Sarco	Germany
Balkan	Dm250	Greece
Belgium	BF95	Hungary
Denmark	DK100	Iceland
Croatia	HRD700	India
Cyprus	CO100	Ireland
Czech Rep	Kcs15	Italy
Denmark	DK100	Japan
Egypt	EG100	Kuwait
Finland	FI125	Lebanon
France	FF1900	Lux
		UK
		US
		YEN
		DM
		FRF
		DKR
		GRK
		ILS
		ITL
		JPY
		KRW
		MXN
		NOK
		PLN
		SEK
		SIK
		SKK
		TRL
		TRY
		UAH
		VEB
		ZAR

STOCK MARKET INDEXES

All change for France's political appointees

VW summons directors to crisis meeting

By Christopher Parkes
in Frankfurt

VOLKSWAGEN directors with the power to hire and fire its top management have been summoned to a meeting tomorrow to discuss spying allegations against senior executives and worries that the group will record a loss this year.

A company spokesman said there was no reason to suggest that the job of the production director, Mr José Ignacio López de Arriortua, accused by General Motors, his previous employer, of industrial espionage against

it, was in doubt. The meeting is due to begin at 5pm GMT tomorrow.

News of an extraordinary sitting of the supervisory board came shortly after a statement from VW yesterday that it is to cut a further 3,000 jobs in Germany by the end of 1994.

Earlier this year, the company said it intended to reduce the payroll at its six domestic plants by 12,500. More than 5,000 workers have gone since then and a further 10,000 jobs will disappear in the next 17 months.

Analysts said the group faced a loss of at least DM700m (£407m) this year. Observers calculate

turnover could fall by 10 per cent this year, while VW's own profit forecasts are based on a decline of 5 per cent - a target which company officials describe privately as "over-optimistic".

"It is clear that our earnings forecast cannot be attained if the drop in sales is larger," Mr Ferdinand Piëch, group chairman, said in an interview.

He drew fire last week from politicians and business leaders for a clumsy attack on GM with xenophobic overtones. His attempts to fight back in what he calls a "war" with GM and its German subsidiary Adam Opel led to accusations that he was

damaging Germany's reputation. Mr Günter Rexrodt, economics minister, intervened personally with an offer to mediate.

The VW supervisory board, including representatives of Germany's leading banks, unions and the state of Lower Saxony, which owns almost 20 per cent, has so far been solidly behind Mr Piëch and his team.

A recent meeting between a small group of management and supervisory board directors decided that it would withdraw support for Mr López only if he were ultimately found guilty.

Mr Piëch, who has unequivocally bound his fate to that of his

Spanish colleague, is expected to tell the meeting tomorrow evening of Mr López's "stupendous performance" so far, a spokesman said.

The group's North American subsidiary said yesterday that sales of Volkswagen cars in the US last month were down 46 per cent on July last year. With total deliveries to customers of 25,000 vehicles, sales in the first seven months of the year had fallen 48 per cent.

● Mercedes-Benz said its July sales in the US were up 45 per cent in the year to the end of last month sales were down 12.8 per cent at 34,590.

Japan's LDP set to give up power for first time

By Robert Thomson in Tokyo

HOLED UP in a Tokyo hotel, Mr Morihiro Hosokawa, Japan's prime minister designate, granted audiences to a passing parade of politicians, and furiously worked the telephone in an attempt to put names to places in the cabinet that is expected to take power today.

In government buildings not far away, officials of the ruling Liberal Democratic party, resigned to at least a few months in opposition, were clearing desks and moving potted plants in preparation for a role alien to a party which thought it had a permanent lease on power.

Unless the seven-party coalition crumbles unexpectedly, the LDP will be formally removed from office today at a special parliamentary sitting, which will select a new prime minister and prove to a still disbelieving populace that Japanese politics has entered a new era.

If the choice of cabinet members is an indication of politicking to come, coalition government will provide some surprises. It was rumoured for much of yesterday that Mr Akio Morita, chairman of Sony, the consumer electronics company, would be foreign minister, though the odds were lengthening early today.

"Mr Morita has not been formally asked if he wants the job and his feeling is that he does not want it," Sony said, although Japanese politicians sometimes signal their enthusiasm by denying that they have an interest.

Leaders of most coalition parties were expected to take cabinet posts, including Mr Tsutomu Hata, leader of the Japan Renewal party, who is likely to provide a sense of continuity by becoming finance minister, a post he held when he was a member of the LDP.

Mr Sadao Yamahana, leader of the Social Democratic party, was apparently torn between resigning to take responsibility for his party's poor election performance and accepting a senior

Continued on Page 10
Background, Page 3
Editorial Comment, Page 3

Foreign exchange dealers taken by surprise

Weaker ERM currencies rise against D-Mark

By James Blitz in London and John Riddiford in Paris

THE French franc, Belgian franc and Danish krone rose sharply against the D-Mark yesterday after the countries' respective central banks kept the cost of borrowing their currencies at extremely high levels in the more relaxed conditions of the European exchange rate mechanism.

In price movements which astonished many currency dealers, the French franc gained more than 5 centimes against the D-Mark in London trading, while the Belgian franc closed in London inside its old ERM fluctuation band.

In New York yesterday, the Danish krone was close to its old ERM floor from the D-Mark at one of London's leading commercial banks.

Other market operators took a more relaxed view of yesterday's events, saying that trading had been comparatively thin.

In Paris, there was no indication whether the authorities were aiming to maintain the franc's exchange rate against the D-Mark or whether interest rates would be cut today in the Bank of France's regular money market operation.

Mr Edouard Balladur, the French prime minister, yesterday however reaffirmed the French government's commitment to the stability of the franc and to monetary discipline following the easing of the French franc's link with the D-Mark in the ERM.

Several dealers in London said the move had taken the foreign

exchange markets by surprise, and may have brought heavy losses to hedge funds which had sold these currencies in the expectation of interest rate cuts.

"A lot of our dealers and customers do not know what is going on in the market right now," said the head of sales at one of London's leading commercial banks.

Other market operators took a more relaxed view of yesterday's events, saying that trading had been comparatively thin.

In Paris, there was no indication whether the authorities were aiming to maintain the franc's exchange rate against the D-Mark or whether interest rates would be cut today in the Bank of France's regular money market operation.

Parties will be excluded if they win less than 4 per cent of votes nationally under the proportional system, which divides the country into 27 electoral regions.

Yesterday's decision, which followed Senate approval late on Tuesday night, means the election will largely be fought on a majority voting system, with a small element of proportional representation.

The decisions were the final stage of a process begun after a referendum in April gave overwhelming support to a change in voting for the Senate. That provided the impetus for similar changes in the lower house.

Electors will complete two voting forms for the lower house. One will be for the "first past the post" constituency-based system, and the other will be a party preference for the remaining seats.

Parties will be excluded if they win less than 4 per cent of votes nationally under the proportional system, which divides the country into 27 electoral regions.

Parties pressing for an early election, such as the Northern League and the former Communist Democratic Party of the Left, are likely to argue that the task will be filled by proportional representation. Polling will take place on a single day.

By Halg Simonian in Milan

AN EARLY general election in Italy has become more likely following approval of crucial electoral reforms by the lower house of parliament, the Chamber of Deputies.

Yesterday's decision, which followed Senate approval late on Tuesday night, means the election will largely be fought on a majority voting system, with a small element of proportional representation.

The decisions were the final stage of a process begun after a referendum in April gave overwhelming support to a change in voting for the Senate. That provided the impetus for similar changes in the lower house.

Electors will complete two voting forms for the lower house. One will be for the "first past the post" constituency-based system, and the other will be a party preference for the remaining seats.

Parties will be excluded if they win less than 4 per cent of votes nationally under the proportional system, which divides the country into 27 electoral regions.

Parties pressing for an early election, such as the Northern League and the former Communist Democratic Party of the Left, are likely to argue that the task will be filled by proportional representation. Polling will take place on a single day.

Continued on Page 10

CONTENTS

<

Nigerian opposition leader flies to London

By Michael Holman in London
and Reuter in Lagos

NIGERIA'S political crisis took a new turn yesterday when Chief Moshood Abiola, winner of the country's aborted presidential election, arrived in London to press his claim for recognition as the country's civilian leader.

He left Lagos on Tuesday night in his private jet bound for the northern city of Katsina, according to the flight plan. The jet flew on to London airport, where he landed early yesterday.

A close aide said the Social Democratic party leader feared for his life. Later in the day, however, Mr Abiola denied there was anything unusual about his arrival, saying he was en route to Washington for discussions on recent developments in Nigeria.

He left behind a divided SDP. He and senior party officials are at odds over President Ibrahim Babangida's proposed interim government.

In an interview with the BBC yesterday, Mr Abiola again rejected it and pressed his claim on the presidency. Earlier in the day, however, a party official in Lagos defended the idea, saying that Gen Babangida had promised that an interim government would be wholly civilian.

Mr Abiola apparently won the presidential election in June but the military cancelled the poll and offered the SDP and the one other legal party, the National Republican Convention, a choice between a fresh election and an interim government.

Gen Babangida has repeatedly promised that the military will hand over power to civilians by August 27, but on Saturday he said the proposed interim government was "a consensus arrangement for concluding the transitional agenda of this administration".

Mr Aminu Idris, SDP spokesman, told Reuters yesterday that the president had made his promise about a civilian administration on July 5 when he first presented the two parties with the choice.

Mr Abiola's supporters in the SDP have accused the party's national officers of selling out to the government. Twenty-four of the 30 state chairmen of the SDP also dissociated themselves from the interim government proposal on Tues-

A monument to Hosokawa's initiative

Gordon Crabb on the record of Japan's new PM who had a liking for modernist projects

THE ARISTOCRAT who helped break Japan's 38-year-old political mould and is due to be elected today as prime minister has never held a cabinet post. For eight years, though, Mr Morihiro Hosokawa ran one small part of the country - where he became known in equal measure as marketing man, internationalist and builder of modernist municipal monuments.

He described his job as governor of the southern Kumamoto prefecture until 1990, as that of the region's top salesman. He brought in Deusus, the country's biggest advertising agency, to promote a "cultural infrastructure" which included the erection of dozens of design-conscious public buildings.

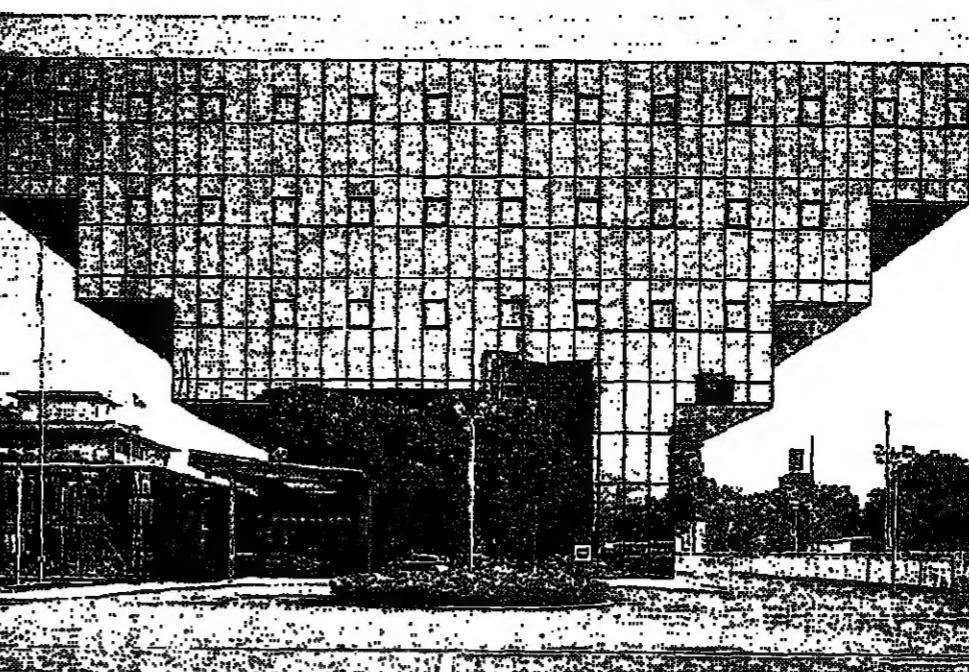
On the surface he was successful but it cost a lot of public money," says Mr Matsuo Yamashita, branch general secretary of the Social Democratic party, which is one of the seven partners in the coalition which Mr Hosokawa will head.

"Visually, Kumamoto has been changed but in the way it functions nothing much is different."

Kumamoto North police station is one striking example of the sort of building Mr Hosokawa has promoted. An inverted wedge of glass which cost Y2.5bn (215.8m), it formed part of Mr Hosokawa's so-called Artpolis construction programme aimed at promoting quality of life in Kumamoto and its image nationally and abroad.

It was completed as Mr Hosokawa's term ended. The shape of the police station provides a symbol of what local political foes and colleagues from the period agree was a "top-down" administrative style, strong on initiative and short on consultation.

Mr Hosokawa is credited in Kumamoto with bringing the relatively poor prefecture to national attention through pro-



Associated Press/Reuter

Hosokawa, his region's "top salesman", and the Kumamoto North police station, symbol of his "top-down" administrative style

jects such as the Artpolis, as well as the Technopolis research and development centre for which he raised more than Y2bn from local donations. He also brought in an agricultural programme to become more specialised in what they grow.

His popularity was always high, with an approval rating towards the end of his term put by one local opinion poll at more than 70 per cent. In part this reflects the traditionalist populace of the region, many of whom revere Mr Hosokawa, whose family ruled there for more than two centuries until 1868. Some called him ("monosuke") lord.

His increases in construction spending, however, denied the share of the budget going to social security and to education. Although these grew in yen terms as the budget expanded in the prosperous 1980s, opponents point out that the outlay on education, in which he professes a special interest, shrank from 27.5 per cent of all spending to 24 per cent during his time in office.

Yet the Artpolis projects provided high-quality public housing estates, and the 30 per cent of the budget allocated to construction was not out of line compared with other prefectures. However, some projects

appear to be an eccentric indulgence typical of the high-spending years in late-1980s Japan - an outdoor theatre with one of the largest stages in the country goes unused most of the year because of the region's high rainfall.

Mr Arata Yamauchi, Mr Hosokawa's budget director for Mr Hosokawa's first four years

in office and deputy governor during his second term, says: "He saw the historic buildings in Kyoto and Nara [two former capitals of Japan] and wanted to create the same in Kumamoto - buildings which will last century after century."

Mr Hosokawa "taught people not to depend on the central government", says Mr Yamauchi.

Some 35 surviving Korean inmates gave testimony. Several court hear-

Though he never held a cabinet post, he ran one small part of the country for eight years with some imagination

ings remain to be processed in Japan's tortuous legal system.

The timing of the report's release signals a desire to resolve the issue on the part of the LDP, which is trying to project a more open image in the wake of its defeat in last month's general election.

On Tuesday, Mr Tsutomu Hata, of the Japan Renewal party and likely deputy prime minister in a new government, and the Social Democratic party's Ms Takako Doi, designated lower house speaker, both promised to seek full reconciliation with countries invaded during the war.

Mr Kono said yesterday the brothels were operated "in response to the request of the military authorities" whose personnel at times "directly took part in the recruitments" of women, which were conducted generally against their will".

Accepting that the practice was both widespread and of long duration, he said the women "suffered immeasurable pain and incurable physical and psychological wounds".

Mr Miyazawa, confronted with the issue before a trip to Seoul last year, offered an apology in which he said it was undeniable that women had been

recruited. The extent of coercion involved has not been admitted before, however.

Still, the latest report gives no indication of the number of women involved (estimates suggest upwards of 100,000 in Korea alone) and insists that private recruiters were largely responsible for rounding them up.

While a senior foreign ministry official acknowledged last night that many of the women were held without pay, he declined to accept terms such as sex slaves and avoided recognising the episode as a war crime.

Editorial Comment, page 15

Current account surplus up 19.8% in first half

By Robert Thomson in Tokyo

JAPAN'S current account surplus in the six months to June rose by 19.8 per cent from a year earlier to \$67.5bn (\$45.30bn). It is on course for a new record total this year in spite of appreciation of the yen and US attempts to improve market access.

The current account surplus for the month of June was a record \$10.7bn, compared to \$9.4bn last year, and reflected the influence of a large trade surplus \$11.6bn, though the finance ministry expects the stronger yen to slow the expansion of that surplus in coming months.

During the first half, Japan recorded an unusual \$2bn surplus on its invisible trade, which is generally pushed into deficit by the trifle of the tourist outflow.

The ministry said an increase in receipts on investment abroad had turned the account around, although there was a deficit of \$423m for June.

Japanese investors' net sales of foreign bonds during the month were \$3.04bn, compared to net purchases of \$4.58bn in May, while they were net purchasers of \$1.24bn in equities, up from \$1.14bn in May.

Foreign investors' net purchases of Japanese bonds in June were \$2.3bn, while they sold \$2.38bn in stocks.

Finance ministry officials fear that the immediate effect of the renewed strengthening of the yen in recent days will be to push the trade and current account surpluses higher, provoking further calls from Washington for new market opening measures.

Officials in the finance ministry and the ministry for international trade and industry are also concerned that a coalition government, expected to take office today, will be unable to agree on a response to US requests for a new spending package to stimulate the economy and, in theory, increase imports.

Japan's current account surplus has grown year-on-year for 27 consecutive months, although the seasonally adjusted surplus for June fell 18.4 per cent from May, giving the government hope that the expansion, which began after the collapse of the finance bubble, is coming to an end.

Stranded Palestinians call for action by US

PALESTINIAN deportees stranded in a south Lebanon no man's land demanded yesterday that the US pressure Israel to take them back, Reuter reports from Zahrat, Lebanon.

The nearly 400 deportees issued their demand before the arrival in eastern Lebanon of Mr Warren Christopher, US secretary of state, on the fourth leg of a mission to revive stalled 21-month-old Middle East peace talks.

"Eight months have passed and [UN] Security Council Resolution 799 has not been implemented. We demand Christopher to pressure Israel for our return," said deportee leader Mr Abdul Aziz Rantisi.

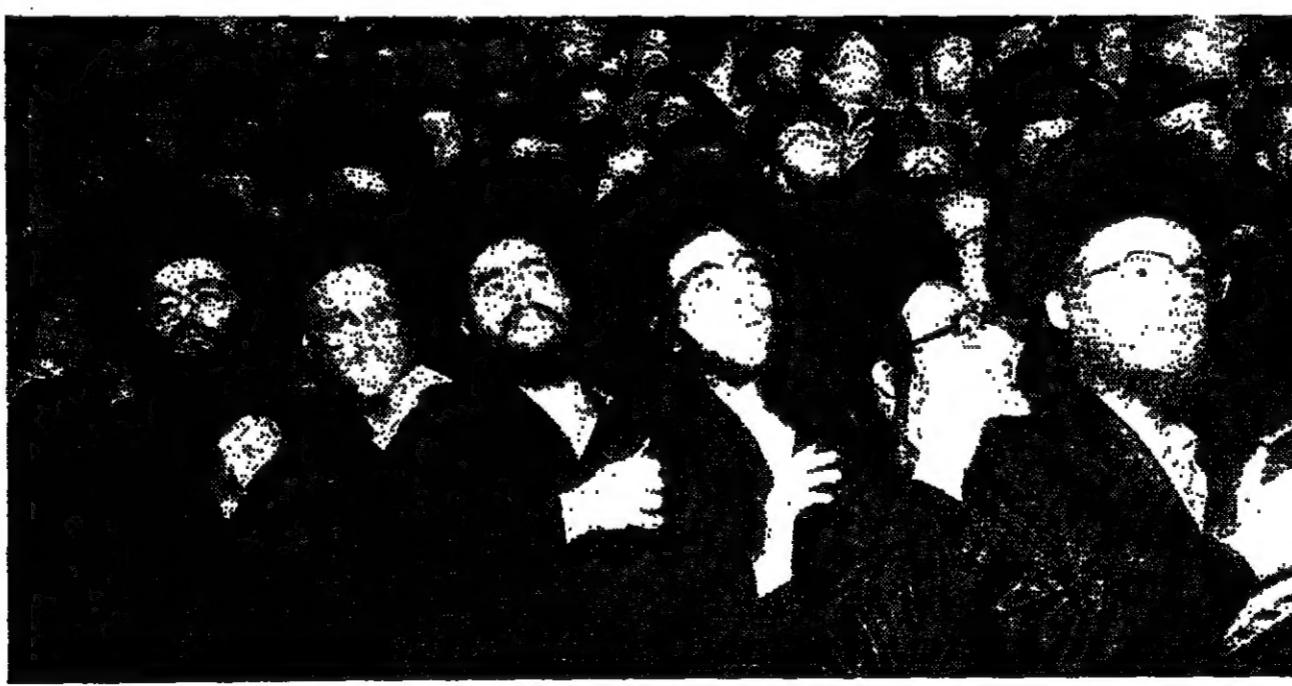
Resolution 799, passed a day after Israel expelled the men accusing them of being linked to hostile Islamic groups last

December, demanded Israel allow them all back immediately. Israel refused to implement the resolution but cut the maximum term in exile for the men to one year.

Mr Rantisi said about 80 sick deportees should be allowed back and said the men were waiting for the International Committee of the Red Cross to reveal the result of contacts with Israel.

On Monday, Israel said some more deportees would be eligible to return in September, taking the total number who could go back to around 200.

Mr Christopher arrived in the town of Zahrat yesterday. Officials said his talks would focus on hopes to revive Arab-Israeli peace negotiations, which the US had feared would be derailed by Israel's assault on south Lebanon last week.



Some of 30,000 Jews from Belz Hasidic sect who celebrated the arranged marriage of Aharon Mordechai Rokeah, only son of the sect leader Rebbe Yissachar Dov Rokeah, to an 18-year-old seminary student in Jerusalem. The wedding was the couple's second meeting

S Korea's chaebol get protection against state

John Burton looks at a court ruling on a conglomerate's fate

ACOURT ruling last week overturning the forced dissolution of a South Korean conglomerate could mark a turning point by easing the government's centralised control over industry and the financial system.

The decision, overruling a 1985 government order disbanding the Kukje group, is seen as improving the legal protection of the country's industrial groups, or *chaebol*, against state interference.

Although the government of President Kim Young-sam welcomed the ruling as promoting its policy of economic deregulation, it could hamper the administration's efforts to streamline the *chaebol* and reduce their dominance in the Korean economy.

The Kukje case is a textbook example of how the government used the financial system to control the *chaebol* in the past three decades.

The South Korean constitutional court, in declaring the Kukje dissolution illegal, explained that the action was

an infringement of private property rights.

"The ruling meant that the legal system, not arbitrary government decisions, should determine the fate of companies, such as whether they can be liquidated," explained Mr John Wadie, an analyst with BZW in Seoul.

Kukje was not alone. Almost 80 ailing private companies were forcibly merged, liquidated or sold by the Chun administration during the mid-1980s as part of an industrial rationalisation programme, following similar restructuring efforts ordered by earlier governments.

Instead, Kukje was broken up under government direction and its 20 subsidiaries were sold to companies considered to have close ties to the Chun administration.

The South Korean constitutional court, in declaring the Kukje dissolution illegal, explained that the action was

made to the troubled companies in order to ease financial pressure on their new owners.

This has been blamed for substantially contributing to the banks' current heavy burden of non-performing loans.

Independent analysts estimate the amount of non-performing loans has reached Won11,000bn (US\$12bn), although the official figure is Won2.300bn.

The Chun government justified its action by arguing that confiscated companies were poorly managed and could survive only under more efficiently run business groups.

But critics argue Kukje and some other companies were taken from owners who did not support the Chun government.

Whatever the cause, the break-up of Kukje underscored the vulnerability of the other *chaebol* to the government's control of the financial system.

Kukje's demise was inter-

preted as a warning that any *chaebol* that fell out of favour with the government could be subject to credit restrictions and possible bankruptcy.

These fears were revived last year when Hyundai, the country's largest conglomerate, suddenly had problems getting loans after its founder, Mr Chung Ju-yung, declared a presidential bid against the ruling party candidate, Mr Kim.

Although President Kim has promised to reduce state intervention in the banking sector, the family owners of the biggest conglomerates remain concerned that he may resort to using credit controls and tax laws to force them to dispose of companies as part of the *chaebol* reform policy.

The ruling could provide the government from intervening to save companies in financial trouble. The state until now has virtually guaranteed low-interest loans to strategic industries or financially weak companies whose collapse could cause significant unemployment.

NEWS: THE AMERICAS

Policy ambitions of the White House hang by a thread, reports Roger Matthews

President at mercy of his own party

IT is the biggest budget deficit reduction package in the history of the US. Better than that, it is the biggest budget deficit reduction ever, anywhere in the world. With such extravagant claims, members of the Clinton administration and senior Democrats have launched their last-ditch campaign to win congressional approval for the president's amended budget proposals.

Rejection could seriously undermine the authority of the White House for the next three and a half years. Not that anyone around President Bill Clinton is talking of defeat, despite the closeness of the votes expected in both the House of Representatives and the Senate in the next two days.

What is promised instead is a change in national direction, a new momentum and an end to the gridlock which for the past 12 years has seen president and Congress locked in almost perpetual conflict.

"There are only two choices," Mr Clinton told the country in a nationwide television address on Tuesday night. "Our plan, or no plan." However, the plan to which the president was referring is not quite the same as the one he offered nearly six months ago.

Last February the president was also promising an economic stimulus through a \$30bn (£20.1bn) two-year spending plan, only to see it killed

by a Republican filibuster. He wanted to impose a wide-ranging energy tax that would have raised some \$7.5bn over five years, only to see that emerge from Congress as a modest 4.3 cents a gallon increase in the tax on petrol. This will achieve little more than one-third of the original target.

But what remains is enough for Mr Clinton to claim that he is within 40¢ of the \$30bn he

set himself to cut from the expected budget deficit over the next five years, and enough for the Republicans in Congress to vote en masse against the compromise package which emerged from the conference committee.

Mr DeConcini, known for his last-minute bargaining and a key target for Republicans in next year's elections, admits that sentiment in his home state is generally against the bill to progress. Six Democrat senators voted against and since then one more has announced his intention of voting against.

On the perhaps optimistic assumption that there will be no more defectors in the Senate, it means that at least one more Yes vote has to be found before the scheduled vote tomorrow.

All eyes are on Senator Dennis DeConcini of Arizona and



Pointing the way: George Mitchell (left), Senate majority leader, and James Sasser, chairman of the Senate budget committee, gesture during a news conference on Capitol Hill

the extent to which compromises struck during the conference stage of the bill will persuade him to switch sides.

Mr DeConcini, known for his last-minute bargaining and a key target for Republicans in next year's elections, admits that sentiment in his home state is generally against the bill to progress. Six Democrat senators voted against and since then one more has announced his intention of voting against.

On the perhaps optimistic assumption that there will be no more defectors in the Senate, it means that at least one more Yes vote has to be found before the scheduled vote tomorrow.

All eyes are on Senator Dennis DeConcini of Arizona and

Clinton's pledge to establish a special trust fund for the purpose may answer.

The senator says he is also worried about higher petrol prices and the effect, especially on older people, of the increase in the taxable portion of social security benefits.

Ultimately, Mr DeConcini's decision and that of fellow Democrat wavers will rest on their perception of what the public, particularly the middle classes, thinks the Clinton package will achieve: whether it provides what the president

promised - an economic stimulus, tax fairness and a reduction in the deficit; or whether it has been reduced primarily to a tax-raising budget which the middle classes hardest and will kill jobs, not create them.

But, as the president told the nation, it is the only plan on offer and the basis for everything else he wants to achieve, such as improved healthcare, welfare reform, and the modernisation of government. If his own party votes him down, the damage would be immense.

New ministers to spearhead Cuban reforms

CUBA's government replaced four ministers yesterday in a shake-up of key economic posts that signalled its determination to confront the island's economic crisis with reforms, Reuter reports from Havana.

The ruling council of state, headed by President Fidel Castro, named Mr Alfredo Jordan Morales, Mr Nelson Torres Perez, General Silvano Colas Sanchez and Mr Jose Luis Rodriguez Garcia as the new ministers for agriculture, sugar,

communications and finance respectively.

It was the most important shake-up of economic posts on the Caribbean island for several years.

Foreign diplomats said the changes confirmed President Castro's intention to tackle the island's economic problems, aggravated this year by flagging food production and a disastrous sugar harvest.

Mr Rodriguez, a leading economist, was previously dep-

uty director of the Centre for Research in the World Economy in Havana.

Last week he told foreign reporters he foresaw the introduction of monetary, tax and exchange rate policies and limited market mechanisms to overhaul the economy.

The state media have indicated the government intends to depart from its adherence to the former Soviet-style economic policies in force when Cuba was a member of

the Soviet trading bloc Comecon.

Mr Torres, who is to head the strategic sugar ministry, has earned a reputation for efficiency in his previous post as Communist party chief in the south-central province of Cienfuegos. He replaced Mr Juan Herrera Machado, another veteran who had served seven years as sugar minister.

During Cuba's disastrous 1992-93 sugar harvest, output

slumped to 4.2m tonnes, one of the lowest levels ever. Reasons cited for the failure, which cost Cuba \$500m in lost sugar revenue, were unusually bad weather as well as acute shortages of fuel, spare parts and fertilisers.

In the agriculture ministry, Mr Jordan also faces the challenge of reviving flagging food production, a sensitive area for Cuba's nearly 11m people who are suffering serious food shortages.

Mr Jordan was a provincial party chief in eastern Las Tunas province.

The new ministers will serve under Mr Carlos Lage, vice-president of the council of state and recognised by most observers as Cuba's leading economic strategist.

The appointment of Gen Colas as communications minister follows an existing policy of putting military figures in infrastructure posts, such as transport.

Honda enlists Stadco in expansion drive

By Gordon Cramb in Tokyo and Andrew Baxter in London

HONDA Engineering, part of the Japanese motor group, has chosen Stadco of the UK as its partner in a venture to design and make systems for automotive components manufacture and assembly lines in Europe.

The deal is the first such alliance signed by Stadco, the automotive pressings and production equipment subsidiary of Hall Engineering (Holdings). It is an important step in Stadco's strategy to move into the top tier of European automotive production equipment suppliers.

Honda expects annual sales of Y1bn (£6.4m) from the alliance, which it said would extend later to regions such as south-east Asia and Africa. It

forms part of Honda efforts to expand supplies of its engineering equipment outside the group's own factories.

The link-up is a further boost for Stadco, which in March announced its first order from a German-owned car company when Volkswagen's Audi unit signed up for £21m of vehicle assembly equipment and tooling.

Germany is home to Thyssen and Kuka, two of Europe's leading suppliers of such machinery.

Mr Alan Mace, Stadco's managing director, said the deal would strengthen the company through access to Honda's research and development, and technology for "lean" manufacturing systems. It would also give Stadco extra credibility as it sought orders from

European car manufacturers.

Access to Honda Engineering's manufacturing capability would allow Stadco to get its name on bidding lists for larger contracts than was now possible, at least in the short and medium term, Mr Mace said.

In the UK Stadco has supplied both Honda - last year it installed body manufacturing equipment at its new Swindon plant - and Rover Group, in which Honda has a 20 per cent stake.

Stadco's sales have grown from £11m in 1983 to £45m in each of the past two years.

It accounts for about a third of Hall, which is best known for its steel stockholding and construction product interests.

Scottish shipyard wins court reprieve

By James Buxton, Scottish Correspondent

FERGUSON Shipbuilders, a Scottish shipyard, has been granted an interim order in the Jerusalem high court which may help it win a £10m contract to build two tugs for state-owned Israel Electric.

The court instructed Mr Israel Kessar, minister of transport, to award a contract for the tugs to state-owned Israel Shipyards or any other company.

The order also applies to Israel Electric and the port of Hadera, where the tugs would operate.

Ferguson, which is based at Port Glasgow on the lower Clyde, believes its tender for the contract to build the tugs is 23 per cent lower than bid by state-owned Israel Electric.

About 14 shipyards initially submitted tenders.

Mr Kessar had told the Israeli press he intended to grant the contract to Israel Shipyards to protect domestic jobs. His intentions were said to have been criticised by officials at the ministry of finance and at Israel Electric.

Ferguson is understood to have felt it had been used as a price marker in an expensive and time-consuming charade.

Judge Michael Cheshin gave Mr Kessar 10 days to respond to the order.

The issue will be considered by three judges in the Israeli Supreme Court, probably within a few weeks.

Ferguson, a privately owned company purchased from British Shipbuilders in 1989, builds specialised small ships such as ferries, dredgers, research vessels and tugs. It has been owned since early 1991 by a consortium chaired by Sir Ross Reich, who once managed the Scott Lithgow shipyard at Port Glasgow, now closed.

It is currently constructing two ferries for the Red Funnel line which operates to the Isle of Wight. Ferguson made pre-tax profits of £1.04m on sales of £16m in 1992. It employs 230 people.

Russia's eastern ports enjoy an embarrassment of riches

But traders suffer from the congestion, writes Hugh Fraser



"When we negotiate with the ports, it is one monopoly talking to another, but they are bigger monopolists than we are," says Mr Plikus.

But Mr Gennady Zhelezov, general manager of the merchant port of Vostochnyy, claims that competition for high-quality customers is starting. Vostochnyy has poached exporting clients from Nakhodka, including a logging complex from Irkutsk. Among other projects, Vostochnyy has a \$100m credit from Deutsche Bank to build a fertilizer handling complex.

But even at Vostochnyy, the region's largest and most modern trade port, bottlenecks are not unknown. In January, 4,600 wagons arrived carrying coal from Siberia. The coals had frozen and the port equipment could not unload them. Equipment was not available to move the wagons off the track, and trains queued up behind.

Solutions to these problems may lie in western technology and management skills. For the past three years, Sea-Land, the giant US transportation company, has been operating a joint venture with the Russian ministry of railways to handle containers at Vostochnyy and transport them along the Trans-Siberian Railway. Sea-Land claims to have cut the overall route from Japan to Europe from 45 to 21 days.

It is a matter of principle, "that the ports should not be privatised. Practically nowhere in the civilised or so-called capitalist world are ports in private hands," claims Mr George Plikus, vice-president of Fesco.

The report rejects the argument that foreign investors produce abroad to take advantage of low wages and re-export cheap products to the US. Excluding Canada, only 7.2 per cent of total sales by US manufacturing affiliates were to the US market in 1990, a percentage largely unchanged in the last two decades.

The study says the number of multinational jobs declined only 0.5 per cent from 1982 to 1989 - a quarter of the average decline of Fortune 500 industrial companies.

Mainstay II: A New Account of the Critical Role of US Multinational Companies in the US Economy, Emergency Committee for America Trade, 1211 Connecticut Avenue, N.W., Suite 801, Washington, D.C. 20036. Telephone: 202 639 6147.

Asian air cargo set to soar

By Enrico Terzozzo in Tokyo

ASIA is likely to experience the fastest growth in air cargo traffic over the next 17 years, according to a forecast yesterday from Boeing, the world's biggest aircraft manufacturer, writes Daniel Green. By the year 2010 Asian markets - including links with Europe and North America - would account for half the total air freight market, Boeing said.

But profit margins for freight operators will continue to decline as larger aircraft and competition cut costs and prices. Revenue per tonne-kilometre, the standard unit of measurement in the airline industry, fell 7 per cent in 1992 and is expected to grow at an average of 6.8 per cent a year until 2010.

Cargo will grow far faster than passenger traffic, which Boeing estimates will increase 5.4 per cent a year over the period.

Resin supplier may rethink US offer

By Enrico Terzozzo in Tokyo

SUMITOMO Chemical, the world's largest supplier of high-grade epoxy resins, is under pressure to turn to Dow Chemical or the US for emergency supplies following an explosion at its plant in northern Japan last month.

The resulting halt in production has affected the semiconductor industry, as the plant supplied 50 per cent of the world's epoxy resins used for plastic semiconductor packages.

Sumitomo initially declined co-operation with Dow after the US company offered to start up a plant, closed in 1981, on condition Sumitomo put back all the epoxy produced over the next five years.

Sumitomo said it had a two-month inventory and would be able to provide 50-60 per cent of its usual monthly sales from September. It added the Japanese chemical companies Nippon Kayaku and Dainippon Ink

more likely it is the US has a merchandise trade surplus with that country, the Mainstay II report says. Thus, a US worried about imbalances between it and the rest of the world might be better off pushing for an end to foreign investment barriers, rather than pursuing invisible and formal barriers to trade.

After the dollar began to weaken in 1985, US exports rose sharply, accounting for 50 per cent of economic growth between 1986 and 1989. US multinationals accounted for about two-thirds of manufactured exports.

Industries with the highest levels of foreign investment have the highest rate of exports and export growth, the report says. The home country gets remittances from royalties, profits and fees, which in turn create new jobs.

US study defends multinationals

By Nancy Dunne in Washington

THE US's failure to improve its trade position with Japan stems from "the relative paucity" of its direct investment there, according to a report released yesterday by the Emergency Committee for American Trade.

Ecat, comprising leaders of about 60 large US corporations, has produced an updated defence of the contribution US multinationals make to the American economy.

It asserts that multinationals, rather than exporting jobs, produce exports which provide the best paid and most secure positions in the US.

Ministers try to heal splits over Europe

By David Owen

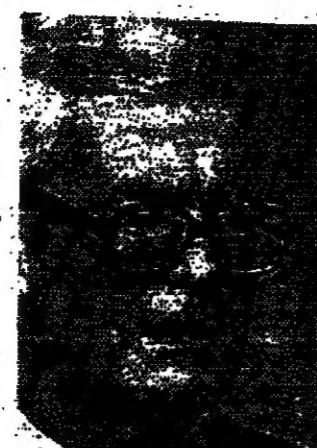
SENIOR foreign office ministers have launched a concerted attempt to patch up splits in the ruling Conservative party over Europe ahead of next year's elections to the European parliament.

Mr Douglas Hurd, foreign secretary, has been holding private meetings with Tory MPs representing all shades of opinion on Europe, in a bid to highlight those areas of European policy where there is common ground.

Yesterday's meetings with Mr Bill Cash, the arch Eurosceptic MP, and Mr Hugh Dykes, the strongly pro-European MP, were portrayed by the government as fulfilling a pledge made during last month's tumultuous vote of confidence in the House of Commons.

Wind up the debate - called in response to the government's humiliating defeat over Maastricht's social chapter - Mr Hurd promised to "listen carefully to the wide range of views within our party and outside".

Mr Ian Taylor, the staunchly pro-European Tory MP, who met Mr Hurd this week as a representative of the Positive



Douglas Hurd: promises to "listen" to range of views

European group, said yesterday the foreign secretary had invited the group to develop its views on "the post-Maastricht agenda".

Mr Taylor said he emphasised to Mr Hurd that Maastricht was "very much worth the effort" despite the ERM's difficulties, but argued that there was now a need to explain to people how the EC could work to their advantage.

Further discussions involving Mr Hurd, Mr David Heathcoat-Amory, the Europe minister, and assorted Tory MPs will take place after the summer recess.

Individuals can benefit from," Mr Taylor said.

The foreign secretary is understood to believe there is enough consensus to prevent the party tearing itself apart either in the European election campaign or ahead of the next EC inter-governmental conference scheduled for 1996.

The European election manifesto is expected to reflect this, steering clear of controversial areas like monetary union to focus on issues where there is more agreement.

These are likely to include EC enlargement and the evolution of relations with eastern Europe, as well as the development in practice of the European single market and the concept of subsidiarity.

Mr Hurd - who will chair the European election manifesto committee - is said to believe that the recent turmoil in currency markets has consigned the issue of monetary union to "even longer grass than it was sitting in before".

Sales in the US in July at £1.063 were more than double the 457 cars sold in the same month a year ago, when demand was at a very depressed level, the company said.

By Michael Shapinkin, Leisure Industries Correspondent

THE Isle of Man, the legal jurisdiction for many European Community timeshare contracts, is considering a law which will substantially shorten the period during which buyers can cancel their contracts.

Government officials on the island are in favour of a seven-day cooling-off period, during which timeshare buyers can ask for their money back. This compares with the 14 days specified by UK law or the period of between 14 and 28 days being suggested for EC legislation.

More timeshare contracts in

Europe are subject to Isle of Man law than to any other jurisdiction, according to Mr Norman Burden, chairman of the Timeshare Council, which represents the legitimate side of the industry in the UK and vice-president of the European Timeshare Federation.

He defended the seven-day cooling off period, saying that most timeshare buyers who cancelled did so within 72 hours.

Timeshare buyers purchase a specified number of weeks each year at a holiday resort. The industry has acquired a bad reputation because of high pressure sales tactics by some operators.

The Isle of Man completed

consultation on the proposed timeshare law last weekend. The legislation is expected to be introduced into the Manx parliament's next session, beginning in October.

A consultative document prepared by an Isle of Man Treasury working group and sent to industry representatives over the summer says: "It has been suggested that if legitimate timeshare business is to be encouraged to develop here, a shorter cancellation period than exists in the UK would do much to impart a marketing advantage to the Isle of Man."

The document says that the island's Board of Consumer Affairs would have liked to offer the same level of consumer protection as exists in the UK.

But it adds that the Timeshare Council and the European consumer affairs minister are expected to discuss the issue in October.

The Isle of Man will not be subject to the directive.

The Isle of Man government said that the island was expected to start with a seven-day period.

He said the proposed Manx legislation was clearer than UK law in that it specified that the cancellation period should run from the date the agreement was signed.

The UK law has been criticised for being vague on this issue.

agreements signed elsewhere in the EC.

The European Parliament has recommended 21 days in both cases. EC consumer affairs ministers are expected to discuss the issue in October.

The Isle of Man will not be subject to the directive.

The Isle of Man government said that the island was expected to start with a seven-day period.

He said the proposed Manx legislation was clearer than UK law in that it specified that the cancellation period should run from the date the agreement was signed.

The UK law has been criticised for being vague on this issue.

Britain in brief



BT signs deal with AT&T and Alcatel

British Telecommunications has signed contracts with US and French suppliers to test equipment that could lead to the next generation of advanced switches.

The contracts, with AT&T of the US and Alcatel of France, are for Asynchronous Transfer Mode (ATM) switches, which can handle far greater capacity, at greater speed, than existing switches.

Although the initial contracts are only for around £25m, the ATM trials could in a few years' time lead to contracts worth hundreds of millions. BT said the contracts were a "significant milestone" in the development of its network.

Consultation on EC aid funds

The government has issued a consultation document on which areas should be eligible for assistance under European Structural Funds.

The European Community aid is designed to improve infrastructure, vocational training and other measures to help areas suffering structural problems. The consultation is aimed at selecting areas to be proposed to the European Commission to be designated as "Objective 2" - regions suffering from industrial decline - and "Objective 5b" for rural areas.

Cuts feared in embassy staff

The government has sharply reduced numbers of commercial staff at embassies in industrial countries to help UK exporters, according to figures published today by Mr Robin Cook, the opposition Labour party's trade spokesman. Mr Cook says only 131 staff worked in these jobs in 1991, 38 per cent down on the figure in 1979. He says the reductions show the government is not doing enough to help exports.

Changes in rail franchises

The government has announced changes in the shape of three of the 25 franchises for passenger services to be offered in when British Rail is privatised. The changes affect the franchises for Inter-City Cross Country, central division of Regional Railways and Regional Railways long-distance services.

Services currently operated by more than one BR profit centre will be assigned to the leading operator, under the final plans. This means that the Euston-Northampton-Birmingham services, for example, will be included in the franchise for Network South East North.

Housing starts fall sharply

Housing starts fell to a seasonally adjusted 44,300 in the second quarter of 1993 from 47,200 in the first quarter, the Department of the Environment said.

Caribbean trip

Baroness Chalker, overseas development minister, leaves London tomorrow for the Caribbean where she will visit Barbados, Dominica and Anguilla for talks with ministers and senior officials. Britain provided £42m in aid for the area in 1991-92.

Warner Bros raises UK horror films from dead

By Raymond Snoddy

HAMMER FILMS, Britain's most famous horror film company is about to rise from the dead years after a stake was put through its heart when the receivers were called in.

Mr Roy Skeggs who bought the company from the receiver has signed a four year deal with Warner Brothers, the US film studios, to remake many of its old titles. The agreement could involve productions worth more than £100m and give a significant boost to the hard-pressed British film industry.

The first film to be made under the agreement, a remake of *The Quatermass Experiment* is expected to cost around £40m and will start filming in either London or Los Angeles in January. It will be the future feature film to be produced by Hammer since Mr Skeggs bought the company eight years ago, although it has made television programmes.

Mr Skeggs who joined Hammer for four weeks 30 years ago and stayed on to be production supervisor on *Frankenstein* films said yesterday he had spent nearly five years reorganising the company and setting up the Warner Brothers agreement.

"I now have a wonderful deal," said Mr Skeggs who says he plans to stay away from remakes of *Dracula* and *Frankenstein*. That has been done already.

Quatermass will be followed by updates of *Stoker Foss* and *The Devil Rides Out* and a new film *Hideous Whispers* to be directed by Richard Donner. The Warner Brothers agreement is with Hammer and Donner/Schuler-Dammer Productions and involves developing film and television shows based both on the Hammer library and new material.

Mr Skeggs said yesterday a number of top directors including Martin Scorsese had already expressed interest in making pictures under the agreement.

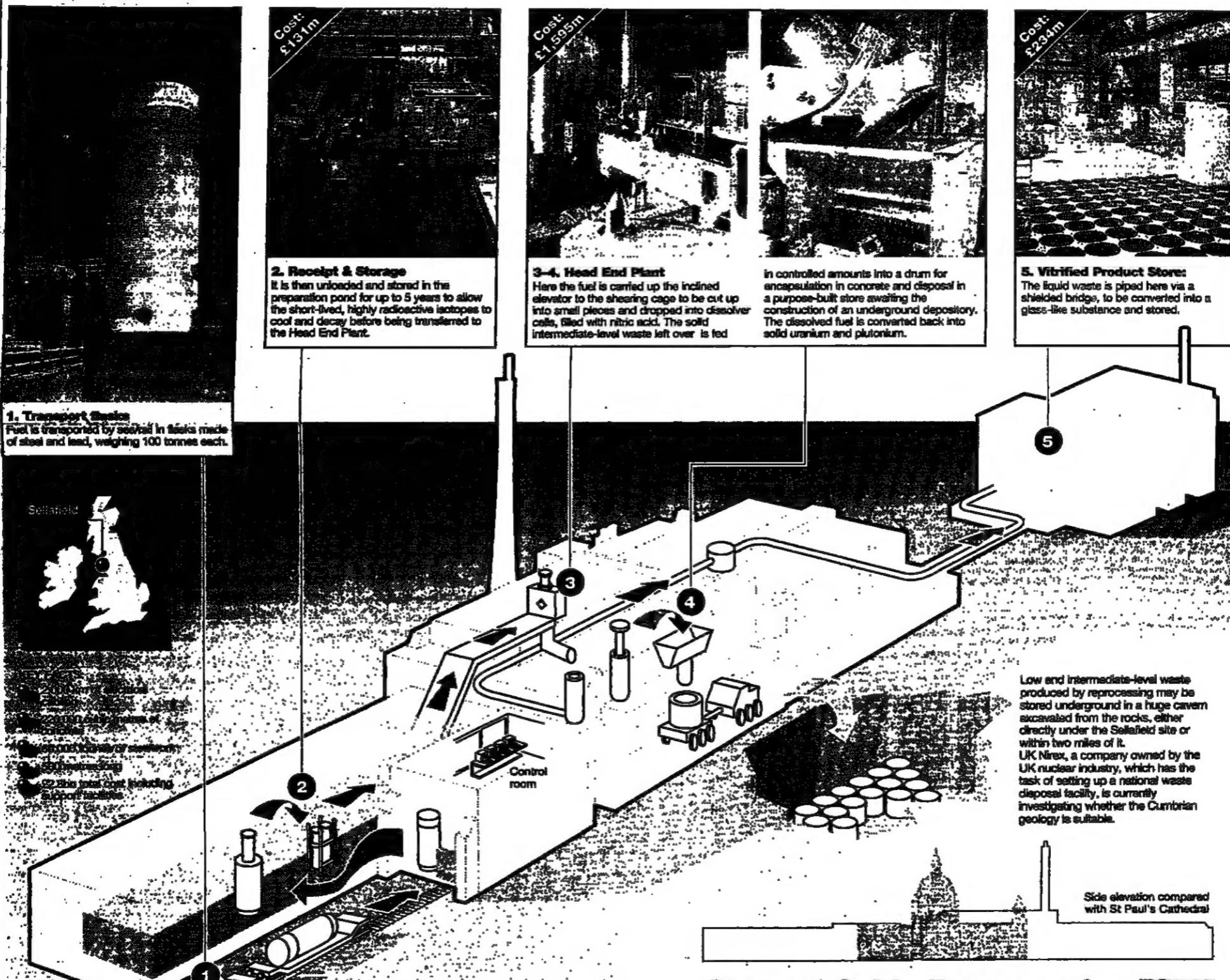
In addition to the films a new series of television programmes are to be made - *The Haunted House of Hammer*, 22 to be shot in London and 22 in Los Angeles. Oliver Reed will present 13 half hour programmes for Channel 4, *The World of Hammer*, to be transmitted in the autumn.

● Details emerged yesterday of two satellite television channels which will soon be broadcasting the UK.

The Family Channel which will be part of the British Sky Broadcasting subscription package which launches on September emphasised yesterday it would be producing more original family programming than any other cable or satellite channel.

In its first British commission Action Time will produce 65 episodes of the game show *Trivial Pursuit* for the channel. Pearson owners of the Financial Times holds a significant stake in BSkyB.

Landmark Communications, the US media group which owns The Weather Channel and The Travel Channel in the US has confirmed that it is to launch its Travel Channel in Europe next year.



Thermal Oxide Reprocessing Plant

● Environmentalists query forecast ● Inspectors satisfied on safety ● Ministers ready to grant licence

Thorpe reprocessing plant will earn UK £950m

By Bronwen Maddox, Environment Correspondent

THE THORP reprocessing plant will earn the UK £950m and will earn British Nuclear Fuels at least £1.8m, the state-owned company said yesterday.

Those are the central claims of BNFL's 50-page report which sets out the economic case for the plant, published yesterday. The government's second public consultation on the future of the controversial plant, which runs until October 4, will focus on economic and diplomatic issues.

But the government statement said these wider economic and diplomatic issues were "not relevant" legally to the final decision.

Ministers have said that they are "unlucky" to grant the plant a licence to start operation on the basis of the first public consultation.

The pollution inspectorate, which published its conclusions from that consultation yesterday, said it was satisfied that the proposed licence "would effectively protect human health, the safety of the food chain, and the environment generally".

In yesterday's report, BNFL puts the cost of the Thorp plant at £1.5bn, and at £2.85bn including all associated facilities. The plant - part of the existing BNFL site at Sellafield in Cumbria, north west England - is intended to take used or "spent" nuclear fuel and recycle it so that reusable uranium and plutonium are extracted, leaving a smaller pile of unusable radioactive waste.

ment intends to give to the responses to the consultation.

Ministers admitted that the decision to hold a second consultation was in response to the great degree of public interest in Britain and overseas and, in the words of one official, was a matter of "good governance".

But the government statement said these wider economic and diplomatic issues were "not relevant" legally to the final decision.

Ministers have said that they are "unlucky" to grant the plant a licence to start operation on the basis of the first public consultation.

The pollution inspectorate, which published its conclusions from that consultation yesterday, said it was satisfied that the proposed licence "would effectively protect human health, the safety of the food chain, and the environment generally".

In yesterday's report, BNFL puts the cost of the Thorp plant at £1.5bn, and at £2.85bn including all associated facilities. The plant - part of the existing BNFL site at Sellafield in Cumbria, north west England - is intended to take used or "spent" nuclear fuel and recycle it so that reusable uranium and plutonium are extracted, leaving a smaller pile of unusable radioactive waste.

Countdown to Thorp

■ 1997: Go-ahead after public inquiry and two parliamentary debates

■ February 1992: Construction of Thorp and adjoining plant completed at cost of £2.85bn

■ November 16 1992: Pollution Inspectorate and agriculture ministry begin public consultation on environmental implications

■ January 1993: Data British Nuclear Fuel originally expected Thorp to start operation. Inspectorate extends consultation

■ May 1993: Inspectorate passes report on public consultation to Environment Department (DoE). Attorney General tells department it may have to consider wider economic and diplomatic justification for plant to escape judicial review

■ June 1993: Cabinet committee backs early start-up of Thorp

■ June 26: DoE and agriculture ministry announce second round of consultation due to environmental issues

■ August 4: Start of public consultation

■ October 4: Consultation due to end

The core of BNFL's economic case is that Thorp is worth around £950m to the UK in the first 10 years of its operation. This figure weighs the costs to the country if Thorp were abandoned - loss of overseas revenue and storage costs of nuclear fuel - against the savings.

The estimate is in 1993 money - a discount rate of 8 per cent, standard in government projects, has been used to take account of the fact that much of the cost and revenue will not occur for years.

According to Friends of the Earth, the projections "are extremely sensitive to changes in assumptions about costs". BNFL's report identifies some factors which could diminish the value of Thorp to the UK:

● Doubling the costs of decommissioning the plant - which BNFL has put at £750m, or £1.8bn including all related facilities - would reduce the value in 1993 money by some £30m.

● Accelerating decommissioning by 15 years - perhaps because of insufficient orders beyond the first 10 years - would cut off £10m.

● A 10-year delay in starting the UK's proposed long-term underground store for radioactive waste would cut a further £10m. This project, run by UK Nirex, jointly owned by the UK nuclear industry, is currently scheduled to be ready early next century but has been hit by delays.

BNFL argues that there is no reason to fear that the value of Thorp would suffer from an overrun in general operating costs, even though the nuclear industry has a poor record of

overstepping its budget. In BNFL's view, such overruns are "usually a feature of the construction phase". It adds that "even if there were to be unexpected operating cost increases, 50 per cent could be passed through contractually to overseas customers".

Environmental campaigners from Greenpeace and Friends of the Earth called last night for publication of the contracts without which, they said, it was impossible to judge that claim.

According to BNFL, the estimate of Thorp's value is more likely to be too low. In particular, it does not take account of the "significant" unemployment in Cumbria. BNFL says that Thorp would support 5,450 jobs directly and indirectly.

A related plant to produce "mixed oxide" fuel from the reprocessed fuel, which cannot go ahead without Thorp, would also support 3,000 construction jobs and 600 more long term.

According to Piede, the UK-based economic consultants employed by BNFL, the cost to the UK of supporting redundant Thorp workers until they found equivalent new employment could add a further £500m to the value of Thorp to the UK.

Editorial Comment, Page 9

MANAGEMENT: MARKETING AND ADVERTISING

A glance at the bank of computer screens in Dave Nichol's Toronto office is enough to appreciate how the power in North American supermarkets is shifting away from brand-name groceries.

With a few clicks of his mouse, Nichol, president of Loblaw International Merchants, the marketing arm of Canada's biggest food retailer, calls up the latest weekly, brand-by-brand sales of ketchup in 200 Loblaw stores across Ontario.

The top performer, as is the case most weeks, is President's Choice, Loblaw's own brand. Products made by H.J. Heinz, the name synonymous with ketchup, are bunched further down the list.

The rows of data on the computer screen also explain Loblaw's determination to keep things that way. Every penny of profit from ketchup sales during this particular week came from President's Choice products. The average margin on Heinz and other manufacturers' brands was negative.

Nichol and his colleagues are in the forefront of a "brand-busting" crusade. Their confidence stems from signs that shoppers around the world are deserting the products promoted by powerful manufacturers, such as Procter & Gamble, Unilever, Coca-Cola, Philip Morris and Nestle, in favour of high-quality but cheaper brands controlled by retailers.

Retailer-controlled brands are known by various names, including generic, private label and no-name. What they have in common is that their pricing, shelf space and promotion are entirely in the hands of the retailer, not the manufacturer.

Nichol is among those predicting doom and gloom for the old-style,

The man with no name

Bernard Simon on a Canadian retailer's crusade to outsell established brands with generic products

manufacturer-controlled brands, also known in North America as national brands.

In a fiery speech, which he delivers every few weeks somewhere in North America, he maintains that food manufacturers are facing a "brand tax revolt" as consumers slash away at all their traditional shopping habits to get better value for their money. Massive, bloated marketing and advertising budgets [are] designed to disguise the fact that [national brands] are nothing more than commodities masquerading as unique products".

Nichol predicts that "retailer-controlled brand penetration in excess of 40 per cent is inevitable in the US. Traditional food retailers who do not achieve these levels in the next 10 years will not survive".

In creating their own brands, Nichol and his boss, Richard Currie, president of Loblaw Companies, the parent organisation, readily acknowledge their debt to such European retailers as Marks and Spencer and Sainsbury in the UK, and France's Carrefour.

Loblaw has recruited managers from M&S's Canadian subsidiary, as well as from South Africa's Woolworths (not related to the F.W. Woolworth group), whose products and marketing strategies are closely modelled on M&S.

Retailer brands have a far higher market share in Europe than in North America. Saturation advertising on US television helped boost consumer awareness of national brands in the 1960s and 1970s. Furthermore, the food retailing business is more fragmented in North America and for many years the manufacturer has held the balance of power.

European retailers are still widely admired for their product development. But the struggle to take market share away from national brands has given North American chains such as Loblaw the edge in marketing and promotion. "I don't know whether anyone can match Dave Nichol as a salesman," says George Rosenbaum, president of Leo Shapley & Associates, a Chicago market research company.

Loblaw's biggest breakthrough was the campaign that propelled

President's Choice Decadent chocolate-chip cookies past a Nabisco product to become Canada's most popular biscuit. President's Choice overtook Nabisco by using butter instead of shortening, putting in 50 per cent more chocolate chips, and selling at a lower price.

The achievement is especially remarkable because President's Choice products are available at only about one-fifth of the supermarkets that stock Nabisco brands.

Loblaw's success in chocolate-chip cookies has wider implications. "If you want to buy Canada's best-selling cookie, you have to come to one of our stores," Nichol says.

"When you have 100 unique products that have a franchise like the Decadent and are available only in your store, you're unbeatable."

One of Loblaw's most effective marketing tools is its 16-page Insider's Report, inserted in newspapers across Canada three or four times a year. The report advertises dozens of President's Choice products with the help of cartoons, a friendly, informal text and large slabs of yellow highlights on each page. Loblaw estimates that each edition of

the Insider's Report generates sales of C\$30m-C\$50m (£15.6m-£26.0m).

Nichol also appears as the face of President's Choice in television and radio ads. Unlike most manufacturers

however, Loblaw has no outside advertising agency and uses its own studio. According to Nichol, the company produces its President's Choice television commercials for

less than £10,000 apiece - a fraction of the cost of an ad for a typical national brand such as Coca-Cola.

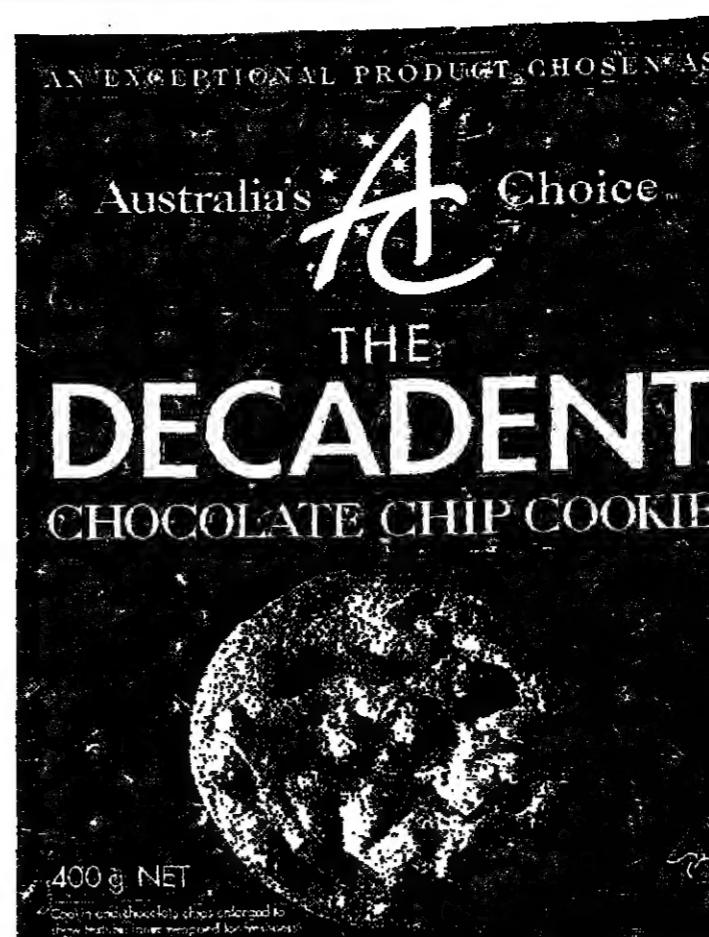
Loblaw recently started selling President's Choice recipe videos and has begun publishing an Insider's Report cook book, in which all the recipes have at least one President's Choice product as an essential ingredient.

The success of President's Choice in Canada has led Loblaw to start exporting its product-development and marketing expertise. It has helped Wal-Mart, the big US retailer, launch a variety of South American, Chinese groceries, and other US chains sell products under the President's Choice label. Coles Myer, the largest Australian food retailer, last month introduced Australia's Choice snacks, juices and cookies (including Decadent). President's Choice products will appear on the shelves of Hong Kong's Park 'n Shop chain later this year.

These chains pay Loblaw a development fee. Currie and Nichol decline to reveal how much, beyond saying that it is far below what any retailer would pay to develop its own brands from scratch.

These licensing agreements are the start of what Nichol predicts will be a growing web of international alliances among retailers, determined to weaken manufacturers' influence on supermarket marketing and pricing strategies.

Loblaw and its licensees in the US and Australia are co-ordinating their orders this Christmas for several million dollars of chocolate-coated biscuits from Delacre, a Belgian manufacturer. The chances are that they have extracted much better terms by pooling their purchases than any one of the companies could have negotiated by itself.



bust" and persuade advertisers to re-assess commercial radio in the wake of publicity surrounding the launch of the new national stations Classic and Virgin.

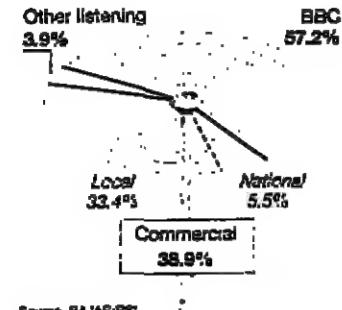
Apart from trumpeting the latest audience numbers during its first year, RAB has set up specialist teams to advise new advertisers to radio and assembled research including more than 200 case studies of successful use of radio as an advertising medium.

Within three years McArthur would like to add £25m in revenue to current commercial radio revenues of £100m. In a largely fixed-cost business that would mean £4m straight to the bottom line.

"Radio will not be a huge medium in three years, it will have a 3 per cent share of advertising. But stations will be immensely profitable and none of the other media will have noticed because an extra 1 per cent is a tiny share of anything," he says.

UK radio

Share of listening (%)



Profitable tune from commercial radio

As stations win more listeners the task now is to woo advertisers, writes Raymond Snoddy

yet its market share had scarcely increased at all.

The "brand" is commercial radio in the UK and McArthur is managing director of the Radio Advertising Bureau, the biggest effort made so far by the commercial radio industry - now 20 years old - to promote itself as an advertising medium.

The challenge he faces is to try to translate the growth in listening as new stations have come on air into extra advertising revenue.

There are now more than 100 individual commercial radio services in the UK and two national stations, Classic FM and Virgin. In addition, Atlantic 255, the pop station based in Ireland, reaches 60 per cent of the UK

population. McArthur's "marketing disaster" is that commercial radio is still stuck at around 2 per cent mark of total advertising revenue. The causes are partly historical.

Commercial radio followed commercial television in the UK and has remained in its shadow.

Many national advertisers have simply ignored the medium, a process not helped by squabbling stations concentrating on short-term advantage and giving little thought to the longer-term promotion of their medium.

"We have discovered an immense amount of valuable, persuasive data for radio. The duty is on the industry to tell people. Advertisers just don't know about the benefits

of radio," says McArthur. "Advertisers views on radio are rooted in guesses made many years ago and the industry has never made the time to tell them."

This week the Radio Advertising Bureau, which is funded by a group of major stations, went on the offensive using the latest official listening figures as ammunition.

At a press conference McArthur was able to announce that for the first time commercial radio had taken a 40 per cent share of the audience in its battle with the long-engrained and substantially funded local, regional and national radio services of the BBC.

It was a symbolic moment even though to get to the 40 per cent mark in the three months from

March to June, McArthur had to add in the 2.2 per cent share of listening won by Virgin 1215, the new national pop station, which had only been on air for seven weeks of the research period.

McArthur was also able to point out that the reach of commercial radio, the number of people who listen at least once a week, had climbed to a record 80 per cent including Virgin.

In London, where the choice ranges from easy listening and jazz to various tones of pop plus news and talk, commercial radio took a 58 per cent share of the audience.

While RAB claims that the commercial stations now have a stranglehold on the BBC go a little

too far, McArthur was able to point to information about BBC listeners who hear their radio uninterrupted by advertising.

Some 41 per cent of those who listen to the Today programme on BBC Radio 4 also listen to commercial radio and fans of The Archers (also on Radio 4) behave in a similar way.

Radio, at least in the morning, can compete effectively against television. At 8am, RAB points out, two and a half times more people are listening to commercial radio than are watching commercial television.

Despite the good news, McArthur believes there is only a brief window of opportunity for the radio industry to "really go for

Douglas McArthur, a former brand manager at Procter & Gamble, has been given the task of reversing a marketing disaster of classic proportions. The problem is that the brand has been getting "better" all the time - 50 per cent in the past 10 years according to McArthur -

ASTRA COMPAÑIA ARGENTINA DE PETROLEO ACQUIRES INTEREST IN OCCIDENTAL EXPLORATION OF ARGENTINA

Astra is a major private sector oil and gas producer which has expanded into electricity and natural gas utilities through Argentina's privatization program.

Its shares trade on the Buenos Aires and Switzerland Stock Exchanges.

For further information please call, in the US, 212/440-9862



Help us give every injured child the care that Saed received.

The last thing Saed ever saw was a shower of mud as his playground was shelled. He escaped to safety and a western hospital. But thousands of children from what was once Yugoslavia don't have that chance. Many face operations without anaesthetic. The Red Cross has got aid through to over 2 million people. Your donation will help even more.

Yes, I want to help

I enclose a cheque/postal order (payable to British Red Cross) for

£250 £50 £25 £15 Other £

Or please debit my Visa/Mastercard/American Express Card

No _____ Expiry Date _____

Today's date _____ Signature _____

Call the British Red Cross if you like to make a credit/debit card donation

201 201 5250

Mr/Mrs/Ms/Ms/Ms Address _____

Postcode _____ Tel. _____

Please send this coupon with your donation to: British Red Cross, Former Yugoslav Appeal, Room 560, FREEPOST, LONDON SW1X 7BR.

"A donation of £250 or more is worth a third as much again through Gift Aid as we can claim back the tax."

Please tick this box if you do not want to receive further information on the Red Cross.

Tick this box if you would like a receipt.

British Red Cross

Registered Charity No. 22944

New Media Markets

New Media Markets is the definitive publication on the European new media business - providing news, analysis and market information on cable and satellite television, terrestrial broadcasting, cable telephony, new technologies and what's going on in other new media in the UK and Europe.

Published every two weeks by Financial Times Newsletters, New Media Markets has established a remarkable reputation for its in-depth, accurate and exclusive reporting.

Whatever your involvement in the cable, satellite and new media industries, New Media Markets will keep you in the picture. We believe you will find it an indispensable aid to your business.

For further details and a FREE sample copy please contact:

Caroline Skirrow,
Financial Times Newsletters,
126 Jermyn St,
London, SW1Y 4UJ, UK.
Tel: +44 (0)71 411 4414.
Fax: +44 (0)71 411 4415.

(AVAILABLE ONLY ON SUBSCRIPTION)

LEGAL NOTICES

SEYMOUR EQUIPMENT SERVICES (UK) LIMITED
(In Liquidation)

Registration No. 1400000
Date of appointment: 22 July 1992

Date of closure: 5 December 1993

Nature of charge: Good and Sealing
Assets: £1,000,000.00 (one million pounds)
Debtors: £966,000.00 (966 thousand pounds)
Creditors: £72,000.00 (72 thousand pounds)

Joint Administrators: R. G. D. & T. J. D. Ltd
Sudan Hill
Hemel Hempstead
Herts HP2 4TN

Offices: 200 High Street, Hemel Hempstead, Herts HP2 4TD

DON'T TRAVEL WITHOUT US.

John Heaps, 54, the new managing director of Britannia Building Society, the country's ninth biggest, says that his new job is not as big a step as it looks. He has been deputy managing director since October 1991 and as his boss, Michael Shaw, has been chairman of the Building Societies Association, Heaps has been running the society as the effective chief operating officer.

Shaw, who is expected to retire next year, has been appointed executive vice chairman and will continue to be chairman of Britannia Life, one of the UK's fastest growing life companies with assets of over £1.5bn.

Although Heaps stresses the continuity of management style, he is likely to adopt a higher public profile than Shaw. In addition, whereas Shaw had an accountancy background, Heaps has come up through the administration and information technology sides of the business. He was chief executive of Colne Building Society until it was bought by Britannia in 1983.

Michael Whitehouse (right), until last year operations director at the Halifax, has been appointed a non-executive director of the Skipton Building Society.

PEOPLE

Geest zips up Fisher

Geest, the fruit and produce group which slipped on a banana skin earlier this year, has hired an expert to run its banana business: Bob Fisher, 55, currently chief operating officer of Pacific Fruit Co (Noboa), an international banana group, and formerly president of Dole, another banana company.

Fisher, an American, joins Geest as managing director of Geest Banana Sector on September 1, two months after the new EC banana regime came into force. It was dumping of bananas in northern Europe resulted next month are expected to be gruesome.

At the same time, Geest is merging its slim-line main board with the management board. Stuart Anderson, Peter Macleathen and Douglas McGrath, all members of the management board, are joining the main board and the management board is being disbanded.

Geest has also attracted Jim Maxmin, chief executive of Laura Ashley, the fashion and home furnishings manufacturer and retailer, as a non-executive director.

By Alan Kaye, the chairman of Adams Laboratories, one of MEDeva's four US subsidiaries, has been appointed regional director of MEDeva's American operations.

Brendan O'Sullivan has been appointed business development director of AVIS Fleet Services; he moves from the parent GE Capital.

Tim Jolly, a one-time divisional trading director at Asda

ARTS

Theatre

Time Of My Life

Always be wary of plays that dot about with chronology, moving backwards and forwards as the tale unfolds. There must be a suspicion that the device is used because the plot would not stand up if it were told in a straightforward way.

Alan Ayckbourn's *Time Of My Life*, slightly tightened up since it was first performed at Scarborough last year, just about pulls it off, but immediately there is another caution. This is not the Ayckbourn who was wont to set the house upon a roar with laughter. *Time Of My Life* stems more from the Alan Bennett school of *Talking Heads*. It is a play about sad, not very well educated people who do not always understand themselves, let alone each other. The overwhelming impression is that life is hard, not comic.

True, there are flashes when the old (or rather the younger) Ayckbourn is immediately identifiable. There is the wonderful part of Maureen the hairdresser, quite superbly played by Sophie Heyman. Maureen is not educated at all. She has only three books in her possession, but she can certainly be articulate. Every time Ms Heyman appears she has an even more exaggerated punk hair style. Possibly because she is the outsider, she manages to survive without undue tristesse, though it is notable that throughout the piece the women tend to be tougher than the men.

The rest of the cast make up an unhappy family. The Stratons own a



A bit of a hotch-potch: Gwen Taylor and Anton Rodgers

northern building firm which may have cut corners and is now failing on hard times. Still, Gerry Stratton – played by Anton Rodgers – is celebrating his wife's birthday in the restaurant which the family has always used and where it again assembles for the occasion. Gradually, truths come out. Gerry's wife Laura (Gwen Taylor) confesses to having had a 15 minute-long (but is not too strong a word) with another man in 1974 – her only infidelity in 32 years of marriage.

Then there is the inquest. "We bought single beds in August 1970," Laura says. "It's engraved on my mem-

ory. I remember saying to myself 'goodbye the swinging sixties'." And perhaps, given the title, that is what the play is about. The earlier Ayckbourn was never so sombre. Even the set, confined to the northern restaurant, is designed to be drab. Gerry thinks he can drive confidently home, but is killed in a car crash; Laura survives.

Being Ayckbourn, of course, there are some depths and ironies. The characters sometimes believe they are happy when they are not and claim to be honest when they are not such thing. It is not deliberate hypocrisy, but rather a tortuous muddle. The grown up Strat-

ton children turn out to make even less of a success of their lives than their parents, possibly (remembering Philip Larkin's line about the effects of Mum and Dad) because of their parents.

Some sections of the play are below standard, notably the suggestion that foreign waiters in a restaurant are funny just because they are foreign. In short, a bit of a hotch-potch. Ayckbourn directs himself.

Malcolm Rutherford

Vandeville Theatre. (071) 836 9987

Ballet/Clement Crisp

Dance Workshop Europe

end of their studies as "dancers" and "choreographers". The fruit of this preposterous situation was the mushrooming of inept dance during the decade.

Now the Arts Council announces that Contemporary Dance will benefit from increased funding. Can this be an attempt to do something about the dreadful standards of certain of our groups? Does it merely show a sense of duty to a minority art? Attendance and performance figures for some of the groups whom the Arts Council favours might be intriguingly compared with those of the popular and deserving London City Ballet whom the Council resolutely refused to assist, and effectively killed off. Any fostering of new contemporary dance might well consider its chance of survival, as well as its artistic credentials. We have significantly good ensembles, quite apart from LCDT or Rambert Dance: Lloyd New-

son's DV8; Phoenix Dance; Kim Brandstrup's Arc Dance (with no subsidy); Laurie Booth and Russell Maliphant; Yolande Serra, all produce fine work. Other enterprises merely debate the dance currency.

I could discern no merit in Claire Russ's *Heirs and Graces*, which was Britain's contribution to Tuesday's workshop. The given theme for the production was "Removals". Miss Russ and her two companions offered a study in family life notable for its thin dance ideas and its reliance upon costume rather than action. Like so much of the new choreography (a word I use with reluctance on occasions like this) Miss Russ proposed something nearer amateur dramatics than dance. So did France's Christine Marneff, whose *Jasmin's last review* looked like a film not in serious trouble. Minimal steps; good lighting; two couples and dislo-

cated activities were the ingredients. A bunch of carrots was lowered from the light-boom at one moment; very puzzling, since we had not ordered vegetables. Incomprehensible, and tiresome.

From Belgium came Veerle Bakelants with an exercise for three girls. They wore little green coveralls, and rushed about while Glenn Gould's piano arrangement of Richard Strauss's early violin sonata was played. That the dance ideas (debased ballet steps and a lot of falls) were exhausted after a few minutes meant that one could concentrate on Gould's pianism. Germany's Urs Dierich emerged with some credit from the evening. His duet with Thomas Stich was a summer incident, set to bird-song, in which the two men indulged in games – ah, the joys of mime! – and, I expect, were supposed to be courting. Ho hum. But both chaps are fine dancers.

This Dance Workshop has support from the European Community. How much better were it if the Commission made possible an exchange of major troupes around Europe. It might, perish the thought, encourage audiences (and choreographers) to understand dance as an enriching experience rather than as therapy for the inadequate and the expert.

allowed, or any indulgent self-communing, but that probably suited Ovchinnikov, whose likes to hit every note with crystal clarity, just touching on the poetry of the music.

As though to make youth feature in each item on the programme, the evening had begun with Rachmaninov's early Spring cantata. In later life the composer was to look back with disdain on his orchestration in this score, but it was difficult to see why in Kreisberg's expressive, never indulgent performance. The BBC Symphony Chorus enunciated the Russian text with diligent clarity and David Wilson-Johnson sang well as the bass soloist, who is saved from murdering his adulterous wife by the arrival of Spring. Knowing that Shalyapin was the original singer does, however, put a very different gloss on the work.

Like last week's *Last Action Hero*, TMNT3 is dementedly self-referential and cine-referential. Note the turtle who rescues a child from a burning building and cracks "Eat your heart out, Kurt Russell" (see *Backdraft*, Act 2, Scene 3). But unlike the amiable Arnie adventure, it is less postmodern than pushbutton-Pavlovian. If nothing else will trick the filmgoer's mouth into a grin, goes the makers' thinking, perhaps we can try the tired invocation of rival filmic favourites. But in a context

Tchaikovsky's Sixth Symphony.

Sat: David Zinman conducts an all-Mendelssohn programme, with Midori playing the Violin Concerto. Sun: Ozawa conducts Maher's Third Symphony, with mezzo soloist Tatiana Troyanos. Next week features a blockbuster series of concerts with Les Arts Florissants, Evgeny Kissin, Pinchas Zukerman, Itzhak Perlman, the Israel Philharmonic under Zubin Mehta and the Boston Symphony under Simon Rattle. After the BSO series ends on Aug 31, there will be four jazz concerts featuring Oscar Peterson, Count Basie Orchestra, Ramsey Lewis and Tony Bennett (Ticketmaster Boston 617-931 2000 New York City 212-3077171)

ARTS GUIDE

Monday: Performing arts guide city by city.
Tuesday: Performing arts guide city by city.
Wednesday: Festivals Guide.
Thursday: Festivals Guide.
Friday: Exhibitions Guide.

European Cable and Satellite Business TV
(All times are Central European Time)

MONDAY TO THURSDAY
Super Channel: European Business Today 0730; 2230
Monday Super Channel: West of Moscow 1230.
Super Channel: Financial Times Reports 0630
Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; 0130
Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0530
Saturday Super Channel: Financial Times Reports 0930

Sky News: West of Moscow 1130; 2230
Sunday Super Channel: West of Moscow 1830
Super Channel: Financial Times Reports 1900

Sky News: West of Moscow 0230; 0530
Sky News: Financial Times Reports 1330; 2030

Cinema/Nigel Andrews

Hell is other movies

The RSPCA – Royal Society for the Protection of Cartoon Animals – should be out in force this week. *Tom And Jerry The Movie* and *Teenage Mutant Ninja Turtles 3* subject a cat, a mouse and four half-shell humanoids to indignities more frightful than the worst we've ever visited on our own pets.

Even small children would draw the line at stretching their favourite doggy or moggy on a Procrustean rack. But the cinema thinks nothing of taking beasts who originated in short, sprightly cartoons (*Tom and Jerry*) or comic strips (*Turtles*) and extending them strewed by breaking shew into feature length and/or triple sequels.

The Andrews Theory on this goes as follows. Hollywood can not understand the concept of small. If something is small and successful, the laws of nature are being broken and that item must be made large and successful. If a Hollywood mogul found a Fabergé egg on his desk he would, with righteous artistic indignation, set about turning it into a geodesic dome.

Tom And Jerry The Movie is 90 mindless minutes in which the feline and rodent who once gladdened our hearts by chasing each other round the booby-trapped ideal homes of America showing the Id alive even within the suburban Super-Ego cosy up together in short, a bit of a hotch-potch. Ayckbourn directs himself.

TOM AND JERRY THE MOVIE (U)
Phil Roman

TEENAGE MUTANT NINJA TURTLES 3 (PG)
Stuart Gillard

THE SNAPPER (15)
Stephen Frears

NUIT ET JOUR (15)
Chantal Akerman

PUERTO ESCONDIDO (15)
Gabriele Salvatores

that.") Finally, he just tries being himself and the Meaney face – a comic chunk of wood with features nervously chipped into it – warms into a glow of fatherly compassion as touching as it is well-observed and unsentimental.

Nuit Et Jour is a readmix French art movie for those who are too young ever to have seen the real thing. (The country virtually stopped making them years ago.) Cabbie Jack (Thomas Langmann) loves pretty gamine Julie (Guillaine Londez) and they live in a Paris flat big on colour co-ordination and small on social life. ("Perhaps we ought to meet someone," he suggests. "Next year," she replies). Their *amour* and *bonheur* are, however, enough for them. As the voice-over crooningly if rummily explains, "They used to make love almost in their sleep and that 'almost' was very important."

If you do, Mum will make silent gaping motions like a distraught puppy. Youngster, wearing shaving-cream beard and toy soldier costume, will carry on her Ruritanian bandleader practice. And Dad will go comprehensively spare spluttering patriarchally one moment, rushing to the library the next to swot up sex-and-birth manuals.

The voice-over is female and the film was written and directed by the once-reckless Chantal Akerman (*Jeunes Dissemblants*, *Toute Une Nuit*). But the poor woman has obviously been knocked on the head by a pile of woman's magazines falling from her over-crowded bookshelf. This winsome nonsense might have been penned by Sylvie Krim with a little help – for what is a French film without pretension? – from Marguerite Duras. I especially winced at the scene where an interior wall is knocked down on the grounds that "everything will be clearer."

Ah, possibly. But then again perhaps not. These characters would not recognise clarity if it jumped up and bit them. Outside the window is a painted backdrop of Paris: so Pirandello. Inside, the blue pillows are set off against red floral wallpaper to match the lovers' own two-tone clothing (he blue, she red). And when Julie succumbs to a fling with another man, Jack's fellow cabbie Joseph, we start wandering about a Paris that resembles a vast Toytown film noir.

For this is the world of designer existentialism. Here moods, emotions and sexual identities are defined by play-block colours and pinblight symbolism: that sort of sophisticated *nativité*, winking even as it dispenses wisdom, that came in and should have gone straight out again with *Les Parapluies de Cherbourg*.

In a difficult week you might try Italy's *Puerto Escondido*, written and directed by Gabriele Salvatores. As in *Sigmar S's Mediterranean*, a small group of characters seek a world out of time but find time and the world catching up with them. Banker Mario (Diego Abanuono) flees Milan for Mexico, to escape a homicidal police commissioner who took a mysterious pot-shot at him in the bank's loo.

But malefactors turn friendly. (As *Mediterraneo* pointed out, our only true enemy is ourselves). Soon the smiling cop comes West to join Mario's other new friend, a crook who robbed him and then befriended him. And added to the genially self-destructive mix are a girl (Valeria Golino), a bedraggled fighting cock called Tyson and a story-line so picturesque it makes *Don Quixote* seem like a *O Henry* story. Very slow but very (if you have the time) engaging.

Concert/Richard Fairman

Kreizberg Prom

It is tempting to plot a course showing how Tchaikovsky interpretation has changed in Russia since the war. The start would be Miravinsky, impassioned, volatile, always on the brink of hysteria; then Svetlanov, the master showman, making the symphonies highly-charged melodramas. But it seems the younger generation do not see Tchaikovsky in that way, as Valery Gergiev's cultured performances have already suggested.

Kreizberg conducted the Sixth Symphony at his Prom – once the ultimate invitation to indulge the emotions, but not here. The performance was crisp,

rhythical, underplayed. Where conductors used to throw caution to the winds, even if balance and ensemble flew out of control too, Kreizberg kept a firm grip on every detail. So clear and decisive were his intentions that it was surprising the BBC Symphony Orchestra's playing was not sharper still. Where his view of the symphony impressed, it did so by clarity of thought and understatement.

A clean, purposeful, classical style also provided the orchestral foundation for Chopin's Second Piano Concerto with Vladimir Ovchinnikov (the 1987 prizewinner at Leeds). No dawdling was

allowed, or any indulgent self-communing, but that probably suited Ovchinnikov, whose likes to hit every note with crystal clarity, just touching on the poetry of the music.

As though to make youth feature in

each item on the programme, the evening had begun with Rachmaninov's early Spring cantata. In later life the

composer was to look back with disdain on his orchestration in this score, but it was difficult to see why in Kreisberg's expressive, never indulgent performance. The BBC Symphony Chorus enunciated the Russian text with diligent clarity and David Wilson-Johnson sang well as the bass soloist, who is saved from murdering his adulterous wife by the arrival of Spring. Knowing that Shalyapin was the original singer does, however, put a very different gloss on the work.

Like last week's *Last Action Hero*, TMNT3 is dementedly self-referential and cine-referential. Note the turtle who rescues a child from a burning building and cracks "Eat your heart out, Kurt Russell" (see *Backdraft*, Act 2, Scene 3). But unlike the amiable Arnie adventure, it is less postmodern than pushbutton-Pavlovian. If nothing else will trick the filmgoer's mouth into a grin, goes the makers' thinking, perhaps we can try the tired invocation of rival filmic favourites. But in a context

EDINBURGH

This year's festival (Aug 15-Sep 4) includes performances of

Janácek's first opera *Sák* and

three Verdi operas (*Oberto*, *I Due Foscari*, *Falstaff*), an exhaustive survey of the work of young Scottish composer James MacMillan, and several Schubert recitals. Visiting orchestras include the Leipzig Gewandhaus with Jansons, the Oslo Philharmonic with Jansons and the South West German Radio Symphony with soloist Alfred Brendel. The drama programme includes Peter Stein's 1992 Salzburg Festival production of Shakespeare's Julius Caesar, a modern As You Like It by Luca Ronconi and Falstaff by Alfred Brendel. The drama programme includes Peter Stein's 1992 Salzburg Festival production of Shakespeare's Julius Caesar, a modern As You Like It by Luca Ronconi and Falstaff by Alfred Brendel.

Chamber Music Festival (Aug 6-14).

has drawn together friends and

colleagues for an attractive anniversary tribute to Grieg, his contemporaries and compatriots.

Artists appearing at the festival

include Swedish barton Hakan Hagegard, Jan Garbarek Jazz Quartet, Nordic Youth Orchestra,

Norwegian cellist Truls Mørk and pianist Tedd Joselson. Three festival

concerts take place in Bergen, for

which a special train has been chartered to take the audience through the scenery which was

Grieg's inspiration (2255 2553).

EDINBURGH

This year's festival (Aug 20-Sep 24) is the first to take advantage

of Montreux's new lake-side concert hall, the Auditorium Stravinsky.

Montreux has never been known

for its thematic content, but this

year features a series devoted to

French chamber music, including

rare works by Reynaldo Hahn,

Vincent d'Indy and Charles-Valentin Alkan. The line-up of artists includes

Alicia de Larrocha, Teresa Berganza, Barbara Hendricks, Pinchas Zukerman and the Royal

Orchestra, Bavarian Radio Symphony and St Petersburg Philharmonic Orchestras (021-983 5450).

LUCERNE

This year's programme, opening

on Aug 14, focuses on anniversary

celebrations of Tchaikovsky and

Rachmaninov, with Alfred Schnittke

as

Soft shoe shuffle

John Riddings on the politics of moves at the top of French industry

about the change. "Mr Le Floch-Prigent did a good job, but Mr Jaffré appears to be a very able manager," said one international fund manager whose company holds shares in the oil group.

French industry officials argue that Mr Jaffré will inherit a strong team of senior executives and that his experience of privatisation - while working in the treasury during the earlier privatisation programme of 1986-1983 - will be a big advantage in the forthcoming sale of the state's 50.7 per cent stake in Elf.

The musical chairs at the top levels of corporate France demonstrates the extent to which the lines between the country's business and politics remain blurred. "There is no clear separation of powers as in the US and the UK," said a French banker. "The hand of the government is still in evidence."

For foreign investors, unused to the French practice of parachuting new chairmen into public companies, this may provoke concerns - especially as the government prepares to launch its programme to privatisate 31 state-owned companies. In particular, investors are faced with the questions of whether Mr Le Floch-Prigent's departure heralds broader changes at the top of state-controlled industry, and what effects such reshuffles have on the companies involved.

In the case of Elf itself, named last month as one of the first four companies to be privatised, there might appear to be cause for concern. Mr Jaffré has a formidable financial background, having spent eight years at the treasury and having run Crédit Agricole since 1988. But he has no experience of running an industrial company. Moreover, he takes the helm at a time when the oil group is confronting difficult markets.

Mr Le Floch-Prigent, credited with strengthening Elf in international markets, has warned that depressed demand in the petrochemicals and basic chemicals sectors will mean that operating profits for the first half of 1993 will show a fall of about 25 per cent compared with the same period last year. "I don't see much improvement in these areas this year," Mr Le Floch-Prigent said at the end of last month.

But investors and oil industry observers appear relaxed.

But the message from Mr Le

Floch-Prigent's exit is more than a political approach to its relations with state-owned groups. "It might have appeared unusual for someone with Mr Le Floch-Prigent's background to spearhead the government's privatisation campaign," said Mr David Harrington, head of research at James Capel in Paris.

Pragmatic as opposed to political motives are also suggested by the fact that Mr Jaffré is regarded as politically neutral. During his spell at the treasury he worked under both socialist and conservative governments.

Within Whitehall, the Treasury has also limited its intervention in state-owned industries. It has refrained from implementing a "witch-hunt" of top public sector executives as happened, for example, when the socialists took office in 1981 and when the conservative government of Mr Jacques Chirac came to power in 1986. Under the current government, the only other change at the top of a state-owned company was the appointment in May of Mr Michel Pebereau as chairman of Banque Nationale de Paris in place of Mr René Thomas.

The hand of the state is still at work," said one oil industry observer in Paris. "But under Balladur it seems to be wearing a velvet glove."

The test of the "velvet glove" is likely to come as the government moves down the list of the oil group, particularly since it has said it intends to keep a "golden share" in the company. Investors also hope that Mr Le Floch-Prigent's departure will not be the start of broader changes at the top of French public companies.

"A certain amount of reshuffling comes with the territory in France," said one fund manager. "But if it is widespread then of course it is unsettling for investors and may mean that political motives are at work."

Both chairmen have links with the Socialist party. Mr Gomez was appointed by a socialist government 11 years ago, while Mr Haberer had close ties with Mr Pierre Bérégovoy, the late Socialist prime minister. Both companies have also been suffering losses, although they say they expect recovery this year.

But with neither Thomson nor Credit Lyonnais facing imminent privatisation, and with Mr Balladur's cautious approach, their chairmen seem safe behind their desks for the time being at least.

Criticised by many, loved by few, Her Majesty's Treasury is one of the favourite targets of UK public life.

Industry alleges that it is biased towards the City and blames it for the decline of British manufacturing. Business leaders accuse the Treasury of refusing to allow the much-needed investment in infrastructure that would improve international competitiveness. Economists charge it with responsibility for UK economic decline - including mismanagement of sterling.

In an unusual riposte, Sir Terry Burns, permanent secretary at the Treasury since 1991, has attempted to answer his department's critics. Today, he releases a spirited defence* of the Treasury in which he strongly rebuts many of the criticisms and explains how those that he believes are well-founded have been addressed.

Sir Terry acknowledges that much of the criticism of the Treasury's role relates to its powerful position at the heart of Whitehall. Its tasks include functions that in most other countries are divided between an economics ministry, a finance ministry and a separate budget office to control public expenditure. It also manages civil service pay, supervises the financial services industry and is responsible for economic forecasting.

Managing the economy is the Treasury's highest-profile role, although it absorbs less than one-fifth of the department's 1,400 civil servants. That role has often come under fire, most recently after the events surrounding sterling's ignominious departure from the European exchange rate mechanism in September 1992. There has been an intense debate over the Treasury's responsibility for monetary policy, with increasing support for handing it over to an independent central bank.

Sir Terry can see the attractions of such a move, especially since the European Community intends to place monetary policy in the hands of an independent European central bank as a step on the road to monetary union.

The UK Treasury has gone on the offence against critics in defence of its role, says John Willman

The scapegoat butts back



Sprucing up its image: Sir Terry Burns (left) has released a spirited defence of the Treasury

He denies that there is a strong Treasury orthodoxy against an independent central bank (or on any other issues). But he is at pains to set out the complications involved in a change that he believes has assumed totemic significance among commentators.

"The demand for greater independence of the central bank has come to be the most popular single answer to the problem of inflation that was once reserved for the ERM." But there are advantages, he says, in elected politicians - rather than unaccountable central bankers - making decisions about, for example, the trade-offs between inflation and growth. "Not the government is not a guarantee of wisdom," he observes.

Much of the popular wisdom about the Treasury's alleged incompetence stems from the record of its forecasters. Although their predictions have been no worse than others over the longer term, their forecasting errors attract wide spread attention.

Sir Terry says that he is "amazed" at the importance given to the forecasts outside the Treasury's Great George Street headquarters. Its predictions are an important input into policymaking, but not the

only one - and ministers are well aware of their frailty. "Meanwhile, the other 1,400 people in the central Treasury suffer the frustration of seeing their efforts judged by the forecasts of 30 or so economists," he adds.

A more recent subject for attack has been the Treasury's alleged bias against manufacturing industry. Mr Howard Davies, director-general of the Confederation of British Industries

'We can do more to explain the background to decisions' - Sir Terry Burns

treasury, is one who has criticised the Treasury for its attitudes to business in the past.

Sir Terry accepts that there have been too few direct contacts between Treasury staff and industry in the past. This may have meant that officials have not always asked questions about the implications of economic policy for business. It also meant that industry was often ill-informed about Treasury thinking. "We can do more to explain the background to decisions," he says.

Treasury officials are now encouraged to spend time in industry, and a panel of industrialists has been created to offer advice. A "supply-side" unit has also been set up to give greater salience to business concerns in Treasury deliberations.

These steps are welcomed by Mr Davies. "The Treasury has always had an interest in thinking about what a decision means for the financial markets. Now they are trying to think about what it means for manufacturing industry."

Within Whitehall, the Treasury exerts powerful control over public expenditure. No department can spend money without its agreement, which, as Sir Terry dryly observes, "means it has a keen interest in much of the business of every department".

In departments and agencies, that interest is often seen as a central grip which stifles innovation and encourages counting of candle ends. Even though the government is committed to delegation of financial management to the lowest possible level in the public services, the Treasury is often seen as reluctant to let go.

Chief executives of government agencies complain that, while they are given perfor-

mance targets to meet large budgets and responsibility over them, they are constantly second-guessed by Treasury officials questioning decisions.

Treasury accounting rules are also needlessly inflexible, according to the chief executive of one agency. "I have very little discretion about moving money from one purpose to another, or rolling over unspent money from one year to another," he says.

Many Treasury officials feel uncomfortable about delegating responsibility for spending money to departments and agencies. From experience, they believe that departments are often less rigorous in controlling expenditure.

At the top of the Treasury, there is a strong collective memory of 1976, when loss of control over public expenditure led to a sterling crisis and the intervention of the International Monetary Fund. As young high-flyers, many had to tighten their hold on public spending at the behest of the IMF, and are determined not to repeat the experience.

Sir Terry Burns is not scared by that memory - he joined the Treasury from academia only in 1980. He says there has been a move to a more strategic approach to public expenditure, in which the Treasury helps to determine priorities, sets targets and monitors progress. Increasingly, departments are left to ensure that targets are met.

"This all involves the Treasury much less in the details of programmes and rather more in the bigger question of priorities," he says.

It is that strategic role for the Treasury, as a sort of head office of Whitehall, that Sir Terry is anxious to defend. Rather than dividing the Treasury into separate ministries for economics and finance, for example, he wants it to continue to put together "all the strands of economic policy-making across the government's programme".

Sir Terry doesn't expect much thanks for this - as King James said of treasurers: "if they do good service to their masters, [they] must be generally hated." But he is prepared to accept that the Treasury must adapt to changing circumstances and develop a clearer focus on its objectives.

* Some Reflections on the Treasury, to be published by Edward Elgar in the autumn in a collection of essays to mark the 50th birthday of Sir James Bell, professor of economics at the London Business School

FT
FINANCIAL TIMES CONFERENCES
WORLD MOTOR CONFERENCE

Frankfurt, 8 & 9 September, 1993

Timed to coincide with the Frankfurt Motor Show, this biennial meeting will focus on the challenges and opportunities facing European, US and Japanese motor manufacturers and examine how the automotive industry is responding to the current economic climate.

Speakers include:

Mr Robert J Eaton
Chairman of the Board and
Chief Executive Officer
Chrysler Corporation

Professor Dr Ulrich Seiffert
Member of the Board of
Management
Volkswagen
Research and Development

Sir Trevor Chinn CVO
Chairman and Chief Executive
Lex Service Plc

Ing Giorgio Garuzzo
Chief Operating Officer
Fiat SpA

WORLD MOTOR CONFERENCE

Please send me conference details
 Please send me details about exhibiting at the conference

FT FINANCIAL TIMES CONFERENCES

Mr Helmut Werner
Chairman
Mercedes-Benz AG

Mr Tadahiro Shirai
President
Nissan Europe NV

Mr Georges Bouverot
Senior Vice President
Human Resources
Renault SA

Mr Timothy D Leuliette
President and CEO
ITT Automotive Inc

Financial Times Conference Organisation
102-106 Clerkenwell Road, London EC1M 5SA
Tel: 071-814 9770, Fax: 27347 FTCONF G.
Fax: 071-873 3975/3969

Name Mr/Mrs/Ms/Other _____
Position _____ Dept _____
Company/Organisation _____
Address _____
Post Code _____
City _____
Country _____
Tel _____
Fax _____
Type of Business _____ HA

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Waste elimination is 'green' priority

From Mr Charlie Kronick

Sir, If costs are to be at least partially the basis of future environment and energy policies in the UK ("High cost of going green", August 2), then it is unlikely that nuclear power will be a part of any policy designed to reduce carbon dioxide emissions (CO₂) from electricity generation.

The recently published results of Nuclear Electric paint a rather grim picture of that company's economic future. Take away the subsidy of more than £12bn received

each year from the electricity consumer, and Nuclear Electric made an operating loss of £783m in the financial year 1991-1992, and £661m in 1992-1993, while at the same time stacking up new liabilities for waste and decommissioning of almost £1.2bn (to be added to the existing liabilities of almost £220bn). Meanwhile, it is not just the environmentalists who are pointing out the potential of energy efficiency and renewable energy. In 1988, the Department of Energy identified cost effective energy

savings potential of 30 per cent, with a pay-back period of less than five years. Analysis

of data from the government's Energy Efficiency Office, submitted to the government's recent review of the coal industry, shows that investment in nuclear power is only one quarter as effective in reducing CO₂ as the existing energy efficiency measures examined. Money spent on nuclear power is only just half as effective as modern renewable technologies such as wind power in reducing CO₂.

Short contracts and 'hire and fire' mentality behind job anxiety

From Mr Patrick Dennis

Sir, Rachel Johnson's article, "Theories behind feel-bad factor" (August 2), omitted several important reasons why people are still increasingly anxious about losing their jobs - in particular compared with the previous economic cycle.

The rising trend towards short-term contracts, part-time (especially female) employment and the development of a

"hire and fire" mentality among employers have been crucial. Also relevant would be the more even distribution of unemployment, both geographically and occupationally. Moreover, employment is still falling, despite the recent falls in unemployment. This is a consequence not only of the reduced numbers of those of school-leaving age, but also of school leavers and women

being discouraged from entering the labour market. When many women lose their jobs, they do not qualify for unemployment benefit so are not registered as unemployed.

Is it not time the UK started to put increasing emphasis on employment figures, as they do in the US, rather than exclusively on unemployment figures? Finally, it is worth noting that the greater fear of

unemployment is an important reason why average annual earnings growth has fallen to just 3.75 per cent, compared with 7 per cent in the previous economic cycle.

Patrick Dennis
chief economist
Industrial Bank of Japan
London Branch
Bruden House
One Friday Street
London EC4M 9JA

such stores. That is why Brooks Brothers has become involved and the sales performance, together with the profitability that is developing, is clear for all to see and should have been equally so to your reporter.

We certainly did change the archaic remuneration scheme which provided our sales staff with an average annual salary of \$49,000, which of course means that many were earning as much as \$70,000-\$80,000 per annum. This level of remuneration was almost twice the national average and the majority of staff accepted a very modest change to their bonus system, bearing in mind the mass unemployment that has occurred in American retailing over the past five years.

We have not cut back on capital expenditure in Brooks Brothers and continue to give the necessary funds to modernise its stores, and in particular to develop new information and distribution systems. Frankly, without these, it would have no future. We are not trying to popularise

Brooks; clearly this would not be in its interests and we are not so stupid as to think it would be. Brooks Brothers, however, cannot develop and grow based upon a declining number of ageing Wall Street customers and must broaden its base at least into the 40-year-olds, while of course maintaining the loyalty of its more traditional customers. We are succeeding with this policy.

It is not surprising that we are struggling to match the 1988 results so are most other American retailers; some of the greatest names are either in the bankruptcy courts or have already closed down. It may come as a surprise to Nikid Tait, but the American retail scene has been in recession for the past few years and continues to be so. Throughout that time Brooks Brothers has consistently made a profit, which is more than can be said for many of them.

Richard Greenbury,
chairman,
Marks and Spencer,
Michael House,
Baker Street, London W1A 1DN

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday August 5 1993

The choice over Sarajevo

AT ALMOST every turn during the grisly demise of Bosnia-Herzegovina, the governments of the US and the European Community have somehow contrived to make a desperate situation worse. By prematurely recognising a state which did not enjoy the support of many of its own citizens, they helped to precipitate the civil war. By issuing threats against the Serbian aggressors, they raised hopes among the mainly Moslem victims; by failing to carry out those threats, they further emboldened the aggressors. In the absence of effective western pressure on the Serbs and Croats, the international mediators have merely assisted in Bosnia's dismemberment.

Now, unless the latest flurry of international concern produces radically different results, the final humiliation seems to be at hand. In Bosnia itself, the fighting rages as fiercely as ever with UN humanitarian troops looking impotently on. In Geneva, EC and UN mediators play midwives to the partition of Bosnia into ethnic mini-states and press the Moslems formally to accept their defeat. Worst of all, in Sarajevo, defeat for the Moslems looks like turning into disaster as the Serbs complete a ring of artillery on strategic heights round the capital.

And what is the west's response? More meetings, which may – provided command structures and objectives can be agreed – result in air strikes against the Serbs. Small wonder that President Milosevic and his Bosnian proxies seem unconcerned.

There is, in fact, at least a possi-

Changing Japan

IN THE LAST 30 years the world has got used to thinking of Japan as a great economic power, one of whose strengths was that it combined formal democracy with total political stability. Japanese prime ministers came and went, but few outside Japan remembered their names. They did not matter because they all belonged to the same Liberal Democratic Party (LDP), and their individual impact on policy was negligible. These septuagenarians succeeded each other according to an elaborate queuing system, modified by an endless and obscure struggle between factions with no discernible political content. Japanese politicians were assumed (like politicians in several other democracies) to be corrupt, to a greater or lesser degree, but that did not matter either. It was all part of the system, and there was no prospect of it changing.

Today, however, it will change. The parliament elected last month has to choose between two candidates for prime minister, both in their mid 50s. Barring some extraordinary last-minute hitch, it will elect Mr Morihiro Hosokawa, the leader of the Japan New Party. The LDP will go into opposition for the first time in its 38-year history. Ms Takako Doi, a woman and a socialist, will become speaker of the lower house.

This will not mean any immediate or dramatic change in Japanese policy. The new government is composed of seven parties ranging in ideology from socialist via Buddhist to conservative. The pol-

Nuclear decision

THE SECOND round of public consultation on the 22.8GW Thorpe nuclear reprocessing plant offers a chance for full consideration of this enormous and controversial project, which has taken nearly 10 years to build. Unfortunately, the government's statement yesterday suggests that this opportunity may be missed.

There are two areas which need to be addressed: environmental and economic. Ministers say that environmental considerations were adequately covered by the first public consultation which ended in January and that they are now "inclined to grant" authorisation. Although the second public consultation calls for comments on economic and diplomatic factors, the government adds that these are "not relevant" to its eventual decision.

This narrow interpretation of ministers' remit is not satisfactory. If British Nuclear Fuels the plant's owner, makes a loss, the taxpayer will foot the bill if reprocessing saddles its main UK customers, Nuclear Electric and Scottish Nuclear, with unnecessarily high costs, the electricity consumer may face higher charges. The economic case must be explored without prejudice.

The consultation documents issued yesterday make an unpromising start. They contain only part of a key report by Touché Ross which is the basis of BNFL's profit projections, and the government has not endorsed or separately audited BNFL's figures. Nor do they include enough to

permit a judgment to be made about BNFL's claim that cancellation would cost the UK £500m in cash flow – a figure which is partly dependent on BNFL meeting its cost targets. Furthermore, important details of BNFL's contracts with its main overseas customers, German and Japanese utilities, are withheld. Ministers recently suggested that if they were called, compensation to customers could run to £5bn. However, the report puts the maximum at £4bn and adds that the contracts provide BNFL with "robust legal protection" against this event.

An independent examination of the economic case is the minimum needed to answer these uncertainties. But the government should also address the question of whether the UK and Thorpe's customers might collectively benefit from cancelling the plant. This possibility, known as the "win-win" option, has been diplomatically inaccessible because all sides fear they might be liable for penalties if they initiated cancellation.

Taken to one extreme, this option might even encompass sending Thorpe's key components to Japanese utilities, who make up a third of the plant's order book and who have funded much of its construction. The Japanese government, which is planning its own reprocessing plant, is concerned about the prospect of stamping reprocessed plutonium back from Thorpe. If the second public consultation is not to be a rubber stamp, the government should consider these issues fully.

Now do they include enough to

The stakes could scarcely be higher: for Mr Zhu Rongji, who was entrusted last month with wide-ranging powers to restrain China's runaway economy; for foreign investors who have poured billions of dollars into China in the past decade; and for the country itself.

Failure by the reformist Mr Zhu, China's senior vice-premier in charge of the economy, to regain control, and more importantly to curb inflation, would almost certainly invite pressures from Communist party conservatives for more decisive action, thus risking a return to the boom-and-bust cycle of the 1980s.

Mr Zhu, known colloquially as China's economic tsar, has wasted little time in seeking to impose a tough stabilisation programme since panicky colleagues handed him unprecedented powers over the economy. His initial efforts to restrain inflation, restore order to China's chaotic public finances, and to curb rampant speculation in land and other commodities appear to be making an impact; but he must be well aware that it will be months before he can claim a semblance of victory, and perhaps at least a year before it is possible to judge whether his medicine is working.

In the meantime, for foreign investors no less than for Chinese enterprises and provincial governments, the paramount question is whether China is able to avoid the "hard landing" that afflicted its economy in 1988-89 during a previous period of severe retrenchment.

Western officials and Chinese economists believe that the stabilisation plan, with its credit curbs and much-needed measures to impose financial discipline, stands a reasonable chance of success, but they also predict a "bumpy" road ahead. While Chinese officials continue to talk of "macro-economic controls" to slow growth, which reached an annual real rate of 13.9 per cent in the first six months of

The appointment of someone of Mr Zhu's seniority reflects worries about loss of party control over the provinces

this year, they have been obliged to resort to cruder methods to achieve their ends. These have included a series of administrative measures, such as demands that banks and financial intermediaries call in loans for speculative real estate projects, and a mandatory requirement that both public and private-sector employees purchase unsold government bonds to help fund the budget deficit of more than 80bn yuan (£16bn).

The central authorities have also fallen back on a practice often employed in the past when they felt their will was being ignored: "investigation teams" have been dispatched to the provinces, ostensibly to report on local developments, but in reality to enforce directives. Mr Zhu's appointment as governor of the People's Bank of China, the central bank, along with his other responsibilities as senior vice-premier in charge of the economy, was designed to send a powerful signal to provincial officials and representatives of financial institutions that they ignore central government edicts at their peril.

The appointment of someone of Mr Zhu's seniority to head the central bank is a sign not only of the depths of the leadership's panic about an economy spiralling out of control; it also reflects deepening worries about an erosion of party control over the provinces. Economic liberalisation and devolution of power had come to be seen not as the promise of a glorious new dawn, but as a monster threatening to devour its master.

It is perhaps a tribute to Mr Zhu's force of personality that he appears, for the moment, to have imposed a new sense of sobriety on hyperactive provincial chiefs who had

When bigger is better

If the staff of the Leeds Permanent Building Society think that they will have no problem getting on with their close neighbours in Bradford then they had better brace themselves for the jargon from the new chief executive they are inheriting from National Provincial. Less well-travelled Yorkshire folk might be forgiven for thinking that N&P's David O'Brien belongs to some sort of Moonie sect.

O'Brien, 52, an ex-IBM man, has only been running N&P for three years and for most of the time has been engrossed in a "business re-design" programme. Bent on replacing the functional hierarchy with a new culture based on teamwork, O'Brien talks of a world in which staff are players, a meeting is a team event, a task is a journey and jobs have become roles.

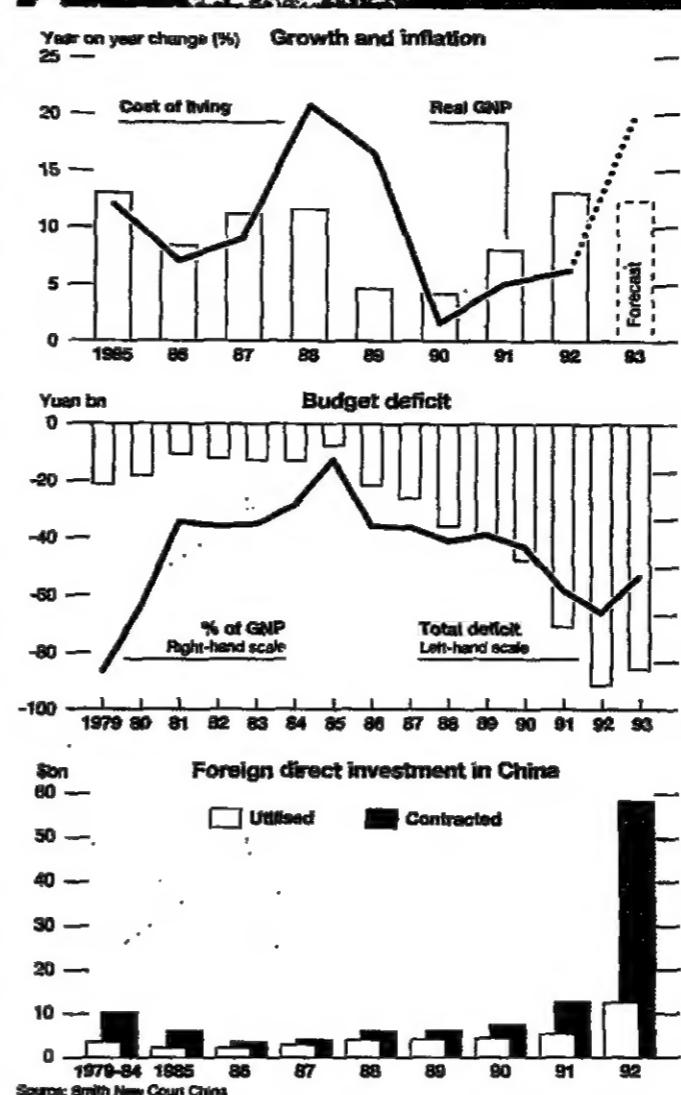
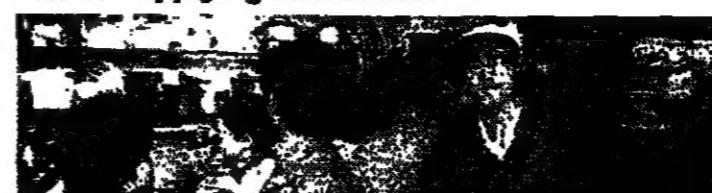
When O'Brien takes his new seat on the direction management team – sorry, board – of what will be one of Britain's top three building societies, one of his first tasks will be to rationalise the way the latest corporate move squares with his earlier thoughts on the subject of size.

"To think business is about acquiring other people is missing the whole point," he told a colleague a few months ago.

Long slog to a smooth landing

China's economic tsar is trying to impose a tough stabilisation programme to prevent overheating, writes Tony Walker

China: applying the brakes



Source: Smith New Court Crans

elsewhere in the economy. Chinese participants in prospective joint ventures have, for months, been putting pressure on their foreign partners to secure additional investment funds abroad as sources of domestic funding dried up. Foreign investors can expect more of this in the coming period as the government enforces its credit curbs.

Not least of the challenges facing Mr Zhu is a pervasive corruption that reaches high into the Communist party itself. With China's laws still evolving, and with the system having entered a murky transitional phase between a centrally planned and a market economy, opportunities for corrupt officials to profit have become almost boundless, especially in the area of land allocation for real estate. The embryonic privatisation process is also proving fertile ground for officials seeking to feather their own nests in an opaque system where back-door deals tend to be the rule rather than the exception.

Farmers have been promised that the backing of billions of yuan in IOUs will be honoured, but with the authorities seeking to restrain rapid money supply growth, the promised pay-off will squeeze funds available elsewhere in the economy. Chinese participants in prospective joint ventures have, for months, been putting pressure on their foreign partners to secure additional investment funds abroad as sources of domestic funding dried up. Foreign investors can expect more of this in the coming period as the government enforces its credit curbs.

The main task facing the authorities is to ease pressures on prices. Anecdotal evidence suggests that the cocktail of credit restrictions and two increases in interest rates since May may be having an effect. Prices for building materials such as steel and cement have dropped by about 15 per cent in the past two months, and a property boom in coastal regions is flagging.

Burdened though he is by the challenges involved in stabilising China's economy, Mr Zhu also insists that he is committed to pressing ahead with reform so as not to lose the momentum generated over the past few years.

Among his most urgent targets are a further rationalisation of state industries such as iron and steel, which accumulated losses last year in the order of \$75bn, and a drastic overhaul of an archaic banking sector.

The banks have largely been left alone, but reform is long overdue if China is to move further down the road towards a market economy. China's banks operate like cashiers, rather than agents of economic activity.

Few would envy Mr Zhu his task.

But a hopeful sign for foreign investors and for the Chinese is that, on this occasion – unlike 1988-89 when the economy was brought to a virtual standstill by a series of tough administrative measures – it is the reformists and not party conservatives who have seized the initiative.

The question is whether a lighter hand will achieve results quickly enough to enable the reformists to claim an early victory. The signs are that Mr Zhu and his supporters are in for a long, hard slog. Success is far from assured.

OBSERVER



'Is it me or are the hedgehogs getting bigger?'

six bronze medals, with five diplomas of excellence to boot.

Round the other side of the world, British youth shine particularly in construction skills, with medals in bricklaying, stonemasonry, plastering, plumbing and joinery. Why on earth can't they do it at home?

Less predictable was the fact that joint fifth, with Austria, and ahead of the impeccably highly qualified Germans was, yes, Britain.

Overcoming a reputation for a lousy workforce with a paucity of skills,

the Brits managed three silver and

marking Sir James Ball's 60th. He and Sir Terence were big buddies at the London Business School.

What a gashay thought if the Brits should be aping that irritating little German habit of bringing out a so-called Festchrift.

commemorating significant birthdays or retirements of corporate worthies. Pompous Germans issue Festchrifts because there is no equivalent of the Times Circular page. In practice, they are chunky tomes that mostly just gather dust on otherwise empty office bookshelves.

Next equation

By contrast with Sir James's former pupils, the Legal and General insurance group didn't do anything to mark its chairman's 60th birthday last month. Any celebrating will have to wait until next May when Sir James finally steps down after 14 years at the helm.

However, bets are already being placed on who will take over the L&G chair. Will it pick another business academic or, following the Prudential's example, will it promote David Prosser, the current chief executive? Given that Prosser has only been in his job for a couple of years and is still under 50, the betting must be that Ball will be replaced by an existing non-executive director.

BET chairman Sir Christopher Harding would seem the favourite but given his increasingly full portfolio, BAA chief executive Sir John Egan could stand a chance.

Of course, L&G could be really brave and appoint a female

chairman. Jones Lang Wootton's formidable Honor Chapman, for example, has just gone on the board. She is one of the very few women to have made it to the top in the male-dominated property industry.

If Sir Christopher Benson, ex-boss of MEPC, is right for Sun Alliance, surely a case could be made for Chapman at L&G?

Debased

■ Norman Lamont, the ex-chancellor of the exchequer and former Master of the Royal Mint, may be free from the cares of office but his problems persist.

Only this week he was reported on the train from Norwich trying to buy a cup of coffee with old 10p pieces.

Seems a bit of a liberty for a man who ordered that the coins would no longer be legal tender after the end of June.

Grounded

■ Daddy, daddy, does the current crisis over the future of the exchange rate mechanism mean that Emu is a dead duck?

I should think so, son: it certainly won't fly.

11

13

FINANCIAL TIMES
COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1993

Thursday August 5 1993

brother®
TYPEWRITERS
WORD PROCESSORS
PRINTERS
COMPUTERS
FAX

INSIDE

Berlusconi publisher may be floated

Silvio Berlusconi Editore, the Italian publisher owned by Mr Berlusconi's Fininvest group, could be floated within the next three months, raising up to £800m (£375m) for the heavily-indebted parent company. Page 12.

GKN holds profits steady

GKN, the UK automotive components, engineering and industrial services group, achieved virtually unchanged pre-tax profits of £260m (£89m) in the first half after heavy restructuring costs. Page 12. Last Page 10.

Husky Oil on the way back

Mr Li Ka-shing, the Hong Kong billionaire, is beginning to recoup his huge write-downs and investments in his Canadian energy company Husky Oil. Page 14.

Sprint links up with Call-Net

Sprint, the third-biggest long-distance carrier in the US, is linking with Call-Net Enterprises, and has acquired a 25 per cent equity stake in the Canadian telecom group. Page 14.

Gencor unveils unbundling

Gencor, South Africa's second largest mining house, unveiled details of its proposed unbundling which will leave it larger than originally thought. Page 14.

Rush for Russian debt

An unexpected rescheduling agreement reached by Russia and western creditor banks has triggered a sharp increase in price and trading volume on the secondary market for Russian debt. Page 16.

Glynwed improves results

Glynwed International, the UK metals and plastics processing group, lifted half yearly pre-tax profits by nearly 20 per cent to £16.5m (£27.38m), the fourth consecutive half of improved results. Page 16.

DIY sector comes apart

The British are the biggest Do It Yourself enthusiasts in Europe but as the recession has dragged on even they seem to have lost their appetite for putting up shelves and grouting their bathrooms. The downturn has led to a damaging price war which has put the future of Do It All in doubt. And there remains the threat that overseas competitors such as Home Depot of the US will enter the market. Page 16.

Shell plans to lift its game

Mr John Jennings, the new chairman of Royal Dutch Shell, announces the oil-Dutch group's interim results today. They are expected to be good but Mr Jennings says: "We have to lift our game". Page 18.

Green currencies stabilised

The rally in the value of the French franc has diverted the widely-expected need for immediate realignment of Europe's green currencies. Page 20.

Bombay stocks surge

A resurgence of investor enthusiasm in Bombay pushed the market ahead and contributed to a 1.8 per cent advance in dollar terms in the Asian regional index of emerging markets. Back Page

Market Statistics

Stock leading rates	28	London share service	21-22
Danishkard Bank bonds	15	Liffe equity options	15
FT-A indices	23	London credit options	15
FT-A world indices	24	Managed fund services	24-25
FT bond nearest indices	15	Money markets	25
FTASMA int bond ave	15	New int. bond issues	15
Financial exchanges	20	World commodity prices	20
Foreign exchanges	28	World stock intd indices	22
London record issues	15	UK dividends announced	16

Companies in this issue

Acies	16	Hodder Headline	16
Associated Fisheries	16	Husky Oil	14
Beavis Hunter	17	In Shape	17
Boots	21	Invergordon Dist	21
Britannia B Soc.	16	Kingfisher	16
British Airways	21	Kmart	16
Call-Net Enterprises	21	Ladbrokes	21
Cellnet Telecom	16	Lazard High Income	16
Chieftain	16	Malaysian	16
Ciments Francais	12	Manpower UK Index Tat	16
Commerzbank	16	Matsui Secs	17
Cronos	14	Midland Bank	12
Credit Lyonnais	12	Northern Telecom	16
Dixon Motors	16	Pnor	12
EPT	18	Reped	12
English China Clays	17	Sanctuary (4)	16
Finnwest	12	Shet Transport	6
Forbes	21	Skipton S Soc	16
GKN	16	Spiral (Wt)	16
Geest	14	Sprint	14
General Re	14	Swissair	12
Glynwed Indl	16	UBS	6
HSBC	18	United Breweries	16
Haemocell	12	Wickes	12
Hudson Internat'l	12	Wienerberger Baust.	12
Hughes Steel	17	Williamson Tea	17

Chief price changes yesterday

FRANKFURT (DM)			
Flights	15	Rises	15
Flights	15	Demar	4140 + 14%
Flights	15	Gammont (Sc 10)	525 + 2%
Continental AG	227.5	Gammont (Sc 10)	525 + 2%
GEHE	385.5	Neopac (Int)	525 + 2%
Lufthansa	751	Neopac (Int)	525 + 2%
Schaeffler Gub	358	Neopac (Int)	525 + 2%
Alfa Inv	528	Stora Enso	572 - 15%
TOKYO (Yen)	17	United	481 - 15%
Flights	15	Yokohama	124 + 15%
Digital Equipment	2174	ZSK	3270 + 15%
Siemens	2172	Zeta Chemical	3270 + 15%
Falls	524	Marine	525 + 2%
Charter	857	Massimo Int	525 + 2%
Hewlett Packard	711	Neopac (Int)	525 + 2%
Quadrax Corp	516	Neopac (Int)	525 + 2%
New York prices at 12300.			
LONDON (Pounds)			
Flights	1207	Prudential	1214 + 15%
Flights	1205	Reece	1214 + 15%
Prudential Assc	440	Spring Fm	72 + 47%
Bruckmann	373	Victoria	285 + 17%
Convers Pic A	143	Whistler (2)	180 + 12%
Detpak Foods	178	York Chem	256 + 16%
Cart	320	Palio	256 + 16%
Kerrison	80	Date Electra	92 - 8%
Henry's	128	French Cereal	125 - 22%
Home Counties	125	Hornbeam	121 - 19%
Mayday Soc	237	Kleenex	207 - 19%
Monksford	203	Latiford Park	77 - 5%

Rhône-Poulenc warns of 10% profit fall

By John Riddick in Paris

MR JEAN-RENE Fourtou, chairman of Rhône-Poulenc, the French chemicals group and one of the companies which will spearhead the government's privatisation programme, yesterday warned of a fall in profits for the first half of 1993 and for the year as a whole.

Mr Fourtou told *Les Echos*, the financial newspaper, that the group's first-half net profits were expected to be about 10 per cent down on the FF1.15bn (£220m) reported for the same period last year. This was later confirmed by the company.

The share price fell from FF1159 to FF1154.

The forecast means that the

three main companies named on the shortlist of four to launch the French government's privatisation programme have issued profit warnings. Elf-Aquitaine, the oil group, and Banque Nationale de Paris have also said that profits are expected to be lower for the first half of the year.

Mr Fourtou said it was difficult to establish estimates for the full year because of currency movements, possible cuts in interest rates and continued uncertainty in several of the group's markets.

"But taking these elements into account we think today that our results for the full year could be less than those for 1992."

"The outlook for 1993 does not put into question the capacity for our results in the medium term,"

he added.

According to Mr Fourtou, the group expected continued weakness in the markets for chemicals and fibres. In addition, the rate of growth or results in the health division is expected to be slower than in the first six months of the year.

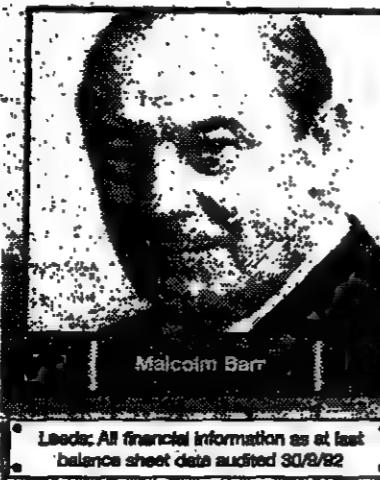
On a positive note, Mr Fourtou said that interest payments should continue to fall, helped by improved cashflow and receipts from the sale of non-strategic assets. Last month, the group raised an estimated FF14.5bn from the sale of its 35 per cent stake in Roussel-Uclaf, the chemicals group.

Mr Fourtou said the health and agricultural businesses would benefit from the launch of new products.



Fourtou: downturn in some markets more severe than expected

Merger of Leeds and N&P continues consolidation in financial services



Leeds: All financial information as at last balance sheet date audited 30/6/92

Leeds	N&P
Branches	453
Employees	5,661
Customers	4.5m
Total assets	78.3bn
League position	5 th
Pre-tax profits	£152.7m
Cost/income ratio	42.9%
Chairman	vacant
Head office	Malcolm Barr
Credit card	Leeds
Bank-agency	Leeds Visa
Tied to	No
Corporate account	Norwich Union
Cash machines	140
Agencies	170



N&P: All financial information as at last balance sheet date audited 31/12/92

Building societies to join forces

By Scheherazade Demechikhina and John Gapper in London

LEEDS Permanent and National & Provincial building societies said yesterday that they intended to merge to create the UK's third largest society.

If approved by the societies' 3.25m members, it would be the biggest ever society merger and the most significant since that of the Nationwide and Anglia in 1987.

However, the plan is likely to face opposition from some of the societies' voting members after executives disclosed that it could cost 1,600 jobs. They also said it might not be accompanied by a bonus to savers paid out of reserves.

The new society would be called Leeds Permanent and would be headed by Mr Malcolm Barr, Leeds' chairman, and Mr David O'Brien, National & Provincial's chief executive.

Renewed discussions between the societies, which considered merging three years ago, were sparked by the departure in February of Mr Mike Blackburn, Leeds' former chief executive, to head Halifax, the country's largest society.

The proposed merger, expected to take place next spring, is also subject to approval by the Building Societies Commission.

Moody's Investor Services, the rating agency, placed both societies under credit review yesterday. Leeds' long-term debt on wholesale markets is rated higher than N&P's at Aaa against AA.

Yet those involved argued yesterday that they had little choice but to take the risk. Mr Boys said consolidation was driving societies into large distributors of products that include not only mortgages but life insurance and equity products, and small local societies.

If the merger proceeds, it will mean that the new top three societies will hold 48 per cent of the industry's assets, and the top five – including Alliance & Leicester and Woolwich – 64 per cent. Concentration is such that the top 20 already hold 99 per cent.

The process of consolidation has implications for other financial services companies, including banks. First, life insurance companies and retail banks are also trying to establish dominance in product distribution.

Second, the emergence of larger societies increases the likelihood that another will follow Abbey National, the second largest mortgage lender. into public limited company status. The new society may consider the idea.

Cost savings are the most obvious. The new society intends to reduce the combined branch network to 650 from 769, eliminating 1,600 of the combined 9,

INTERNATIONAL COMPANIES AND FINANCE

Berlusconi's publishing business may be floated

By Haig Simonian in Milan

SILVIO Berlusconi Editore, the Italian publisher owned by Mr Silvio Berlusconi's Fininvest group, could be floated within the next three months, raising up to L600m (\$376m) for the heavily-indebted parent company.

Fininvest recently announced its group indebtedness rose to L3.83bn at the end of last year, from L3.96bn in 1991. Bankers have expressed growing concerns about its debts, built up during the heady expansion of the late 1980s, and about the downturn in advertising revenues at its core broadcasting business.

Fininvest said net group profits for 1992 plunged to L1.1bn from L61.3bn in 1991. The decline was ascribed to

higher interest costs and the effects of the recession. Group sales rose slightly to L10.48bn from L10.05bn. Adjusted for disposals, turnover climbed by 6.8 per cent.

SEI will this month launch a reverse takeover of Mondadori, Italy's biggest publishing group, which is controlled by Fininvest. Although Mondadori is listed on the stock market, Fininvest owns about 90 per cent of its ordinary shares and 80 per cent of the non-voting savings stock. Placing a greater proportion of the shares in the combined SBE-Mondadori group should give Fininvest a substantial cash injection to bring down borrowing.

Fininvest said prospects for the current year were good, with retailing performing par-

ticularly strongly. Sales at Standa, the Fininvest-controlled supermarkets and stores chain, jumped by more than 20 per cent in the first half, due partly to acquisitions. Revenues at Fininvest's insurance and financial services operations had risen by over 30 per cent.

Analysts believe Fininvest may also be considering floating its television broadcasting interests, currently grouped in the RTI subsidiary. Although Mr Berlusconi has traditionally been reluctant to bring in outside shareholders, growing financial and political pressures may increasingly oblige him to change tack.

Last week he admitted that listing RTI was being considered, but said no timetable had been established.

Collapse of peseta helps lift Repsol 6%

By Peter Bruce in Madrid

REPSOL, Spain's large state-controlled oil and chemicals group, yesterday reported a 20 per cent rise in operating profits, to Pta7.35bn (\$815m), for the first half of 1993, helped by the collapse of the peseta against the US dollar.

The group said its net profits for the first half had risen 6.3 per cent against the same period last year, to Pta43.1bn. Cash-flow rose 13.8 per cent, to Pta92.2bn, with most of the increase coming in the second quarter when the peseta suffered its third devaluation in less than nine months.

Repsol said it would have done even better - despite Spain's worst recession in more than 20 years - had it not been for a drought which forced the closure of its Puerto Llanos chemicals complex for most of the six months, labour strife at its Bilbao refinery, and the short-term effects of the peseta devaluation, which forced up retail petrol prices.

The cost of these setbacks was around Pta7bn. The group said the weaker peseta had helped widen those commercial margins in its refining, exploration and chemicals businesses, which are exposed in pesetas.

Operating profits in the exploration and production division rose sharply, from Pta10.2bn to Pta13.9bn, largely because of the dollar's strength. Losses at the chemicals group deepened slightly to Pta4.6bn.

Repsol said, however, it had noted an improvement in the chemicals business in the second three months, even though the Puerto Llanos complex had only come back on stream in June.

AKZO shows profits steady despite restructuring costs

By Kevin Done,
Motor Industry Correspondent

MIDLAND Bank, the UK subsidiary of HSBC Holdings, yesterday disclosed a sharp improvement in profits, helped by buoyant trading income in treasury and capital markets operations.

Midlands saw pre-tax profits of £235m (£573.6m) in the first six months, against £20m in the same period last year. This was despite a 12 per cent rise in bad debt provisions in the bank's continuing operations to £221m, against £27m.

Lex, Page 10

Mr Trevor Bonner, managing director for GKN automotive operations, said around 500 more jobs would be lost in the second half of the year.

Sir David Lees, chairman and chief executive, warned that the group faced "another tough trading period" in the second half of the year.

But negotiations were "well advanced" between the British and Kuwaiti governments for the sale of "a significant number" of GKN armoured combat vehicles to Kuwait.

Mr Schasch said Treibacher was cutting costs and would break even next year.

Sales at the pipe systems division were flat at Sch1.2bn. Profits were down 23 per cent to Sch34.5m.

Commerzbank buys CCB stake

COMMERZBANK has acquired a 36 per cent stake in Commerz-Credit Europa, partner to Crédit Lyonnais, giving it full control of CCB, Reuter reports from Frankfurt.

CCB is a joint venture founded by Commerzbank and the French bank in 1974. Saarbrücken-based CCB was the result of a merger between the two banks.

Inheriting an unwieldy empire

Haig Simonian assesses the legacy of the Gardini conglomerate

A T just 24, Ivan Gardini, the son of Mr Raul Gardini, the Italian entrepreneur who committed suicide last month, suddenly finds himself at the helm of a flagging industrial empire with sales of about L3,000bn (\$1.9bn) and debts estimated at almost half that figure.

It is not Ivan's first experience guiding a big company. In November 1990, his father arranged that his son replaced him as chairman of Ferruzzi Finanziaria (Ferrini), the quoted holding company controlled by the Ferruzzi family into which Mr Gardini married.

The period spent at Ferrini by Ivan, just 21 at the time and better-known for his passion for basketball than business, was brief. Within weeks of the Gardini's June 1991 "divorce" from the Ferruzzis, he was deposed from Ferrini in favour of his uncle Arturo, and the Gardini and Ferruzzis went their separate ways.

Armed with the L505bn paid by the Ferruzzis to his wife Idina for her 23 per cent stake in the Serafino Ferruzzi holding company, Mr Raul Gardini began building a new industrial empire. After his unexpected death, and this week's court action by Ferruzzi's new bosses to sequester up to L500bn in assets, it may be up for grabs.

The new Gardini concern is being built on agricultural products, commodities trading

and branded food and drinks - much the same pillars as those on which Ferruzzi expanded after Mr Gardini took management control following the death of his founder, Serafino Ferruzzi, in 1978.

Like Ferruzzi, its growth has been surprisingly fast. Leveraging the pay-off for his wife's Serafino Ferruzzi shares, and using privileged contacts in foods and commodities, the indefatigable Mr Gardini was able to assemble his new interests breathtakingly fast.

The dependence on borrowings and existence of established business links may explain why much of his group was based on partnerships. None more so than with Mr Jean Marc Vernes, the French industrialist who created the Béghin-Say sugar group, now controlled by Ferrini, and a sizeable business empire in France.

The link with Mr Vernes is one of the Gardini group's main assets. Mr Raul Gardini's "come-back" began with the purchase in September 1991 of a stake, now up to 36 per cent, in Société Centrale d'Investissement, the cash-rich French concern controlled by Mr Vernes.

SCI is in turn the 80 per cent shareholder in Gardini et Associés (GCA), the investment group which Mr Gardini used to spearhead his first acquisitions. Again, he chose his partners carefully. Archer Daniel

Midland, the US agri-business group, Tate & Lyle of the UK and CIP, a Luxembourg-based holding company which controls large starch interests in Europe, took 5 per cent each, while Mr Raul Gardini retained 5 per cent directly.

The takeover trail began in December 1991, with a 16.6 per cent stake in Sucré et Denrées (Suced), the debt-laden French commodity trader. Mr Raul Gardini also bought controlling stakes in three industrial units from Sucré: Barry, its cocoa bean processing arm and the world market leader, and Vital and Sogéviande, France's largest meat trading and processing companies.

Enthralled by his success, Mr Gardini soon reversed his vow not to do business in Italy. To lead his Italian acquisition drive, he formed Garma, another partnership, this time with Mr Gianni Magra, the former European chief of Quaker Oats.

Garma, 84 per cent-owned by the Gardini group, started life with L200bn in capital. Although its first potential buyer, to buy the Quaker Oats edible oils business, was unsuccessful, Garma soon stuck again.

In July 1992, it paid about \$300m for the parent company of the popular Levissima mineral water brand. Shortly after came the purchase of four smaller brands. Together, the

purchases gave Garma about 20 per cent of the Italian mineral water market - Europe's biggest. In February, Garma expanded in foods with 35 per cent of a new joint venture, creating Italy's third-biggest frozen foods group.

Mr Raul Gardini also showed he had not lost his flair for spectacular stock market raids. In October 1992, the Milan bourse was convulsed with rumours that he was set to launch a takeover, eventually aborted, for the SME foods group, having secretly built up a significant minority stake.

The intention, according to analysts, was to force the then-Amato government to sell the state's controlling interest to the raiders, who would have broken up the company and kept only those parts that fitted in with their new empire.

Such financial acrobatics will be far from the thoughts of Ivan Gardini, appointed chairman last week, and Mr Robert Michetti, a former Ferruzzi executive who is managing director.

Mr Raul Gardini may have hoped to give his empire greater coherence through further takeovers, which could eventually have created one of Europe's biggest foods and commodities concerns. It is up to his son and Mr Michetti to ensure that the ill-fitting office constructed by his founder does not come tumbling down on his heirs.

COMPANY NEWS DIGEST

CIMENTAIS, the French cement group, said first-half 1993 revenues fell 12 per cent, to FF5.65bn (\$1.1bn), compared with the first half of 1992, Reuter reports from Paris.

It said the decline was due in part to falls in certain currencies against the franc, and the overall economic slowdown in France. Foreign exchange fluctuations accounted for a FF119m drop in revenues.

On a comparable and constant-exchange-rate basis, revenues would have fallen 7.4 per cent. The company expects the decline in revenues for the second half to be less than the first.

The biggest declines in revenue were in France and Belgium, at FF3.97bn, down 10 per cent.

Swissair said that, despite an increase in load capacity in June, the company's earnings outlook remained "unsatisfactory".

tor", Reuter reports from Zurich.

It said "there is no improvement yet in sight" and that a continuation of "rigorous cost-control measures is therefore inevitable".

The company in May said it was "guardedly optimistic" that a positive 1993 result was possible. Swissair is expected to release first-half earnings figures on Friday.

The company said its load capacity improved in June to 63 per cent from 62 per cent in the same month a year ago. Demand rose 7 per cent over the same month a year ago, while capacity increased 5 per cent.

Traffic rose 5 per cent in Europe, and 8 per cent on intercontinental flights. Traffic on flights to Latin America, the Middle East and southern Europe, meanwhile, remained flat or declined.

Slight upturn at Austrian building materials group

By Ian Rodger in Vienna

SALES and profits at Wienerberger Baustoffindustrie, the Austrian building materials group, recovered modestly in the first half.

Losses at its ferro-alloys business, which suffered a loss of Sch185m last year, would take longer. World market prices were being undermined by eastern European exports, and demand from the aerospace industry was weak.

As a result of Treibacher's losses, Wienerberger last year suffered its first profit decline in over a decade, with the profit figure slumping 30 per cent to Sch2.6m.

Mr Schasch said Treibacher was cutting costs and would break even next year.

Sales at the pipe systems division were flat at Sch1.2bn. Profits were down 23 per cent to Sch34.5m.

NOTICE OF EARLY REDEMPTION ON 8th SEPTEMBER, 1993



BARCLAYS OVERSEAS INVESTMENT COMPANY B.V.

U.S. \$350,000,000 Guaranteed Floating Rate Notes due 2004

Guaranteed on a subordinated basis as to payment of principal and interest by

BARCLAYS BANK PLC

NOTICE IS HEREBY GIVEN that Barclays Overseas Investment Company B.V. (the "Company") will on 8th September, 1993 redeem all of the outstanding U.S. \$350,000,000 Guaranteed Floating Rate Notes due 2004 of the Company (the "Notes") pursuant to Condition 8(c) of the Terms and Conditions of the Notes. The Notes will be redeemed at their principal amount together with interest thereon accrued to the said date of redemption. The amount of accrued interest payable, calculated in accordance with the said Terms and Conditions, will be U.S. \$237.76 in respect of each Note.

Payments of principal in respect of Notes in bearer form ("Bearer Notes") will be made against surrender of Notes (a) at the specified office of the Paying Agent in New York City in U.S. dollars or (b) at the option of the holder, at any specified office of any Paying Agent, by U.S. dollar cheque drawn on a bank in New York City and payment maintained by the payee with a bank in New York City or payment of accrued interest on Bearer Notes will be made against surrender of matured Coupons ("Coupons") at any specified office outside the United States of any Paying Agent, the manner provided in (b) above, subject in all cases to any fiscal or other laws and regulations applicable thereto at the place of payment (but without prejudice to the provisions of Condition 10 of the said Terms and Conditions).

Payments of principal in respect of Notes in registered form ("Registered Notes") will be made by U.S. dollar cheque drawn on a bank in New York City against surrender of such Registered Notes at the specified office of Morgan Guaranty Trust Company of New York (the "Registrar"). Payments of accrued interest on such Registered Notes will be made to the person shown on the register maintained by the Registrar (the "Register") as entitled to such Notes on the close of business on 24th August, 1993 (the "Record Date") by U.S. dollar cheque drawn on a bank in New York City and mailed to such Note as his address appearing in the Register on the Record Date. Upon application by such holder to the specified office of the Registrar not less than three working days prior to the date of redemption, such payment may be made by transfer to a U.S. dollar account maintained by the payee with a bank in New York City. Payment in respect of Registered Notes are subject in all cases to any fiscal or other laws and regulations applicable thereto at the place of payment (but without prejudice to the provisions of Condition 10 of the said Terms and Conditions).

Saves as provided in the said Terms and Conditions, interest on the Notes will cease to accrue as from the said date of redemption.

PRINCIPAL PAVING AGENT

Barclays Bank PLC
BGSS Depository Services
165 Fenchurch Street
London EC3P 1HF
England

PATING AGENTS

Barque Bruxelles Lambert S.A.
24 Avenue Marcin
B-1050 Brussels
Belgium

Barque National de Paris

16 Boulevard des Italiens
75009 Paris
France

Barque Bank PLC

75 Wall Street
New York, N.Y. 10005
U.S.A.

Union Bank of Switzerland

45 Bahnhofstrasse
8021 Zurich
Switzerland

REGISTRAR

Morgan Guaranty Trust Company of New York

15 Broad Street
New York, N.Y. 10005
U.S.A.

Barclays Overseas Investment Company B.V.

Dated 5th August, 1993

THE BEST INFORMATION IN YOUR HAND
Futures Pager delivers instant updates on currencies, futures, indices, interest rates and equities via 24 hour telephone. Call 071-985 9400 for your FREE trial. Readers. Why try and do without it? Call 071-985 9400 for your FREE trial.

FUTURELINK
The fastest, most reliable, cost effective system for FUTURES, FOREX and NEWS services available via Fid within London.
LONDON 071-972 9779 CALL HYETRON ON 01 40 41 93 43
PARIS 01 40 41 93 43
2nd August, 1993

Salomon Brothers Inc

Introducing the new way to make money the old-fashioned way.

INTRODUCING Smith Barney Shearson.

This is a unique, well thought-out opportunity. An opportunity to build a very significant financial institution designed to serve all our clients better.

We are already a firm with \$2 billion in equity capital, more than \$300 billion of client assets in-house, over 10,500 dedicat-

ed Financial Consultants and some of the best minds in Brokerage, Capital Markets, Investment Banking, Equity Research, Asset Management, Technology and Operations.

A firm where all disciplines are integrated, allowing our people to communicate and collaborate. All working to one end: the best interests of our clients.

We aspire to be the best. And we know the resources and people are in place to achieve that. However, we also know that it will take more of the relentless, old-fashioned work ethic that brought us this far.

Because at Smith Barney Shearson, we believe the right to be called a great company comes only one way. We earn it.

SMITH BARNEY SHEARSON
A PRIMERICA Company

INTERNATIONAL COMPANIES AND FINANCE

Sprint in link with Canadian telecoms group

By Nikki Tait in New York

SPRINT, the third-largest long-distance carrier in the US, is linking with Toronto-based Call-Net Enterprises, and acquiring a 25 per cent equity stake in the Canadian telecommunications group. Sprint suggested yesterday that the deal's value stood at more than C\$160m (US\$125m).

The alliance is aimed at giving Sprint increased access to the long-distance telephone market in Canada, while Call-Net will have access to Sprint's technical capabilities.

Under the 10-year deal, Call-Net will issue about 3.1m non-voting shares to Sprint, giving the US company a 25 per cent equity interest.

Call-Net will then pay royalties equal to the lesser of 2 per cent of future incremental Call-Net revenue or pre-tax earnings. These royalty payments cannot exceed C\$10m per year after that.

The value of the equity stake is put at around C\$60m, while the royalty portion of the agreement is reckoned to be worth over C\$100m over the 10-year period.

Sprint will also obtain three board seats - on an expanded nine-man board - as part of the transaction.

Call-Net, which started operations in 1986 and expects revenues of around C\$200m in 1993, also announced plans yesterday to raise a further C\$100m via the issue of new shares. Sprint will take up its proportionate share of the new issue.

The Canadian company plans to use the money for computer and switching equipment, for the installation of further fibre-optic transmission facilities, the deployment of Sprint-based technology and for working capital.

Call-Net is the second-largest long-distance carrier in the markets which it serves - Ontario, Quebec and British Columbia - and the fourth-largest in Canada overall.

It serves around 17,000 customers in 16 metropolitan centres. Earlier this year, it acquired the Canadian long-distance telephone business of Cable & Wireless for around C\$35m - an operation which encompassed about 7,000 customers, mostly small and mid-sized businesses.

Kmart considers sale of PayLess Northwest unit

By Nikki Tait

KMART, the Michigan-based retailer, said yesterday it was considering the sale of its PayLess Drug Stores Northwest subsidiary.

PayLess comprises 560 drug store outlets in a dozen states, mainly in the west of the US. Its sales last year reached \$2.3bn, and operating profits stood at \$13m.

Kmart gave no indication of how far any potential sale process had gone, and its chairman, Mr Joseph Antonini, said that he could not predict the outcome "at this time".

The retailer has been struggling in the face of an increasing difficult market for the discount store operators, and its Pace warehouse club chain has faced significant problems.

In June, Kmart warned that

after-tax profits for the current year would be unlikely to match 1992's \$641m, and its shares have been bumping around their 52-week lows in recent weeks.

This summer, Kmart indicated it might spin off or sell some of its specialist retail interests - although yesterday's announcement is the first time that the group has specifically named a division which might be up for sale.

Kmart is best-known for its mainline discount stores, but also incorporates specialised retail businesses. Aside from PayLess and the Pace club outlets, Kmart takes in Builders Square, Waldenbooks, The Sports Authority, OfficeMax and Borders - selling goods ranging from books to sportswear.

Tax adjustment boosts Highveld Steel returns

By Philip Gavith

HIGHVELD Steel and Vanadium, a subsidiary of Anglo American Industrial Corporation, increased first-half attributable earnings by 21 per cent from R\$1m to R\$7.6m (\$1.2m) after benefiting from a R10m deferred tax adjustment.

Operating profit, however, fell to R3.07m from R3.5m despite a 6 per cent increase in turnover to R73.7m, reflecting the difficult market conditions. The interim dividend was maintained at 30 cents a share on a 21 per cent increase in earnings per share to 42.5 cents, from 35.1 cents.

Mr Leslie Boyd, chairman, said an end to inventory corrections by steel stockists and new projects had helped local steel sales increase by nearly 10 per cent over the same period in 1992.

Although world steel consumption is forecast to fall this year, prices continue to rise.

improve, and all of Highveld's ironmaking furnaces were brought back into production.

Mr Boyd predicted that former dollar prices for export steel and ferro-alloy products, and a weaker rand, should allow a "moderate" increase in second-half earnings over the first six months.

The vanadium market, however, continues to be difficult. Prices have fallen to a level last seen during the recessionary period of 1982-83.

This is the result of lower consumption, exacerbated by the entry of Russian producers at costs "unrelated to western costs". Highveld, the world's largest vanadium producer, has closed its Ventra vanadium pentoxide plant. It is unlikely to open again before the fourth quarter.

The Rand Carbons and Transalloy divisions continued to operate below capacity, though the outlook is now more positive, while sales at the Rheem division were lower than in 1992.

Negotiations about buying most of Billiton, the mining and metals arm of the Royal Dutch/Shell group, were "on course", he added. Prospects of this deal being consummated had improved "but it is by no means a certainty".

MURRAY UNIVERSAL, SICAV

Registered Office: Luxembourg, 14, rue Aldringen

Commercial Register: Luxembourg Section B 8.621

NOTICE OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Murray Universal, SICAV, will be held at its registered office in Luxembourg, 14, rue Aldringen, on August 13th, 1993, at 3 p.m. for the purpose of considering and voting upon the following matters:

1. To hear and accept:

a) the management report of the directors
b) the auditor's auditor.

2. To approve the statement of net assets and the statement of changes in net assets for the period ended March 31st, 1993.

3. To discharge the directors and the auditor with respect of the performance of their duties during the year ended March 31st, 1993.

4. To elect the directors to serve until the next annual general meeting of shareholders.

5. Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The shareholders are advised that the meeting of August 13th, 1993, the owners of bearer shares in Pacific Portfolio and European Portfolio will have to deposit their shares five days earlier than the meeting at the registered office of the Fund, 14, rue Aldringen, Luxembourg, or with one of the following banks:

Banque Générale du Luxembourg S.A.

14, rue Aldringen, Luxembourg

Cyclobank Limited,

30 Lombard Street, London

Owners of bearer shares in Pacific Portfolio and European Portfolio will have to deposit their shares five days earlier than the meeting at the registered office of the Fund, 14, rue Aldringen, Luxembourg, or with one of the following bank:

Banque Générale du Luxembourg S.A.

14, rue Aldringen, Luxembourg

The Board of Directors.

FOREXIA FAX \$ £ Dm Y

AN 8 YEAR PUBLIC RECORD OF ACCURATE SHORT TERM FOREIGN EXCHANGE FORECASTING

DAILY FOREIGN EXCHANGE COMMENTARIES, CHARTS, FORECASTS AND RECOMMENDATIONS

Using your fax handset ONLY dial (+44) 01 332 7420 for an immediate free recent issue

Li Ka-shing starts to crack the whip at Husky Oil

Management changes have brought a mood of optimism at the Calgary group, writes Bernard Simon

SIX years and several hundred million dollars of losses after his first foray into the North American energy industry, Mr Li Ka-shing, the Hong Kong billionaire, has quietly begun cracking the whip at Calgary's Husky Oil.

His determination to improve Husky's performance was signalled clearly last month with the typically low-key replacement of Husky's Canadian chief executive by an expatriate parachuted into the senior management ranks 18 months earlier from Hong Kong.

The new chief executive, Mr John Lau, has worked for the Li group for 10 years and is described by a former colleague as a "fixer".

Mr Lau says "there won't be substantial differences" under his stewardship. But the mere fact the former chief executive, Mr Arthur Price, has been moved at the age of 41 to become a "special adviser" to another Li company suggests a new era is dawning at Husky.

Mr Lau has already made an impression as a decisive executive, spearheading the latest of several cost-cutting exercises. His authority is reinforced by the presence of Mrs P.C. Koh, who was also brought in from Hong Kong last year as vice-president in charge of, among other things, strategic planning.

"Certainly, there are going to be changes," says one person with an intimate knowledge of the company.

He predicts a "shattering-down of the hatches" and a sweeping reorganisation which may include the disposal of Husky's offshore interests in Libya, Indonesia and Vietnam.

The volatile North American oil and gas industry has been a big headache for Mr Li. Over the past two years, Hutchison Whampoa, the Hong Kong conglomerate controlled by Mr Li, has taken write-offs totalling HK\$2.2bn (US\$2.83m) on its 49 per cent stake in Husky.

But Mr Li has so far shown no sign of backing away from his investment. On the contrary, various family-controlled companies have raised their original 52 per cent stake, bought in 1987, to 95 per cent in 1991. This includes Hutchison Whampoa's. The remaining 5 per cent is owned by Canadian Imperial Bank of Commerce. Li companies have subsequently poured several hundred million dollars of new equity into Husky.

Mr Price, who still works out of Husky's head office, insists there is no intention for the time being of joining the stampede among Canadian energy companies to tap the equity markets for funds.

Mr Ian Dolg, publisher of an oil industry newsletter in Calgary, says Mr Li "got taken to the cleaners" with his initial C\$484m (US\$378m) investment.

But based on the price Husky received for various oil and gas properties which it sold recently, Mr Dolg

says that Mr Li "is starting to recover some of his initial losses".

Such upbeat comments reflect a widespread impression that, while Husky's problems are by no means over, its fortunes are more likely to improve than deteriorate over the next few years.

Husky declines to reveal any sales or earnings figures, but a look at its businesses suggests its shareholders will be getting both good and bad news this year. Husky has benefited from a surge in North American natural gas prices. But these gains are at least partly offset by the depressed sulphur market, caused by worldwide

over-supply. Husky is one of Canada's biggest sulphur producers.

The news is also mixed from the newly-commissioned Lloydminster heavy oil upgrader on the Alberta-Saskatchewan border. The upgrader's construction and financing have pre-occupied Husky for almost a decade.

Husky has a 27 per cent stake in the C\$1.6bn project, which processes tar-like heavy oil into 40,000 barrels a day of synthetic light crude.

From a technical point of view, the long-delayed upgrader is performing splendidly, but the narrowing price differential between heavy and light crude oil has severely eroded its financial performance.

Husky and its partners - the Alberta, Saskatchewan and federal governments - were hoping for a gap averaging C\$1 to C\$2 a barrel. But strong demand for heavy oil coupled with the sliding price of light crude has squeezed margins, narrowing the spread to less than C\$5.

The damage to Husky will be limited, provided the depressed margins do not last too long. The company has long had a reputation as one of the Canadian oil industry's most politically influential players.

The upgrader deal obliges the government shareholders to absorb the bulk of any losses in the early years of operation, or to hand over to Husky more than its proportionate share of profits. However, one of Husky's partners also expresses concern about the

upgrader's longer-term economics, saying that price forecasts made in the early days of construction in 1988 may no longer be realistic.

Optimism about Husky's future is based largely on its decision several years ago to focus on natural gas and heavy oil. It withdrew from light-crude exploration in 1987, and has consolidated its remeziling oil and gas properties, in the process raising about C\$600m from asset disposals.

Much of its exploration and development effort is now concentrated in the Rockies foothills, west of Calgary. Mr Price claims Husky's gas properties are "about the best in the business" measured by quality of reserves and development costs.

Mr Lau and Mr Price refuse to comment on rumours that Husky's drills have struck a vast reservoir in the foothills. But they do predict that the benefits of work being done now will show up in the company's financial performance over the next three to five years.

Perhaps the most telling sign that Mr Li's investment may at last be paying off is the recent acquisition by several other prominent Hong Kong entrepreneurs of Westcoast Petroleum, another western Canadian oil and gas producer.

Outsiders suspect these investors would not have made their move without a quiet word from Mr Li that things were starting to look up in Calgary.

Gencor unveils unbundling details

By Philip Gavith

GENCOR, South Africa's second-largest mining house, yesterday unveiled details of its proposed unbundling which will leave it larger than originally anticipated.

It will also have a residual 20 per cent holding in the consumer industrial group Malibak, which is being spun off.

When Gencor made its initial announcement in May, it said it would be unbundling all its non-mining assets, after which its net asset value could be as low as R10bn. Yesterday's announcement said net assets would be R14.1bn.

Mr Brian Gilberson, executive chairman, stressed that the central aim - to leave the unbundled Gencor with the critical mass necessary to be a successful international resource company - had been achieved. He also noted that Malibak would in future be a portfolio investment, not a managed one as in the past. He would step down from the Malibak board.

The unbundled Gencor's larger size comes primarily from an appreciation in its mining assets, especially gold and platinum, since the earlier announcement. Gencor had also, as previously announced, collected about R1.6bn in cash and portfolio investments since then.

The vanadium market, however, continues to be difficult. Prices have fallen to a level last seen during the recessionary period of 1982-83.

This is the result of lower consumption, exacerbated by the entry of Russian producers at costs "unrelated to western costs". Highveld, the world's largest vanadium producer, has closed its Ventra vanadium pentoxide plant. It is unlikely to open again before the fourth quarter.

The Rand Carbons and Transalloy divisions continued to operate below capacity, though the outlook is now more positive, while sales at the Rheem division were lower than in 1992.

Negotiations about buying most of Billiton, the mining and metals arm of the Royal Dutch/Shell group, were "on course", he added. Prospects of this deal being consummated had improved "but it is by no means a certainty".

Mr Gilberson pointed out that about 30 per cent of the new Gencor's net assets would be in cash and other realisable investments. "This is an exceptionally healthy position for a mining group ahead of a possible upturn in metal markets." But there were no immediate spending plans.

Negotiations about buying

Bronfmans to cede control of Trizec in debt restructuring

By Bernard Simon

in Toronto

TORONTO'S Bronfman family will relinquish control of Trizec, North America's biggest publicly-traded real estate developer, under a debt-restructuring plan unveiled by the Calgary-based company.

The proposal, covering C\$1.9bn of Trizec's C\$3.6bn (US\$2.14bn) debt, involves the conversion of at least half of the parent company's senior debt into junior debt.

Senior debenture holders would own 49 per cent of the shares, while 16 per cent would be in the hands of junior debt holders.

Holders of senior debentures, over half of which are held in Europe, would convert part of their holdings into a new 10-year security with an 8 per cent interest rate.

Trizec could later convert the new debentures into common shares as well if the North American real estate market deteriorates further.

The recapitalisation plan would reduce debt by C\$600m and cut debt-servicing costs by C\$130m a year.

The number of common shares outstanding would more than quadruple to 93m shares, leaving existing shareholders

with a stake of only 28 per cent.

Carene Developments, the Bronfman holding company which owns 53 per cent of Trizec, would end up with about 12 per cent.

Senior debenture holders would own 49 per cent of the shares, while 16 per cent would be in the hands of junior debt holders.

Holders of senior debentures, over half of which are held in Europe, would convert part of their holdings into a new 10-year security with an 8 per cent interest rate.

Trizec could later convert the new debentures into common shares as well if the North American real

INTERNATIONAL CAPITAL MARKETS

Hopes of rate easing sustain bund progress

By Sara Webb in London and Patrick Harverson in New York

GERMAN government bonds made further headway yesterday, prompted mainly by hopes that the Bundesbank would cut its key discount rate towards the end of the month, although the success of the latest 10-year bond auction provided an additional tonic.

Hopes of a Bundesbank easing were fuelled by the central bank's allocation of 14-day and 28-day securities repurchase agreements, with the market taking cheer from the minimum rate of 6.7 per cent on the 28-day tranche.

GOVERNMENT BONDS

This is below both the 14-day rate of 6.8 per cent and the discount rate, currently at 6.75 per cent.

The 28-day rate of 6.7 per cent attracted a lot of attention, and created the expectation of a discount rate cut of between 75 to 100 basis points on August 26 [when the Bundesbank council returns from holiday]," said Mr Julian Calow, European bond and currency analyst at Kleinwort Benson.

Meanwhile, dealers said the new 6.5 per cent 10-year bond issue was well-received. The average price at the auction

FT FIXED INTEREST INDICES									
Aug 4	Aug 3	Aug 2	July 30	July 29	Year ago	High	Low	Yield	Conv.
BondXtra (UK)	98.80	98.88	98.23	98.17	98.57	98.28	98.88	93.28	
BondXtra (US)	120.03	119.82	118.19	118.13	118.13	105.09	120.03	105.67	
BondXtra (Euro)	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
BondXtra (Government Securities 15/10/93) Fixed Interest 1224	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
Fund Interest High grade corporate bonds 1224 (M/F/OS, low 40.18/51/78)	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
For 100% Capital Gains Tax relief, see notes to bondXtra									
FTSE Actuaries 1000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 2000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 500	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 5000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 10000000000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100000000000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000000000000000000000000000000000000000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 100	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	
FTSE Actuaries 1000	100.00	100.00	99.95	99.95	99.95	99.95	100.00	99.95	

COMPANY NEWS: UK

Glynwedd improves 19% to £18.3m

By Paul Cheeseright,
Midlands Correspondent

GLYNWED International, the metals and plastics processing group, achieved a sharp improvement in first half profits but warned that it could well be the final quarter of the year, at the earliest, before the group sees any significant benefit from recovery.

Pre-tax profits for the six months to end-June rose by some 19 per cent to £18.3m (£15.4m), the fourth consecutive half of improved results since the group reached the bottom of its own economic cycle in 1991.

However, Mr Gareth Davies, chairman, noted that the profits increase came not from any increase in economic activity but from cost reductions and the winning of larger market shares.

"We've developed our own recovery irrespective of the depressed conditions around," he said.

Earnings per share rose from a restated 3.84p to 5.73p.

The interim dividend is maintained at 4.15p but, unlike the last interim, this distribution is covered.

Total payments for 1993 amounted to 11.85p.

Mr Davies said Glynwedd's markets were unsettled, raising "the prospect, once again, of delay in achieving the considerable potential improvement in profitability which any increase in activity would generate from the yet lower cost base of the group."

Turnover in the first half rose from £240.4m to £478.1m but the division of operating profits was uneven.

Those of the consumer products division improved, helped by increasing demand for Aga and Rayburn stoves.

Operating profits improved in the steels and engineering division as a greater concentration on exports paid off.

However, in other divisions the position was less favourable.

Foundry products continued to be hurt by lack of demand from the depressed construction industry, metal services suffered from weak aluminium prices while plastics had problems with lower demand from gas and water utilities.

Plastics remains the focal point of Glynwedd's investment programme. About half of this year's planned capital expenditure of £2m will be concentrated on this division.

COMMENT

Glynwedd has taken all the orthodox steps to increase productivity — turnover per employee is at levels last seen in 1989 when there were 2,800 more people on the payroll than the current workforce of 11,100. The stock market once deemed its 60 per cent sales dependence on the UK market as a weakness. But not any longer; it is now a recovery stock. The trouble is that Glynwedd does not yet see the recovery that some believe is under way. It only sees that things are not as bad as they were. That holds back profit growth. Still, there remains the prospect of 1993 pre-tax profits at £5.1m, producing earnings per share of over 14p. That puts the shares, at yesterday's close of 30.5p, on a prospective p/e of 21.2, suggesting that buyers looking for recovery stocks have already made their purchase.

Time for a new look

Neil Buckley reports on how the DIY chains are fighting to survive in a changed environment

THE BRITISH are the biggest DIY enthusiasts in Europe, according to a recent survey. A quarter of Britons would choose to spend any spare cash on improving their homes, compared with only 5 per cent in Spain.

As the recession has dragged on, however, even the British seem to have lost their appetite for putting up shelves and grouting bathrooms. Boots has recently been fending off rumours that it planned to close half of Do It All, its DIY joint venture with WH Smith, after revealing it was its only division to have suffered a fall in sales (of 7.2 per cent) in the three months to June 30.

Sir Christopher Benson, chairman, told Boots' annual meeting the DIY market remained severely depressed.

A month earlier, Mr Cyril Stein, chairman of Ladbrooke, warned shareholders that recent trading at its Texas DIY chain had been disappointing. Two managers have left the chain in recent weeks.

After enjoying double-digit annual profits growth in the late 1980s, through rapid expansion and nudging gross margins up from about 30 per cent to 34.5 per cent, the DIY chains have had a difficult 18 months. A damaging price war broke out in late 1991 and flared up at intervals throughout 1992.

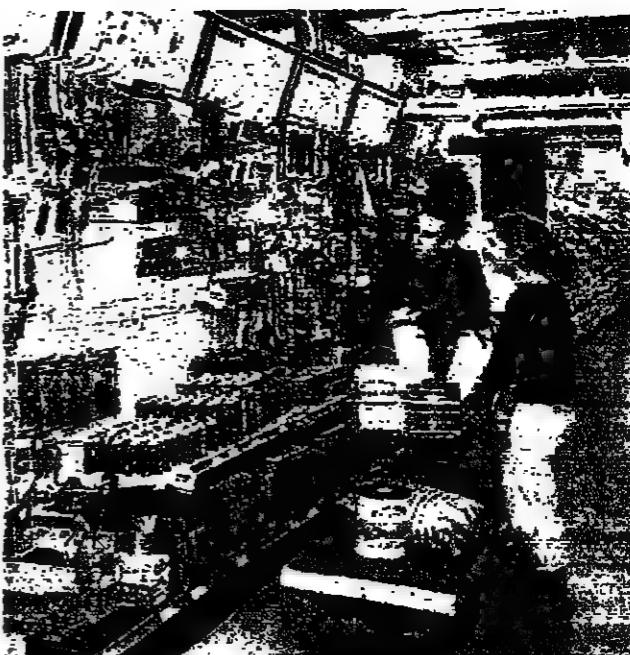
B&Q, market leader with 13 per cent, saw operating profits fall from £90m to £81m in 1992. Profits at Texas, which has an 8 per cent share, fell from £17.5m to £13.5m, while Do It All (6 per cent) saw a £6m profit transformed into a £1.4m loss.

Now, with more than 1,000 DIY superstores in the UK, more than the number of food supermarkets — but with the housing market unlikely to return to the levels of activity of the late 1980s, retail analysts warn the outlook for the £2.5bn DIY market is tough.

The DIY chains have still got a long way to go, but they have got to get used to operating in a much more sober environment," says Mr Richard Hyman, chairman of Verdict, the retailing research group.

The first attempt to come to terms with that new environment — the price war — proved a costly mistake. Verdict believes it cost the chains £25m partly in extra advertising costs, but mainly through lost sales revenues.

Increases in sales volumes did not match expectations and could not compensate for the lower margins. Wickes, stores found it difficult to cope with the number of customers attracted by their promotions. Shoppers may have been alienated by the poor service, the fact that many items were



Looking for bargains: the recession has affected the DIY market

out of stock and by a suspicion that if the stores could offer such low prices some of the time they must be overcharging the rest of the time.

The chains are now starting to believe that the key to survival is to offer permanently competitive prices, and to develop their own unique identity and product offer.

B&Q has abandoned sporadic deep discounting in favour of "everyday low prices", in line with the belief of Sir Geoffrey Mulcahy, chairman of parent group Kingfisher, that the way to make money in the 1990s is not through pushing up gross margins, but through sensible trimming of margins with the aim of shifting larger volumes.

Kingfisher is also expanding its new superstore format: large superstores of 50,000 sq ft or more, designed to appeal to serious DIY enthusiasts and trade buyers. It is likely to have 30 Depot stores by the end of this year.

"Kingfisher has adopted a two-pronged approach which will make life very tough for everyone else," says Ms Kim Cook, stores analyst at NatWest Securities.

NatWest Securities forecasts that 20 Depot openings a year could double Kingfisher's DIY sales to £2bn by 1997-98.

Smaller chains such as Wickes and Sainsbury's Homebase are best placed to withstand the Kingfisher threat as they have developed strong niche markets. Wickes is a highly focused specialist, concentrating on repair, maintenance and home improvement, with a strong own brand, and appealing to DIY enthusiasts

and the trade. Homebase, meanwhile, is stronger in gardening, home furnishings and decoration, with concessions such as Laura Ashley.

Texas is thought likely to suffer. It has no answer to B&Q and has not yet moved to everyday low prices. Its recent 21st anniversary offer of 21 per cent price reductions showed it is still prepared to resort to deep discounting. But some observers believe Texas, too, is differentiating itself by concentrating more on the home adornment market.

The sick man of the sector remains Do It All, formed from the merger of Boots Paints and WH Smith's Do It All in 1990 — just as the housing market slumped. Saddled with some old stores in poor locations, it did not have time to establish a coherent trading formula before it was hit by the price war. Boots says it still believes it can turn the chain round by introducing a new store format which groups products together according to different DIY projects, developing its brand identity and offering better service and information to customers.

Some stores analysts, however, believe Boots will have to reconsider the chain's position in the market if it does not show a substantial improvement in the next few months.

One final threat hangs over the sector: the possible arrival of large-format competitors from overseas, such as Home Depot of the US, of which Kingfisher's Depot remains a pale imitation. One analyst put it: "If some of the big US operators come over here they could make even the best UK chains look like amateurs."

Linton to take rest of Assoc Fisheries

By Paul Taylor

LINTON PARK, the diversified tea and coffee producer and food trader, plans to take full control of Associated Fisheries' 75.1 per cent quoted subsidiary, through a merger under a scheme of arrangement which values the fishing, food processing and transport group at about £21m.

The ultimate parent of both companies is Camella, a quoted investment company with interests ranging from fine art to tea plantations, which holds a 68.2 per cent interest in Linton through the Lawrie Group.

Linton said it was offering this would enable Fisheries' shareholders to benefit from more broadly based earnings which would be less reliant on the results of one main division.

In 1992 Linton reported pretax profits of £7.66m compared with a £1.16m restated loss.

Associated Fisheries yesterday also reported a 35 per cent increase in interim pre-tax profits to £1.8m (£1.35m) for the six months to June 30.

Earnings per share rose to 5.53p to 7.89p and the interim dividend is lifted to 1.25p (1p).

Turnover increased to £42.4m (£40.2m).

Hodder Headline cuts 72 jobs under reorganisation

By Raymond Snoddy

HODDER HEADLINE, the independent publishing company, has made 72 members of its UK staff redundant under a reorganisation following the takeover of Hodder & Stoughton by Headline in June.

Further redundancies and a relocation will follow next spring when Headline's old distribution centre near Sevenoaks in Kent is closed.

About 150 employees there will be affected.

Headline's existing distribution company, Bookpoint in Abingdon, Berkshire, will be expanded and an extra 70 people will be taken on.

Mr Tim Hely Hutchinson,

Acsis seeks shareholder approval for refinancing

By Maggie Urry

ACSIIS GROUP, the nursing management company, is asking shareholders to support a refinancing of its £12.6m debts so that it can continue trading. It has broken covenants and repayment commitments on its loans and had a deficit on its reserves of £9.6m at the end of 1992.

The group, which yesterday announced a reduced pre-tax loss of £9.28m (£21.7m) for 1992, had its shares suspended at 1p on June 28. It has undergone significant changes in its activities and management in recent years and agreed a £2m refinancing in 1991.

Acsis owes Midland Bank £12.1m and other secured bank debts total £500,000. It also owes £867,500 to the vendors of NMS, a US nursing company now its main trading arm, which includes Mr Ephraim

A current reduction will cut the deficit on the profit and loss account so that Acsis can return to the dividend list.

STC Submarine Systems in transatlantic cable deal

By Andrew Adonis

STC SUBMARINE Systems, the UK-based subsidiary of Northern Telecom which is about to be sold to Alcatel of France, has won a £100m contract for a new transatlantic cable system.

The contract, one of STC's largest, is the first transatlantic order for a cable applying STC's new optical amplification technology, which provides significantly greater capacity than existing systems. It has been bought by a con-

Barsam, Acsis' chairman. Mr Barsam said Acsis intends to concentrate on the health care market and will change its name to Premier Health.

The refinancing proposals involve the issue of 26.2m shares, 81.7 per cent of the group's administrative functions. The commissioning editorial teams are virtually unaffected and there will be additional recruitment on the creative side of the business."

Because of redundancy and reorganisation costs a loss is possible this year, but the company is then expected to perform strongly.

Mr Hely Hutchinson, who founded Headline, said yesterday the backlog of the 128-year old Hodder & Stoughton had turned out to be stronger than expected.

Mr Tim Hely Hutchinson.

CT may take legal advice on payments

By Peggy Hollinger

CELLULAR Telecom Holdings may take independent legal advice over a deferred consideration linked to shareholders

linked to Mr Clive Smith. The Midlands entrepreneur's family owns 19 per cent of the mobile communications company.

The refinancing proposals involve the issue of 26.2m shares, 81.7 per cent of the enlarged capital. Existing shareholders will be offered 44m new shares at 1p each and these will be a 12 to 1 consolidation.

Under the proposals, Midland's share will be cut to 1.1m, but will bear no interest initially, and the bank will hold 5.3 per cent of the increased share capital. The NMS vendors will hold up to 33.4 per cent of the shares, and Foreign and Colonial Enterprise Trust will subscribe £434,000 for a 15 per cent stake.

A current reduction will cut the deficit on the profit and loss account so that Acsis can return to the dividend list.

Shareholders also questioned CT on its plans. Mr Clive Smith said he remained "reasonably confident" about prospects. It is understood CT is aiming for a flotation in the next two years.

The need to hear that CT had revised its pre-tax profits of £516,760 for the year to September 30 against a £369,070 loss in the previous 18 months.

The profit was struck after lower administrative expenses, caused by a drop in the depreciation of intangible assets from £326,772 to £16,542. The return was also helped by the absence of last year's £276,063 provision for bad debts. Turnover was £1.1m (£11.5m).

The company did not purchase any new cellular telephones during the year.

BOARD MEETINGS

	TODAY	
Intertech Anglo & Overseas Trust, Bradford, Birstall, Doncaster, Hull, Leeds, Liverpool, Middlesbrough, Newcastle, Nottingham, Sheffield, Stockport, Warrington, Wigan, York	1pm	Boots
Charterhouse Securities, Finsbury Square, London EC2	1pm	Camelia
Joneses (1)	1pm	Do It All
Karen	1pm	Homebase
Macmillan Chichester Inv.	1pm	Macmillan
North Midland Construction, Nottingham, Nottinghamshire	1pm	North Midland
Pattersons, Birmingham	1pm	Pattersons
Plaza, Abbey, Crown Eyesight	1pm	Plaza
POSTURE DATES		
American Trust	Sept. 2	
Beales (Merton)	Sept. 10	
Benson (1)	Sept. 11	
Christies (1)	Sept. 12	
Clarke (1)	Sept. 13	
Clegg (1)	Sept. 14	
Conradie Textiles	Sept. 22	
Deutsche Telekom	Sept. 23	
Dunlop (1)	Sept. 24	
EPIC	Sept. 25	
Fisons Publishing	Sept. 26	
Heads Up	Sept. 27	
HSBC	Sept. 28	
Interflora	Sept. 29	
John Lewis	Sept. 30	
London Stock Exchange	Sept. 30	
Malvern UK Index	Sept. 30	
McKay Securities	Sept. 30	
Williamson Tea	Sept. 30	

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year
Asics	1.02	Oct. 1	1	1
Beales Hunter	6.05	Oct. 1	6.04	5.16
Christies (1)	1.5	Oct. 8	2.1	

In Shops buys discount chain for £8m

By Neil Buckley

IN SHOPS, the Birmingham-based property group, is expanding its retail business by acquiring the Milbank Foods chain for £8.15m but is seeking a buyer for its Executive Centres serviced offices subsidiary.

The company also announced reduced pre-tax profits of £2m (£2.8m) for the year to March 31, on increased turnover of £25m (£24.3m). The decline in profit reflected increased losses at Executive Centres, from £200,000 to £650,000.

The final dividend is lifted to 2.65p, making a total of 2.75p (2.65p). Mr Tim Brookes, chairman, said the increase reflected confidence in the potential of the enlarged group.

The acquisition is to be financed with a placing and open offer of 14.05m shares at 58p each.

In Shops hopes that the presence of Job Lot outlets in its centres will attract more shoppers, thereby stimulating demand for space. Its vacant space has increased from 14.5 per cent to 17.5 per cent in the last year.

Mr Brookes said the Executive Centres operation had been hit by the "decimation of the financial services industry" and a general over-supply of office space which led to a fall in occupancy levels in its centres.

Milbank has 25 discount stores in north-east England, trading as Job Lot. They

McKay hit by interest and refinancing charges

MCKAY Securities, the property investor and developer, reported a fall in pre-tax profits from £3.17m to £1.77m for the year to March.

Shares in the company, which last month agreed new financing arrangements with its banks, rose 5p to 120p.

The outcome was struck after a higher interest charge of 23.85p (23.3p) and was further depressed by 268,000 of refinancing costs and the effect of not capitalising development outgoings last year £701,900.

ECC completes Amps redemption

English China Clays has redeemed the last 380m (£32.5m) of its auction market preference shares.

The group redeemed 630m of Amps last year following a £200m rights issue in February 1992. In June this year it raised another £113.4m through a second rights issue and said it would redeem the remaining Amps.

ECC was one of the first UK companies to issue the securities, which are counted as equity, although having some characteristics of debt. Sentiment has turned against the securities, though, and the group has joined some other issuers in redeeming them.

PUBLIC WORKS LOAN BOARD RATES

Effective August 3

Years	Rate*	Rate**	Rate***
1	5%	5%	5%
Over 1 up to 2	5%	5%	5%
Over 2 up to 3	5%	5%	5%
Over 3 up to 4	5%	5%	5%
Over 4 up to 5	5%	5%	5%
Over 5 up to 6	5%	5%	5%
Over 6 up to 7	5%	5%	5%
Over 7 up to 8	5%	5%	5%
Over 8 up to 9	5%	5%	5%
Over 9 up to 10	5%	5%	5%
Over 10 up to 15	5%	5%	5%
Over 15 up to 25	5%	5%	5%
Over 25	5%	5%	5%

*Normal loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case than quota loans. **Equal entitlements of principal. ***Represents half-yearly payments of interest only.

Notes: *Normal loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case than quota loans. **Equal entitlements of principal. ***Represents half-yearly payments of interest only.

Interest payable on the relevant interest payment date 29th October, 1993 will amount to £1,543.41 per £100,000 note.

Agent Bank: Bank of Scotland

CORRECTION

BUFFELSTEIN GOLD MINING COMPANY LIMITED (Reg No 05/0394/06) ("Buffelstein")
Both companies are incorporated in the Republic of South Africa
In the advertisement published in the Financial Times on August 4 under the heading "Proposed" and "Financial Effects" of the Transaction on paragraphs headed "Proposed" and "Financial Effects" of the Transaction on Buffelstein ordinary shareholders. An incorrect figure of 81,818 Buffelstein ordinary shares for each appeared that should have been 81,818 new Beatrix ordinary shares for each 100 Buffelstein ordinary shares.

PROPOSED UNBUNDLING OF GENCOR'S NON-MINING INTERESTS



1. INTRODUCTION

On 11 May 1993, the Gencor board announced that it would recommend to shareholders that certain of its listed strategic non-mining interests be unbundled. In terms of these recommendations, the ordinary shareholders of Gencor would receive their pro-rata entitlements to shares in Engen Limited ("Engen"), Genbel Investments Limited ("Genbel"), Malibak Limited ("Malibak") and Sappi Limited ("Sappi") (collectively "the affected shares") by means of a dividend in specie ("the unbundling").

2. RATIONALE FOR THE UNBUNDLING

Unbundling will provide ordinary shareholders with the ability to adjust portfolios between a number of focused companies which should result in significant benefits to them over the longer term. Enhanced focus should also increase the ability of the individual companies to develop local and international opportunities in their respective industries. The elimination of a portion of the discount that commonly exists between Gencor's market capitalisation and its net assets (at valuation) is also anticipated.

3. ACTIONS TO MINIMISE DIMINUTION OF ASSET VALUE

The same announcement stated that a major objective would be to minimise the diminution of Gencor's asset value. This objective was addressed as follows:

3.1 Transaction with Genbel

On 14 July 1993 the board announced that Gencor had reached agreement to acquire a number of important strategic interests from Genbel. These comprise all of Genbel's offshore interests, being shares in TransAtlantic Holdings PLC, cash and exploration ventures in Turkey, as well as shares in Kirova Mines Limited, Impala Platinum Holdings Limited, Samancor Limited, Trans-Natal Coal Corporation Limited and Winkelhaak Mines Limited. These were acquired in exchange, inter-sila, for 8 946 813 shares in Engen and 12 391 689 shares in Sappi, then valued at approximately R762 million, which would otherwise have constituted part of the unbundling. This exchange is subject to the approval of Genbel shareholders in a general meeting to be held on 6 August 1993.

3.2 Retention of Investment in Malibak Limited ("Malibak")

The directors of Gencor have decided that the company should retain further assets over and above the portfolio of mining and commodity based assets which will comprise the assets of the company after the unbundling. Gencor will therefore retain its direct interest in Malibak (with a current market value of approximately R800 million), and dilute only its investment in Malibak. Taking account of the funding requirements of Gencor's projects, and the fact that the company currently has liquid resources totalling approximately R1 600 million, there are no plans to dispose of any portion of the investment in Malibak.

As a result of the above the value of Gencor after unbundling will, based on the current market prices of its underlying investments, be approximately R1.6 billion more than would otherwise have been the case, with net assets totalling approximately R14.1 billion.

4. PARTICULARS OF THE UNBUNDLING

Subject to the approval of the unbundling recommendations by shareholders in general meeting, Gencor will distribute the affected shares to its ordinary shareholders, registered in the company's register of members on the unbundling record date as per paragraph 5, by way of a dividend in specie. The number of each of the affected shares to be distributed is as follows:

77 071 070 ordinary shares in Engen;
216 022 150 ordinary shares in Genbel;
20 988 577 ordinary shares in Malibak; and
54 795 848 ordinary shares in Sappi.

Immediately following the Gencor unbundling, Malibak will, subject to its shareholders' approval and such other approvals as may be required, be unbundled by the distribution to its ordinary shareholders of its holding in Malibak by way of a distribution in specie. Gencor has agreed, subject to the implementation of the Malibak unbundling, to act as an agent in respect of the distribution to Gencor ordinary shareholders of Malibak ordinary shares arising from the Malibak unbundling. Accordingly, Gencor ordinary shareholders will receive a total of 59 141 612 Malibak ordinary shares in lieu of their entitlement to Malibak ordinary shares, on the basis of 2,8178 Malibak ordinary shares for each Malibak ordinary share to which they are entitled as a result of the unbundling.

Gencor ordinary shareholders' entitlements to affected shares will be calculated on a pro rata basis in accordance with the ratio that the number of ordinary shares held by them bears to the total number of ordinary shares in issue being 1 378 125 873 shares, rounded down to the nearest one ten-thousandth of an affected share.

The unbundling will accordingly result in each of the ordinary shareholders receiving, for every 100 Gencor ordinary registered or bearer shares held on the unbundling record date, approximately:

5,8000 ordinary shares in Engen;
15,9378 ordinary shares in Genbel;
4,2877 ordinary shares in Malibak; and
3,9819 ordinary shares in Sappi.

If, for whatever reason, the Malibak unbundling is not implemented, ordinary shareholders will receive approximately 1,5252 Malibak ordinary shares for every 100 Gencor ordinary registered or bearer shares, instead of the Malibak ordinary shares as mentioned above.

Fractional entitlements to the affected shares will be aggregated, sold and the cash proceeds, net of costs, remitted to the ordinary shareholders concerned.

5. UNBUNDLING RECORD DATE

The last day to register ("LDR") in order to receive the affected shares in terms of the unbundling is Friday, 5 November 1993, or such other date as may be determined by the directors of Gencor.

6. IMPLICATIONS FOR 1993 FINANCIAL YEAR AND CHANGE IN YEAR-END

The proposed LDR will enable Gencor to report its income for the financial year ending 31 August 1993, particularly as regards the earnings and dividends related to the affected shares, on a basis which is consistent with that used in previous years. Furthermore, in the determination of the final dividend for the 1993 financial year, the directors of Gencor intend applying criteria which are consistent with those applied in previous years.

Gencor's first financial period after the unbundling will, subject to the Registrar of Companies' approval of a change in year-end to 30 June, be the 10 month period commencing on 1 September 1993, and ending on 30 June 1994.

7. FINANCIAL EFFECTS ON GENCOR

The unaudited pro-forma financial effects of the unbundling on Gencor's consolidated income for the financial year ended 31 August 1992 and on its consolidated net assets (at valuation) as at that date as well as on 30 July 1993, are summarised as follows:

Notes	Before unbundling	After unbundling		Change
		Per ordinary share (cents)	Per ordinary share (cents)	
Year ended 31 August 1992				
Earnings	1 1 261	96.6	599	46.9 (52.5)
Cash earnings	1 765	60.0	455	35.6 (40.5)
Net assets (at valuation)	2 18 446	1 341	11 287	820 (38.8)
As at 30 July 1993				
Net assets (at valuation)	20 998	1 526	14 143	1 028 (32.6)

Notes

- The figures for earnings and cash earnings after the unbundling have been calculated on the assumption that the same number of affected shares being unbundled had been distributed at the commencement of the financial year ended 31 August 1992. To the extent that the actual holdings in such share during this period exceeded the numbers being unbundled, any dividend income has been accounted for on the related excess.

- The figure for net assets (at valuation) after the unbundling has been calculated on the assumption that the unbundling of the affected shares had been effective on 31 August 1992. Actual affected shareholdings which were, on that date, in excess of the number of affected shares being unbundled, have been accounted for as part of Gencor's investment portfolio.
- The effects of unbundling on earnings and net assets for 1992 exclude any effects of the transaction with Genbel referred to in 3.1. This transaction would not have had a material effect on earnings if it had been effective throughout the 1992 financial year, or on asset value had it been effective on 31 August 1992.

8. FINANCIAL EFFECTS ON ORDINARY SHAREHOLDERS

The table below illustrates the effect of unbundling on the composition and value of the underlying investments of a holder of 1 000 ordinary shares in Gencor prior to unbundling.

Investment	No. of ordinary shares	Market value as at 30 July 1993	Percent of total
Before unbundling			
Gencor	1 000	1 165	100.0
After unbundling			
Engen	56	4 000	16.2
Genbel	158	665	8.8
Malibak	42	1 475	5.3
Sappi	39	2 750	9.2
Cash in lieu of fractions		44	0.4
		5 013	43.0
Gencor (value of residue as reflected in current Gencor market price)	1 000	664*	57.0
		1 028	100.0
Net assets (at valuation) of residual Gencor	1 000	1 028	10.280

*The actual market value will depend on the price at which Gencor trades after its unbundling has taken place.

It is assumed that Malibak will unbundle and therefore Gencor ordinary shareholders will receive Malibak ordinary shares in lieu of their Malibak entitlement.

Dividends on affected company shares will, after unbundling, accrue directly to ordinary shareholders, as will the Gencor dividends that will reflect its lower income base.

9. TAXATION CONSIDERATIONS

In terms of section 60 of the South African Income Tax Act, 1993:

- the share distribution by Gencor will not be deemed to be a dividend for the purposes of attracting secondary tax on companies and non-resident shareholders;
- an amount derived by a long term insurer from the investment of funds as envisaged by section 28(1)(b) of the South African Income Tax Act, 1982 (Act No. 58 of 1982), as amended;
- shareholders on the South African section of the register of members will be exempted from stamp duty upon the registration of shares received by way of the unbundling; and
- Gencor shares held as trading stock will be subject to the specific provisions set out in the aforementioned section 60.

10. PROPOSED OFFERS IN RESPECT OF ODD-LOTS ACCRUING TO SOUTH AFRICAN RESIDENTS

Genbel will, other than in respect of its own ordinary shares, make an offer to ordinary shareholders resident in South Africa, registered as such on the unbundling record date, to facilitate the rounding to whole multiples of 100 affected shares of any such shareholder's odd-lots. As regards Genbel's own ordinary shares, Sankorp will make such an offer. These offers will open approximately one week after the LDR for G

COMPANY NEWS: UK

The custodian with his feet on the ground

John Jennings, the new chairman of Shell Transport, talks to David Lascelles about its changing culture

JOHN JENNINGS gets a good view of the Houses of Parliament - and most of London for that matter - from his 22nd floor office in the Shell Centre on the south bank of the Thames. "It's hard not to let it go to your head," he said yesterday.

He is settling in to the chairman's office at Shell Transport and Trading, where he succeeded Sir Peter Holmes a month ago. Unlike his predecessor, who was famous for his effortless style and wide-ranging pursuits, Mr Jennings gives the impression of a man who has come up the hard way. More heavily built with a mane of white hair, he is blunter, less intellectual, though like Sir Peter he is a *Shell man* through and through.

He will be announcing his first set of results today when Royal Dutch Shell produces what are expected to be good interim results.

Mr Jennings will say he is not content with them. "In the last few years we've become dissatisfied with our overall performance. We've become convinced that we must improve returns on shareholders' funds," he said. "We have to lift our game."

These are hard words from a company which holds a strong, even unassailable position at the top of the world oil industry, with a formidable reputation for thoroughness and

excellence. But recent years have not been easy for Shell-Shell Oil, the US subsidiary, which has performed badly, its Japanese associate recently lost £74m on currency speculation, and Shell's returns have not measured up to those of its main rival Exxon.

Could Shell have allowed things to go to its head?

"Complacency and arrogance are the siren voices of the successful. I'd hate to think we were complacent. But sometimes doubt we are."

Several companies in the Shell group have costs which are too high, says Mr Jennings. "But rather than turning to Mecca and praying for higher oil prices we have to look at what we can do to help ourselves."

Shell has already announced wider-ranging job cuts and efficiency drives. "It is not just automating the past, but looking at the future in a creative way, giving more people in the organisation access to what you already know. By redesigning you can get rid of bottlenecks."

As well as raising performance, Mr Jennings believes that Shell must steadily work to modify its culture so that it becomes less intent on expansion and more improving its own internal processes.

"The people in the organisa-



John Jennings: the group must maintain its view of the horizon and not stray into short termism

tion who keep the company going 24 hours a day seven days a week don't get enough recognition, but the builder of a new project at the sharp end, the glamorous end, gets all the attention. This leads to an acquisitive culture. It produces a state of mind which makes it easier to add to the portfolio than to stand back and ask: is this something we should be doing? We must be careful not to neglect what we have

already got."

Mr Jennings, who has been a member of the group's managing committee since 1987, thinks he already sees signs of this cultural shift. The group structure is being shaken up.

Parts of it, like the crop protection business, are being sold off; others are being merged with other companies, like polyolefins with Ferruzzi of Italy, or metals with Gencor of

South Africa. "These moves are not a cop out which say we can't manage. It's all about making our portfolio more profitable, more robust. We have to maintain our view of the horizon, not stray into short termism," says Mr Jennings.

Although Mr Jennings now occupies the chairman's office, he stresses his limited role in Shell's complex structure where ultimate power lies

in the five-member joint managing committee with Royal Dutch. "I can't say 'Now that I'm chairman things are going to be different.' I'm a member of a collective team." There are no abrupt changes of style in Shell, only a "continuum".

Where his influence will be felt strongest is in his four areas of specific responsibility.

One is for the group's business in the Asia Pacific region "an enormous and exciting area" likely to produce the strongest growth, and one where Royal Dutch has a history going back 100 years.

Another is in coal and natural gas, the latter in particular a growth area in which Shell has a large position, though Mr Jennings says that gas will have to overcome the obstacle of long-distance transportation.

A third is for research and development for health, safety and the environment, all of which he holds to be of "fundamental importance" to the group.

"We should be modest about the past. Through a process of selection you are put in the role of custodian. You have to look after a portfolio of assets built up over a century. To take credit for the past is wholly inappropriate."

He glances out at the view again. "You have to keep your feet firmly on the ground."

Haemocell hit by distribution hitch

By Daniel Green

SHARES IN Haemocell, the medical equipment company, fell 23p to 121p yesterday after the group dropped the exclusive worldwide distributor for its only product.

At the same time, the company estimated its loss for the current year to August 31 would be at about last year's level of £1.65m and warned that final severance terms agreed with the distributor, Stryker Corporation of Chicago, would "take weeks or months".

Haemocell's product, a blood cleansing machine called S350, only received approval from the US Food and Drug Administration in October 1992. This was followed by a rights issue and a launch on the US market through Stryker.

Mr Trevor Wilson, operations director and 10 per cent shareholder, gave few details of the reasons for the cancellation of the contract because "there is a potential for litigation". He said that the severance talks with Stryker were amicable.

He acknowledged, however, that Stryker sales staff had only recently begun their effort and that targets "clearly had not been met".

Haemocell had decided to end the relationship "to make sure that there were no

adverse comments" about S350. There was a danger "the product could have been compromised".

As a result of last year's cash call, the company has more than £4.4m in the bank and Mr Wilson said there was no need to ask for more.

He has already begun the search for new distributors and offers so far included one from Stryker's European operation. He said that finding a new distributor for the US, likely to be by far its most important market, would "take weeks or months".

The machine purifies blood lost by a patient during an operation so that it can be reinjected into the body a few minutes later.

The advantage is that the patient receives his or her own blood cutting down the chance of infection from blood contaminated with, for example, HIV. Each S350 costs about £7,000, but a hospital also needs to buy replaceable filters that cost about as much as donated blood.

The heavy capital outlay by comparison with conventional blood transfusion methods has meant that there has been only limited interest from the National Health Service where capital spending is tightly controlled.

Haemocell came to market at 85p in 1992.

CHIEFTAIN Group, the USM-traded specialist insulation and fireproofing company, incurred an interim loss of £481,000 and yesterday reiterated its forecast of a "small" deficit for the full year.

Mr Peter Wardle, chairman, pointed out that the pre-tax loss for the six months to June 30 was struck after providing an exceptional £980,000 for two branch closures and write-offs of work in progress and debtors following the appointment of receivers at Swan Hunter Shipbuilders, one of the

group's main clients.

The outcome, which compared with profits of £820,000 last time, came on turnover of £7.36m (£7.63m). Mr Wardle said the order book stood at £6.5m at the period-end and had "prospects to substantially improve on this by the end of the year".

Losses per share emerged at 3.76p (earnings of 4.85p); the interim dividend is reduced from 2.1p to 1.5p.

Chieftain in red after write-off

EFT forms new contract hire division

Malaya acquires Colindale Centre

Malaya acquires Colindale Centre

In its third acquisition this year, Malaya Group, the USM-traded motor dealer, has purchased Colindale Centre, a London-based Audi Volkswagen dealership, for £200,000.

For 1992 Colindale incurred a pre-tax deficit of £132,800 after costs of £200,000. Turnover totalled £17.2m. Net assets at June 30 1992 were £509,000.

On completion of the acquisition Colindale will enter a lease agreement with the ven-

do, Stilex Automotive, for the property occupied by Colindale for a 25-year period at a rent of £50,000 a year.

EFT forms new contract hire division

Malaya acquires Colindale Centre

TECHNOLOGY

19

A battle over computer data security standards has erupted in the US, with private industry and the government at odds over the most effective way to protect information that flows through large networks of computers.

A group of companies led by Novell is attempting to set a new data security standard, while the US government is getting little industry support for its "Clipper chip" proposal for voice and data privacy, which was introduced in April.

The key to protecting computer networks from unauthorised access by computer hackers and spies lies in the use of data encryption technologies. Encryption also offers individuals much-needed data privacy that can protect their electronic communications and their bank accounts.

Novell says its proposal is based on a more sophisticated data encryption technology than the government's Clipper system, and is better suited to computer networks.

The company has formed a coalition consisting of 22 users and vendors to define a reliable data security system. Coalition members include Brian Gladman, senior procurement manager at the UK Ministry of Defence and Herman Roos, a partner at accountants KPMG Peat Marwick in the Netherlands.

The government's Clipper technology is based on a secret encryption method developed by the National Security Agency and adopted by the National Institute of Standards and Technology (NIST). But there is concern within industry that the Clipper encryption technology has a secret "trapdoor" that would allow the NSA to decipher messages. The NSA denies that the trapdoor exists but will not reveal the Clipper encryption algorithm.

In June more than 50 organisations united to criticise the government's endorsement of Clipper. Members of that group included AT&T, IBM, Apple Computer, MCI and public interest groups Computer Professionals for Social Responsibility (CPSR) and the Electronic Frontier Foundation (EFF).

CPSR and the EFF say that allowing law enforcement agencies to snoop on communications violates individual privacy rights. And they complain that keeping the encryption method secret could leave systems open to attack by computer hackers who might stumble upon a way to crack the encryption algorithm.

Communications companies also say that Clipper is too slow. "We need a data security system that can keep up with high-speed networks," says Charles Hart, president of Semaphore Communications, a data security company based in Aptos, California.

US computer companies are at odds with the government over data security plans, writes Tom Foremski

Software's secret war



Novell proposes using a system based on the IBM-developed Data Encryption Standard (DES) and the Rivest-Shamir-Adleman (RSA) encryption method, considered almost unbreakable.

The RSA encryption method relies on the product of two large prime numbers and the use of keys - special numbers to encode and decode messages. Users have a public and private key. To send a message, the file is encrypted with the sender's private key and the recipient's public key. Only the intended recipient can decode the message.

ESA Data Security, which

licenses the RSA encryption technology, claims it would take super-computers running for hundreds of years to decode encrypted messages.

Glen Hyatt, head of data security consultants HighGate Solutions in Wilmington, Delaware, says:

The government says Clipper's use will be voluntary, but if the FBI succeeds with its bill it could make Clipper's use mandatory

"There is an important need among large corporations for a reliable data security model. Novell is the right company to co-ordinate this since their software is a de facto standard in networks."

Despite the protests the US government is expected to press ahead with Clipper after the proposal's review period ends in October.

Officials at the NSA and NIST insist that while Clipper is likely to become a government standard its use by the private sector will be voluntary. However, US government procurement effectively sets standards that private industry - especially those companies that do business with the government - will be forced to follow.

Even as a standard for government computing, Clipper sets a dangerous precedent, warns Marc Rotenberg, director of the Washington office of the CPSR. "We believe that privacy protection is important for building a national communications infrastructure and Clipper does not provide that privacy."

Rotenberg is also suspicious that new laws could force private companies and individuals to provide a way for the Federal Bureau of Investigation to tap into encrypted communications systems. The FBI has been trying to gain support in Congress for the passage of the digital telephone bill, which will force companies producing communications equipment to give easy access to FBI wire-taps.

The government says that Clipper's use will be voluntary, but if the FBI succeeds with its digital telephone bill it could make Clipper's use mandatory," Rotenberg says.

With such a build-up it is perhaps inevitable that the Newton MessagePad will fall short of expectations, even though it is an innovative device that brings a whole new meaning to the term personal computing.

The computer industry fears that such initiatives will force companies to adopt weaker data security measures than those available to foreign competitors.

While US companies are permitted to use whatever encryption technology they want, there are restrictions on the export of computer products.

"For every export order, we have to obtain special permission from the Department of Commerce," says Bill Ferguson, vice-president of sales and marketing at Semaphore. "This paperwork takes about two months to complete, even to countries in western Europe. Our competitors abroad don't have these restrictions."

The Software Publishers Association, which represents more than 1,000 US software companies, has also complained to the government that export controls on software containing encryption features are harming the software industry.

At a hearing organised in early June by the NIST, the association's general counsel, Ilene Rosenthal, testified: "Unilateral US export controls do not make any sense given the widespread legal availability of foreign encryption programs."

Digital assistant is of limited help

Apple's MessagePad is a revolutionary computer but could struggle to find a useful role, says Louise Kehoe

Apple Computer's Newton MessagePad "personal digital assistant" finally made its official debut this week, more than a year after John Sculley, the company's chairman, began promoting the device as the focal point for the convergence of computer, communications and consumer electronics technology.

"We believe that Newton will be seen as the defining technology of the digital age," Sculley said at the launch of the computer in Boston. He predicted a technology revolution in the 1990s that would overshadow the personal computer revolution of the 1980s.

With such a build-up it is perhaps inevitable that the Newton MessagePad will fall short of expectations, even though it is an innovative device that brings a whole new meaning to the term personal computing.

The computer industry fears that such initiatives will force companies to adopt weaker data security measures than those available to foreign competitors.

While US companies are permitted to use whatever encryption technology they want, there are restrictions on the export of computer products.

"For every export order, we have to obtain special permission from the Department of Commerce," says Bill Ferguson, vice-president of sales and marketing at Semaphore. "This paperwork takes about two months to complete, even to countries in western Europe. Our competitors abroad don't have these restrictions."

The Software Publishers Association, which represents more than 1,000 US software companies, has also complained to the government that export controls on software containing encryption features are harming the software industry.

At a hearing organised in early June by the NIST, the association's general counsel, Ilene Rosenthal, testified: "Unilateral US export controls do not make any sense given the widespread legal availability of foreign encryption programs."

depending on configuration.

As with any new computer, the availability of applications software will be critical to the value of the MessagePad. Despite widespread activity among independent software developers the must-have application for the Newton has yet to emerge.

Programs announced this week range from specialised systems for estate agents to titles for sports enthusiasts.

Apple has announced six of its own software titles for Newton, including interactive maps of US cities, a reference guide to the Fortune 500, the business magazine's league table of the largest US companies, and games. Most would be better suited to larger-screen laptop computers.

Who will buy the Newton MessagePad? Apple is initially targeting technology enthusiasts as well as corporate buyers who could use the device as part of their information technology systems. Coca-Cola, Monsanto and American Express are among early customers, Apple says. However, market analysts do not expect the MessagePad to be a big seller. Sales projections range from \$50m to \$300m over the next 12 months.

Whether or not the Newton is a hit, it has defined a new product category in the personal computing field. Already Apple is hinting at improvements to come in later versions. And, in a break with its usual practice, the company is licensing its Newton technology to other companies. Current licensees include Sharp and Matsushita Electric of Japan, and Motorola of the US.

Sharp, which is manufacturing the MessagePad for Apple, also introduced its own very similar "Expert Pad" this week. ROLM, a US telecommunications equipment subsidiary of Siemens, will be incorporating Newton technology into a new product called the NotePhone.

Eventually, Newton technology may indeed "change the world" as Apple predicts, but it is unlikely to be an immediate success.

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber-based, "cost-effective" service, Apple says.

Eventually, the service will be expanded to offer information services such as news, weather and financial data, although it is hard to imagine that such data could be displayed to advantage on the MessagePad's tiny screen.

The MessagePad will be available throughout the US over the next few weeks and from next month in the UK. Non-English versions will follow next year, Apple says. Prices have not been fixed but Apple expects it to sell in the US for \$699-\$949 (£469-£636).

Business people wear on their belts.

With the addition of another plug-in module, the MessagePad can send - but not receive - facsimile messages when plugged into a telephone line. Newton will also have its own international electronic mail system at "a later date". NewtonMail will be a subscriber

COMMODITIES AND AGRICULTURE

Coffee futures rise as frost is forecast in Brazil

By Alison Maitland

THE LONDON coffee futures market reached higher climbs yesterday, driven by reports of a cold front heading towards southern crop-growing areas of Brazil, the world's largest producer.

Prices for robusta coffee futures, which had hit 21-year highs on Monday, moved quickly into still higher ground. The November contract peaked at \$1,338 a tonne in the morning, the highest level since trading in the dollar contract began in March 1991.

"It shows you what a real frost scare can do," said one analyst. "This is the biggest one we've seen in the past three to four years."

Brazil initially followed an overnight rise in arabica futures in New York but eased back to close at \$1,125 a tonne, up \$8. New York's December arabica contract reached \$2.70 cents a lb yesterday before dropping to 80.70 cents, down 1.00 in late trading.

Traders focused on a report from the National Meteorological Institute in Brasilia that

frost was expected to affect Parana and Sao Paulo states early next week.

Parana accounts for under 10 per cent of the country's coffee and Sao Paulo some 15 per cent. The meteorologists told Reuters news agency it was doubtful the cold would spread to the main coffee-growing areas of Minas Gerais state, which, according to researchers E.D. & F. Man, is expected to produce 10.5m of Brazil's forecast 23m bags this year.

A slight frost hit parts of Parana last weekend, but damage to coffee trees appeared to have been limited although the market is still awaiting details.

Buying interest from roasters was reported, as the coffee trade took increasingly seriously the possibility that supplies will be restricted from October 1, when Latin American producers are due to start retaining as much as 20 per cent of their exports.

Price rises were partly self-fuelling, as market-makers covered positions as the August 17 expiry of September call (buying) options approached.

RALLY in the value of the French franc yesterday averted the widely-expected need for immediate realignment of the "green" currency rates used to translate the European Community's guaranteed farm prices into national currencies.

But farm trade experts warned that the past week's upheavals in the Exchange Rate Mechanism could give a new lease of life to the green currency system. "That's bad news for European agriculture reform," one said.

Experts were tentative yesterday about the likely implications for farm trade of the speculative assault on the ERM over the past week. Much will depend on whether Monday's decision by European Communi-

nity finance ministers to widen the fluctuation bands of all member currencies to 15 per cent succeeds in restoring currency stability.

Signs were more encouraging last night than at any point in the past week as weaker ERM currencies made a sharp recovery as profit-taking on short positions lifted the French franc against the D-Mark. "Trading risks have increased since the ERM collapsed but there's no reason to change agrimoney rules," said one EC official.

Grain trading in Europe was paralysed at one stage this week because of uncertainty about farm prices. This will be one of the main items at a special meeting of European commissioners tomorrow.

The impact on the EC budget is expected to be minimal,

though national governments may face higher budget costs in their national currencies as their contributions - denominated in Ecu - rise in line with any devaluation.

For UK farmers, it may spell the end of what one British farm spokesman called a "golden period". Since the devaluation of sterling on September 1 last year, support prices to farmers have risen by about 30 per cent in sterling terms, and enhanced competitiveness against farmers elsewhere in Europe has produced significant, but so far unequal, export gains - particularly for sheep meat.

The procedures for adjusting green prices in line with currency fluctuations are likely to be more complex to manage. But EC officials said there was no reason to believe the system

put in place in January last year to deal with the EC's five "floating currencies" - sterling, the peseta, the escudo, the drachma and the lira - could not work now if it applied to all 12 ECU currencies.

Adjustments will be made whenever needed in response to certain triggers:

- Under a "ten day rule", under which each month is divided into three 10 day periods, any currency shift greater than 2 per cent from the central ERM rate during the last period of the month would result in the gain that opened up having to be halved.
- In parallel, any gain of more than 4 per cent appearing in a 10 day period between any two individual currencies would also trigger adjustment by one or both currencies.
- Under a "three-day rule".

any gap of 6 per cent or more appearing over a three-day period would trigger action to close the gap on the fourth day. Yesterday was the first occasion on which a revision might have been needed under this rule, but as the frame rallied, gaps closed to less than 6 per cent. This rule applies on a rolling basis, so fluctuations will be calculated daily and adjustments made as needed.

At a national level, farm trade analysts predicted that French farm and food products would be likely to gain a competitive advantage on the German market as a result of any depreciation of the franc. Germany was France's main farm product and food market, importing Fr32.7bn worth of goods. Italy was just behind at Fr30.4bn.

Significant diamond drill for Kennecott

By Bernard Shaw in Toronto

TWO JOINT ventures headed by Kennecott, US subsidiary of the UK's RTZ mining group, have reported encouraging drilling results at diamond properties in Canada's Northwest Territories.

Mr Chris Jennings, president of Southernira Resources, one of Kennecott's partners, said yesterday that the results from four kimberlite pipes were "equivalent to or even better than many producing mines".

Southernira and the other junior partners hope Kennecott will help finance a bulk sampling programme, which would involve the extraction of at least 5,000 tonnes of ore from the claim sites. A Southernira official said the programme would cost about C\$10m (US\$7m).

The latest drilling results cover two claim blocks, known as DHK and WO, located south-west of the Lac de Gras area, where another consortium led by Australia's BHP has reported a significant diamond discovery.

One drill hole on the WO block produced 42 macro-diamonds and 124 micro-diamonds from a sample of 122.3kg of ore. All the macro-diamonds are bigger than 0.5mm in diameter.

The Kennecott and BHP groups are among a large number of companies that have staked claims across a vast area of the Northwest Territories in the hope of a large diamond find. De Beers, the South African group, also has interests in the angular has not disclosed the results of its work or its intentions.

"This is a matter of principle in that it conveys such a very loud and clear message to America's scientific community," he said. "What it says to the scientific community is don't invest, don't play by the rules, because in the end the politicians will get you."

An aide to the senator said the US Agriculture Department would, during the 90-day ban, conduct a study about the economic effects of BST. This would give the senator time to find "a legislative solution".

The BST provision infuriated Senator John Danforth, a Missouri Republican, in whose state is the headquarters of Monsanto, the group which has

spent \$500m developing the product.

"An aide to the senator said the US Agriculture Department would, during the 90-day ban, conduct a study about the economic effects of BST. This would give the senator time to find "a legislative solution".

The BST provision infuriated Senator John Danforth, a Missouri Republican, in whose state is the headquarters of Monsanto, the group which has

spent \$500m developing the product.

"This is a matter of principle in that it conveys such a very loud and clear message to America's scientific community," he said. "What it says to the scientific community is don't invest, don't play by the rules, because in the end the politicians will get you."

An aide to the senator said the US Agriculture Department would, during the 90-day ban, conduct a study about the economic effects of BST. This would give the senator time to find "a legislative solution".

The BST provision infuriated Senator John Danforth, a Missouri Republican, in whose state is the headquarters of Monsanto, the group which has

spent \$500m developing the product.

The report concluded that if the sunk costs were excluded from an analysis, Mossgas had a future on an import parity basis. It added that the project was sensitive to relatively small external changes, such as the price received for its product, determining overall revenue.

Mr Kluwever said that Mossgas' potential had in fact deteriorated since last being discussed by the parliamentary joint committee on public

These include savings of foreign exchange, job creation and general stimulation of economic activity.

The public accounts committee was to discuss Mossgas' position later this week.

Franc rally averts 'green' currency realignment

By David Dodwell,
World Trade Editor

A RALLY in the value of the French franc yesterday averted the widely-expected need for immediate realignment of the "green" currency rates used to translate the European Community's guaranteed farm prices into national currencies.

But farm trade experts warned that the past week's upheavals in the Exchange Rate Mechanism could give a new lease of life to the green currency system. "That's bad news for European agriculture reform," one said.

Experts were tentative yesterday about the likely implications for farm trade of the speculative assault on the ERM over the past week. Much will depend on whether Monday's decision by European Communi-

nity finance ministers to widen the fluctuation bands of all member currencies to 15 per cent succeeds in restoring currency stability.

Signs were more encouraging last night than at any point in the past week as weaker ERM currencies made a sharp recovery as profit-taking on short positions lifted the French franc against the D-Mark. "Trading risks have increased since the ERM collapsed but there's no reason to change agrimoney rules," said one EC official.

Grain trading in Europe was paralysed at one stage this week because of uncertainty about farm prices. This will be one of the main items at a special meeting of European commissioners tomorrow.

The impact on the EC budget is expected to be minimal,

though national governments may face higher budget costs in their national currencies as their contributions - denominated in Ecu - rise in line with any devaluation.

For UK farmers, it may spell the end of what one British farm spokesman called a "golden period". Since the devaluation of sterling on September 1 last year, support prices to farmers have risen by about 30 per cent in sterling terms, and enhanced competitiveness against farmers elsewhere in Europe has produced significant, but so far unequal, export gains - particularly for sheep meat.

The procedures for adjusting green prices in line with currency fluctuations are likely to be more complex to manage. But EC officials said there was no reason to believe the system

put in place in January last year to deal with the EC's five "floating currencies" - sterling, the peseta, the escudo, the drachma and the lira - could not work now if it applied to all 12 ECU currencies.

Adjustments will be made whenever needed in response to certain triggers:

- Under a "ten day rule", under which each month is divided into three 10 day periods, any currency shift greater than 2 per cent from the central ERM rate during the last period of the month would result in the gain that opened up having to be halved.
- In parallel, any gain of more than 4 per cent appearing in a 10 day period between any two individual currencies would also trigger adjustment by one or both currencies.
- Under a "three-day rule".

any gap of 6 per cent or more appearing over a three-day period would trigger action to close the gap on the fourth day. Yesterday was the first occasion on which a revision might have been needed under this rule, but as the frame rallied, gaps closed to less than 6 per cent. This rule applies on a rolling basis, so fluctuations will be calculated daily and adjustments made as needed.

At a national level, farm trade analysts predicted that French farm and food products would be likely to gain a competitive advantage on the German market as a result of any depreciation of the franc. Germany was France's main farm product and food market, importing Fr32.7bn worth of goods. Italy was just behind at Fr30.4bn.

Confusion over CVRD sale

By Bill Hinchberger
in São Paulo

INVESTORS APPEAR nonplussed by the most recent volley in what is becoming a Ping-Pong game of official comments on the possible privatisation of Brazilian mining conglomerate Companhia Vale do Rio Doce, the world's biggest iron ore exporter.

"There have been lots of rumours about Vale's privatisation, but none of them have been confirmed," said one analyst.

A high ranking official in Brazil's finance ministry stated last week that CVRD, which is 51 per cent government-owned, would be sold before President Itamar Franco's term is completed at the end of 1994.

CVRD preferential shares were among the biggest losers on the São Paulo Stock Exchange last week, falling by 2.2 per cent - 5.3 per cent in relation to the exchange's Ibovespa index.

The government owns 51 per cent of CVRD's total equity and 86 per cent of its ordinary shares. This allows much greater participation in the management decisions and oversight.

Despite an apparently

Mine output fall clouds value of eastern Germany's Laubag

By Judy Dempsey in Berlin

THREE months ago, eastern Germany's largest lignite or brown coal fields, will be influenced by the continuing fall in mining production in the region, energy experts said yesterday.

Mining output in eastern Germany, including potash, fell 12 per cent in 1990 and a

pared with the previous month, and by 15 per cent for April and May, compared to the same period in 1992.

These figures, released earlier this week by the federal economics ministry, suggested the fall in energy consumption in eastern Germany had not yet bottomed out - energy consumption in eastern Germany fell 12 per cent in 1990 and a

further 26 per cent in 1991.

The decline, caused by the collapse of eastern German industry, which has caused a sharp fall in energy consumption, coincided with efforts by the Treuhand, the privatisation agency for eastern Germany, to sell Laubag, which is in Brandenburg.

A consortium, headed by Rheinbraun, the brown coal

division of RWE Energie, and which included PreussenElektra and Bayernwerk, west Germany's largest utilities, was negotiating with the Treuhand to buy the field.

But the negotiations stalled over the Treuhand's efforts to secure guaranteed long-term annual coal delivery contracts of 5m tonnes.

Utility officials said yester-

day that the consortium instead wanted "short contracts, perhaps only about three years initially, because we have no idea at what volume energy consumption will start increasing in eastern Germany over the next 20 years".

Estimates of the value of Laubag, which has an annual production of 65m-70m tonnes, range from DM1bn-DM2bn.

Democrats to delay sale of dairy boosting hormone

By Nancy Dunne
in Washington

AMONG THE hundreds of provisions in the Democrat budget plan is a measure promoted by Senator Russell Feingold, a Wisconsin Democrat, to delay the sale of dairy output boosting hormone bovine somatotropin (BST) to US dairy farmers.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 90 days, if, as expected, the synthetic hormone gets the blessing of the Food and Drug Administration this year.

The entry of BST on to the market is expected to cost the US government \$15m in payments to dairy farmers, resulting from an over-supply of milk.

The measure would ban the sale of BST for 9

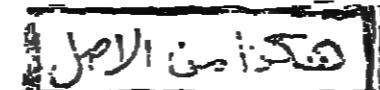
FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 1 979 4279 for more details.

FT MANAGED FUNDS SERVICE

- FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

IRELAND (SB RECOGNISED)															
AXA Equity & Law Inv Fund Managers 1000 Newgate St, Dublin 2, Ireland T: 01-677 0788 F: 01-677 0789															
Celtic & Co Fund Management Limited 16 Donegall Street, Dublin 2, Ireland T: 01-677 0744 F: 01-677 0745															
AIB Managed Fund 1000 Newgate St, Dublin 2, Ireland T: 01-677 0746 F: 01-677 0747															
AIB Managed Fund (Growth Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0748 F: 01-677 0749															
AIB Managed Fund (Income Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0750 F: 01-677 0751															
AIB Managed Fund (Property Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0752 F: 01-677 0753															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0754 F: 01-677 0755															
AIB Managed Fund (Small Business Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0756 F: 01-677 0757															
AIB Managed Fund (Specialist Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0758 F: 01-677 0759															
AIB Managed Fund (Tech Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0760 F: 01-677 0761															
AIB Managed Fund (Transport Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0762 F: 01-677 0763															
AIB Managed Fund (Utilities Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0764 F: 01-677 0765															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0766 F: 01-677 0767															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0768 F: 01-677 0769															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0770 F: 01-677 0771															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0772 F: 01-677 0773															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0774 F: 01-677 0775															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0776 F: 01-677 0777															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0778 F: 01-677 0779															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0780 F: 01-677 0781															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0782 F: 01-677 0783															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0784 F: 01-677 0785															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0786 F: 01-677 0787															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0788 F: 01-677 0789															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0790 F: 01-677 0791															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0792 F: 01-677 0793															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0794 F: 01-677 0795															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0796 F: 01-677 0797															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0798 F: 01-677 0799															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0800 F: 01-677 0801															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0802 F: 01-677 0803															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0804 F: 01-677 0805															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0806 F: 01-677 0807															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0808 F: 01-677 0809															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0810 F: 01-677 0811															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0812 F: 01-677 0813															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0814 F: 01-677 0815															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01-677 0816 F: 01-677 0817															
AIB Managed Fund (Retail Fund) 1000 Newgate St, Dublin 2, Ireland T: 01															



• FT Cityline Unit Trust Prices are available over the telephone. Call 01-833 1000.

LIVENSOURCE: GOOD NEWS

	Price	Yield	% Chg	Comments
Active International Umbrella Fund (a)				
<i>Stock Funds</i>				
American Equity	\$7.27	+0.02	0.0	
Asian Equity	\$15.64	-0.01	-0.6	
Eurozone Equity	\$10.45	+0.01	1.0	
European Equity	\$7.74	-0.15	-1.9	
Japanese Equity	\$4.00	+0.04	1.0	
UK Equity	\$7.34	+0.01	1.0	
<i>Interest and Income Funds</i>				
Corporate & Govt.	\$6.51	+0.01	2.6	
European Inv. & Corp.	\$6.57	+0.14	1.7	
Latin American Inv. & Corp.	\$6.10	-0.01	-1.6	
Pvt. Bonds Inv. & Corp.	\$6.26	+0.05	0.8	
UK Inv. & Corp.	\$7.34	+0.01	1.0	
<i>Money Market Funds</i>				
American S. Bond				7.00
Canadian 5 Bond	C\$6.91	+0.02	7.11	
Deutschmark Bond	\$6.70	+0.01	7.00	
Eurodollar Investment Bd.	\$6.47	+0.01	7.00	
Eurodollar Short-Term Bd.	\$6.41	+0.03	7.00	
US Dollar Bond	\$6.60	+0.01	7.00	
Yen Bond	¥610	-	7.00	
<i>Liquid Assets Fund</i>				
Deutschmark Reserves	\$656.06	-	-	
Eurodollar Reserves	\$4,535	-	-	
US Dollar Res.	\$6.07	-	-	
Yen Reserves	7500	-	-	
Prices quoted in US dollars				
Alliance Capital				
Global State Trends C	\$11.84	-1.05	-8.0%	
Global State Trends C.G.	\$11.50	-1.05	-8.0%	
Global Utilities	\$11.50	-1.05	-8.0%	
Global Utilities C	\$24.58	-4.42	-15.0%	
Health Care S	\$42.14	-1.05	-2.5%	
Ind. Tech	\$30.11	-1.05	-3.4%	
American S	\$11.24	11.00	-0.5%	
American B	\$11.12	11.00	-0.5%	
Worldwide Income A1	\$34.12	8.40	-5.1%	
Worldwide Income A2	\$34.08	8.77	-0.6%	
Worldwide Income D	\$26.11	-	-	5.0%
Spanish Greater Cos.	\$97.25	-	-1.4%	
Spanish Staples Cos.	PRD1051	-	+0.0%	
Develop. Capitalized Cos.	\$21.42	7.22	-1.0%	
Develop. Regional Cos. D	\$11.42	11.00	-0.5%	
*Yield price depends on distribution				
Asian Development Equity Fund				
Portfolio A Jul 15	\$20.75	-	-	
Portfolio B	\$15.88	-	-	
Atlanta Show				
American Energy Jul 27	\$271.61	-	-	
American Inv. Jul 27	\$265.07	-	-	
Bancit Global Jul 27	\$267.07	-	-	
European Metals Jul 27	\$364.18	-	-	
For East Jul 27	\$29.975	-	-	
SAM International Fund				
1997 Jul 15	\$571.81	-1.25	-	
1998 Jul 15	\$571.81	-1.25	-	
1999 Jul 15	\$571.81	-1.25	-	
2000 Jul 15	\$571.81	-1.25	-	
2001 Jul 15	\$571.81	-1.25	-	
2002 Jul 15	\$571.81	-1.25	-	
2003 Jul 15	\$571.81	-1.25	-	
2004 Jul 15	\$571.81	-1.25	-	
2005 Jul 15	\$571.81	-1.25	-	
2006 Jul 15	\$571.81	-1.25	-	
2007 Jul 15	\$571.81	-1.25	-	
2008 Jul 15	\$571.81	-1.25	-	
2009 Jul 15	\$571.81	-1.25	-	
2010 Jul 15	\$571.81	-1.25	-	
2011 Jul 15	\$571.81	-1.25	-	
2012 Jul 15	\$571.81	-1.25	-	
2013 Jul 15	\$571.81	-1.25	-	
2014 Jul 15	\$571.81	-1.25	-	
2015 Jul 15	\$571.81	-1.25	-	
2016 Jul 15	\$571.81	-1.25	-	
2017 Jul 15	\$571.81	-1.25	-	
2018 Jul 15	\$571.81	-1.25	-	
2019 Jul 15	\$571.81	-1.25	-	
2020 Jul 15	\$571.81	-1.25	-	
2021 Jul 15	\$571.81	-1.25	-	
2022 Jul 15	\$571.81	-1.25	-	
2023 Jul 15	\$571.81	-1.25	-	
2024 Jul 15	\$571.81	-1.25	-	
2025 Jul 15	\$571.81	-1.25	-	
2026 Jul 15	\$571.81	-1.25	-	
2027 Jul 15	\$571.81	-1.25	-	
2028 Jul 15	\$571.81	-1.25	-	
2029 Jul 15	\$571.81	-1.25	-	
2030 Jul 15	\$571.81	-1.25	-	
2031 Jul 15	\$571.81	-1.25	-	
2032 Jul 15	\$571.81	-1.25	-	
2033 Jul 15	\$571.81	-1.25	-	
2034 Jul 15	\$571.81	-1.25	-	
2035 Jul 15	\$571.81	-1.25	-	
2036 Jul 15	\$571.81	-1.25	-	
2037 Jul 15	\$571.81	-1.25	-	
2038 Jul 15	\$571.81	-1.25	-	
2039 Jul 15	\$571.81	-1.25	-	
2040 Jul 15	\$571.81	-1.25	-	
2041 Jul 15	\$571.81	-1.25	-	
2042 Jul 15	\$571.81	-1.25	-	
2043 Jul 15	\$571.81	-1.25	-	
2044 Jul 15	\$571.81	-1.25	-	
2045 Jul 15	\$571.81	-1.25	-	
2046 Jul 15	\$571.81	-1.25	-	
2047 Jul 15	\$571.81	-1.25	-	
2048 Jul 15	\$571.81	-1.25	-	
2049 Jul 15	\$571.81	-1.25	-	
2050 Jul 15	\$571.81	-1.25	-	
2051 Jul 15	\$571.81	-1.25	-	
2052 Jul 15	\$571.81	-1.25	-	
2053 Jul 15	\$571.81	-1.25	-	
2054 Jul 15	\$571.81	-1.25	-	
2055 Jul 15	\$571.81	-1.25	-	
2056 Jul 15	\$571.81	-1.25	-	
2057 Jul 15	\$571.81	-1.25	-	
2058 Jul 15	\$571.81	-1.25	-	
2059 Jul 15	\$571.81	-1.25	-	
2060 Jul 15	\$571.81	-1.25	-	
2061 Jul 15	\$571.81	-1.25	-	
2062 Jul 15	\$571.81	-1.25	-	
2063 Jul 15	\$571.81	-1.25	-	
2064 Jul 15	\$571.81	-1.25	-	
2065 Jul 15	\$571.81	-1.25	-	
2066 Jul 15	\$571.81	-1.25	-	
2067 Jul 15	\$571.81	-1.25	-	
2068 Jul 15	\$571.81	-1.25	-	
2069 Jul 15	\$571.81	-1.25	-	
2070 Jul 15	\$571.81	-1.25	-	
2071 Jul 15	\$571.81	-1.25	-	
2072 Jul 15	\$571.81	-1.25	-	
2073 Jul 15	\$571.81	-1.25	-	
2074 Jul 15	\$571.81	-1.25	-	
2075 Jul 15	\$571.81	-1.25	-	
2076 Jul 15	\$571.81	-1.25	-	
2077 Jul 15	\$571.81	-1.25	-	
2078 Jul 15	\$571.81	-1.25	-	
2079 Jul 15	\$571.81	-1.25	-	
2080 Jul 15	\$571.81	-1.25	-	
2081 Jul 15	\$571.81	-1.25	-	
2082 Jul 15	\$571.81	-1.25	-	
2083 Jul 15	\$571.81	-1.25	-	
2084 Jul 15	\$571.81	-1.25	-	
2085 Jul 15	\$571.81	-1.25	-	
2086 Jul 15	\$571.81	-1.25	-	
2087 Jul 15	\$571.81	-1.25	-	
2088 Jul 15	\$571.81	-1.25	-	
2089 Jul 15	\$571.81	-1.25	-	
2090 Jul 15	\$571.81	-1.25	-	
2091 Jul 15	\$571.81	-1.25	-	
2092 Jul 15	\$571.81	-1.25	-	
2093 Jul 15	\$571.81	-1.25	-	
2094 Jul 15	\$571.81	-1.25	-	
2095 Jul 15	\$571.81	-1.25	-	
2096 Jul 15	\$571.81	-1.25	-	
2097 Jul 15	\$571.81	-1.25	-	
2098 Jul 15	\$571.81	-1.25	-	
2099 Jul 15	\$571.81	-1.25	-	
2000 Jul 15	\$571.81	-1.25	-	
2001 Jul 15	\$571.81	-1.25	-	
2002 Jul 15	\$571.81	-1.25	-	
2003 Jul 15	\$571.81	-1.25	-	
2004 Jul 15	\$571.81	-1.25	-	
2005 Jul 15	\$571.81	-1.25	-	
2006 Jul 15	\$571.81	-1.25	-	
2007 Jul 15	\$571.81	-1.25	-	
2008 Jul 15	\$571.81	-1.25	-	
2009 Jul 15	\$571.81	-1.25	-	
2010 Jul 15	\$571.81	-1.25	-	
2011 Jul 15	\$571.81	-1.25	-	
2012 Jul 15	\$571.81	-1.25	-	
2013 Jul 15	\$571.81	-1.25	-	
2014 Jul 15	\$571.81	-1.25	-	
2015 Jul 15	\$571.81	-1.25	-	
2016 Jul 15	\$571.81	-1.25	-	
2017 Jul 15	\$571.81	-1.25	-	
2018 Jul 15	\$571.81	-1.25	-	
2019 Jul 15	\$571.81	-1.25	-	
2020 Jul 15	\$571.81	-1.25	-	
2021 Jul 15	\$571.81	-1.25	-	
2022 Jul 15	\$571.81	-1.25	-	
2023 Jul 15	\$571.81	-1.25	-	
2024 Jul 15	\$571.81	-1.25	-	
2025 Jul 15	\$571.81	-1.25	-	
2026 Jul 15	\$571.81	-1.25	-	
2027 Jul 15	\$571.81	-1.25	-	
2028 Jul 15	\$571.81	-1.25	-	
2029 Jul 15	\$571.81	-1.25	-	
2030 Jul 15	\$571.81	-1.25	-	
2031 Jul 15	\$571.81	-1.25	-	
2032 Jul 15	\$571.81	-1.25	-	
2033 Jul 15	\$571.81	-1.25	-	
2034 Jul 15	\$571.81	-1.25	-	
2035 Jul 15	\$571.81	-1.25	-	
2036 Jul 15	\$571.81	-1.25	-	
2037 Jul 15	\$571.81	-1.25	-	
2038 Jul 15	\$571.81	-1.25	-	
2039 Jul 15	\$571.81	-1.25	-	
2040 Jul 15	\$571.81	-1.25	-	
2041 Jul 15	\$571.81	-1.25	-	
2042 Jul 15	\$571.81	-1.25	-	
2043 Jul 15	\$571.81	-1.25	-	
2044 Jul 15	\$571.81	-1.25	-	
2045 Jul 15	\$571.81	-1.25	-	
2046 Jul 15	\$571.81	-1.25	-	
2047 Jul 15	\$571.81	-1.25	-	
2048 Jul 15	\$571.81	-1.25	-	
2049 Jul 15	\$571.81	-1.25	-	
2050 Jul 15	\$571.81	-1.25	-	
2051 Jul 15	\$571.81	-1.25	-	
2052 Jul 15	\$571.81	-1.25	-	
2053 Jul 15	\$571.81	-1.25	-	
2054 Jul 15	\$571.81	-1.25	-	
2055 Jul 15	\$571.81	-1.25	-	
2056 Jul 15	\$571.81	-1.25	-	
2057 Jul 15	\$571.81	-1.25	-	
2058 Jul 15	\$571.81	-1.25	-	
2059 Jul 15	\$571.81	-1.25	-	
2060 Jul 15	\$571.81	-1.25	-	
2061 Jul 15	\$571.81	-1.25	-	
2062 Jul 15	\$571.81	-1.25	-	
2063 Jul 15	\$571.81	-1.25	-	
2064 Jul 15	\$571.81	-1.25	-	
2065 Jul 15	\$571.81	-1.25	-	
2066 Jul 15	\$571.81	-1.25	-	
2067 Jul 15	\$571.81	-1.25	-	
2068 Jul 15	\$571.81	-1.25	-	
2069 Jul 15	\$571.81	-1.25	-	
2070 Jul 15	\$571.81	-1.25	-	
2071 Jul 15	\$571.81	-1.25	-	
2072 Jul 15	\$571.81	-1.25	-	
2073 Jul 15	\$571.81	-1.25	-	
2074 Jul 15	\$571.81	-1.25	-	
2075 Jul 15	\$571.81	-1.25	-	
2076 Jul 15	\$571.81	-1.25	-	
2077 Jul 15	\$571.81	-1.25	-	
2078 Jul 15	\$571.81	-1.25	-	
2079 Jul 15	\$571.81	-1.25	-	
2080 Jul 15	\$571.81	-1.25	-	
2081 Jul 15	\$571.81	-1.25	-	
2082 Jul 15	\$571.81	-1.25	-	
2083 Jul 15	\$571.81	-1.25	-	
2084 Jul 15	\$571.81	-1.25	-	
2085 Jul 15	\$571.81	-1.25	-	
2086 Jul 15	\$571.81	-1.25	-	
2087 Jul 15	\$571.81	-1.25	-	
2088 Jul 15	\$571.81	-1.25	-	
2089 Jul 15	\$571.81	-1.25	-	
2090 Jul 15	\$571.81	-1.25	-	
2091 Jul 15	\$571.81	-1.25	-	
2092 Jul 15	\$571.81	-1.25	-	
2093 Jul 15	\$571.81	-1.25	-	
2094 Jul 15	\$571.81	-1.25	-	
2095 Jul 15	\$571.81	-1.25	-	
2096 Jul 15	\$571.81	-1.25	-	
2097 Jul				

FOREIGN EXCHANGES

Sharp rise for French franc

THE French franc, Belgian franc and Danish krone all rose sharply against the D-Mark in European trading yesterday as the central banks of all three countries surprised currency dealers by keeping the overnight cost of borrowing very high, writes James Blitz.

The rush out of D-Marks into these other currencies may have been partly due to the Bundesbank's decision to cut its repo rates yesterday and today. But many dealers were clearly taken completely by surprise by the decision of these 3 countries not to cut interest rates, and, instead, to sustain their currencies and stalling the speculators.

"There are a lot of people here and among our customers who do not know what is going on," said one commercial bank salesman yesterday.

The French franc was up more than 5 centimes and 1½ per cent at one stage, peaking at FF13,450 to the D-Mark, close to its old exchange rate mechanism floor of FF13,305.

It later fell back to close at FF13,366. The sharp rise was helped by an overnight lending rate of nearly 12 per cent.

There was little sign of the French authorities restoring

the liquidity to the money market that is needed after the withdrawal of so many French francs last week.

The Belgian franc actually re-entered its old ERM bands against the D-Mark, peaking at FF10.78 and closing at FF10.95. The Belgian central bank said it had slashed liquidity levels in its money market rate, and overnight money was at 15 per cent.

The Danish krone also came close to re-entering its old bands, reaching DKr3,9305 to the D-Mark at the US, compared to an old floor of DKr3,9015. The Danish 1-month money rate remained at 15 per cent with the overnight cost of lending a good deal higher.

There was no official statement suggesting there had been any policy co-ordination between these 3 central banks. But several analysts said that the policies were being co-ordinated with the intention of showing that these currencies

would not diverge too far from their old ERM parities.

Mr Christian Dunis, an economist at Chemical Bank, also suggested that the central banks were out to teach speculators the lesson that free floating currencies can go up as well as down.

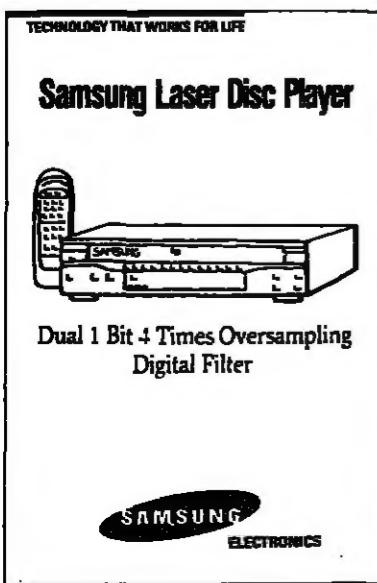
A few dealers said that they had heard of institutions losing money on the speed of the french franc move. One influential head of foreign exchange said net market losses in the last 2 days may have been substantial.

The D-Mark's decline in the ERM helped to push the dollar up in European trading. The US currency gained more than a pfennig against the D-Mark to close at DM1.705. The US currency also edged up against the yen to close at Y104.80 from a previous Y104.40. Sterling also profited in this environment, rising ¼ pfennig on the day to close at DM1.5675.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu	Central Rate	Difference	% Change	Rate	% Spread	Rate	Indicators
			Against Ecu	Aug 4	Aug 4	vs Central	Currency	
Aug 4	LEU.1							Previous day's rate
1 Euro	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 French Fr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Swiss Fr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 D-Mark	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 British P.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Italian Lira	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 French F.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Spanish P.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Portuguese P.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Dutch G.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Greek Dr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Danish Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Swedish Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 New Zealand \$.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Canadian \$.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Australian \$.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 US \$.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 British £.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Japanese Yen.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Swiss Fr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Portuguese P.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Dutch G.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Greek Dr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Swedish Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Danish Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Swedish Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Icelandic Kr.	1,098.00	1,098.00	1,098.00	-0.00	1,098.00	0.00	1,098.00	1,098.00
1 Norwegian Kr.	1,098.00	1,098.00	1,					

NEW YORK STOCK EXCHANGE COMPOSITE PRICES



ALL STOCK PRICES																				
1983	High	Low	Prev.	Yld.	%	E	Div.	1983	High	Low	Prev.	%	E	Div.	1983	High	Low	Prev.	1983	
Low Stock	Wk.	Wk.	Wk.	Wk.	Wk.	Wk.	Wk.	Close	Wk.	Wk.	Wk.	Wk.	Wk.	Wk.	Close	Wk.	Wk.	Wk.	Low Stock	
Continued from previous page																				
- S -									- T -							- U -			- V -	
22 15-2 S Antia R	1.36	7.8	17	74	181	175	18	+1+	32 52 TCBY Enter	0.20	34	24	1246	10	10	32 40 VF Corp	1.20	2.6	10	3577
23 15-3 SCOR US Op	0.32	2.0188	99	19	19	15	15	+1+	33 72 TCI Finance	0.75	2.3	7	123	10	10	33 24 Viatel Inc	0.44	1.8	23	23
24 15-3 SPG Techne	1.28	4.5	21	41	29	29	29	+1+	34 53 TCM Corp S	0.84	0.8	1	153	10	10	34 38 Viatel Corp	0.55	5.5	6	46
44 12-1 Sabine Pa	1.71	7.1	10	122	122	122	122	+1+	35 25 TCM Corp A	0.41	1.1	31	2	20	20	35 24 Viatel Corp	0.40	1.4	5	52
54 15-1 Sabine Pa	0.26	1.5	12	120	124	124	124	+1+	36 27 TCM Corp	0.20	1.5	12	120	10	10	36 21 Viatel Corp	0.40	1.4	5	52
33 16-7 Sealed Sc	0.9	30	19	13	13	13	13	+1+	37 17 TCM Corp	0.50	1.7	19	3882	20	20	37 24 Viatel Corp	0.38	3.9	33	33
34 15-4 Sealed Sc	0.26	1.5	12	120	124	124	124	+1+	38 18 TCM Corp	1.00	2.8	22	237	174	174	38 25 Viatel Corp	0.70	2.1	21	21
35 16-7 Sealed Sc	0.36	2.3	24	607	16	16	16	+1+	39 19 TCM Corp	0.80	2.8	18	1533	57	57	39 25 Viatel Corp	0.80	2.8	17	17
4 2 SealedSc	0.20	0.5104	31	424	431	431	431	+1+	40 20 TCM Corp	0.10	0.7	7	3412	145	145	40 25 Viatel Corp	0.10	1.0	14	14
44 37-1 SilesPaper	1.76	4.8	14	2	37	36	36	+1+	41 21 TCM Corp	0.42	5.7	28	220	72	72	41 25 Viatel Corp	1.40	5.4	5	52
51 31 SilesPaper	0.80	3.1	14	1145	605	605	605	+1+	42 22 TCM Corp	1.00	8.3	38	123	113	113	42 25 Viatel Corp	1.40	5.4	5	52
73 75 St Pierre	2.60	3.1	14	1145	605	605	605	+1+	43 23 TCM Corp	1.52	3.4	18	1171	45	45	43 25 Viatel Corp	1.40	5.4	5	52
54 35-1 St Pierre	1.20	2.5	10	40	40	40	40	+1+	44 24 TCM Corp	0.60	2.1	4	1002	289	289	44 25 Viatel Corp	0.60	2.1	4	289
33 13 St Pierre	0.32	2.4	20	209	137	137	137	+1+	45 25 TCM Corp	1.00	2.2	15	425	549	549	45 25 Viatel Corp	1.00	2.2	15	549
34 34 St Pierre	0.84	1.5	10	504	452	452	452	+1+	46 26 TCM Corp	0.80	2.2	15	82	273	273	46 25 Viatel Corp	0.80	2.2	15	273
35 23-4 SanDisk	1.48	5.5	14	389	263	263	263	+1+	47 27 TCM Corp	0.50	2.2	15	76	241	241	47 25 Viatel Corp	0.50	2.2	15	241
36 31 SanDisk	0.40	10	7187	20	20	20	20	+1+	48 28 TCM Corp	0.50	2.2	15	12201	513	513	48 25 Viatel Corp	0.50	2.2	15	513
37 31 SanDisk	0.16	1.6	902	745	102	102	102	+1+	49 29 TCM Corp	0.50	2.2	15	1141	424	424	49 25 Viatel Corp	0.50	2.2	15	424
38 32 SanDisk	0.10	0.5	12	392	154	154	154	+1+	50 30 TCM Corp	0.50	2.2	15	77	245	245	50 25 Viatel Corp	0.50	2.2	15	245
39 40 SanDisk	0.58	2.7	16	508	225	225	225	+1+	51 31 TCM Corp	0.50	2.2	15	32	229	229	51 25 Viatel Corp	0.50	2.2	15	229
40 27 SanDisk	2.74	5.5	16	219	48	48	48	+1+	52 32 TCM Corp	0.50	2.2	15	191	75	75	52 25 Viatel Corp	0.50	2.2	15	75
41 23 SanDisk	1.42	8.8	15	2734	242	242	242	+1+	53 33 TCM Corp	0.50	2.2	15	303	103	103	53 25 Viatel Corp	0.50	2.2	15	103
42 23 SanDisk	0.80	2.5	15	2734	242	242	242	+1+	54 34 TCM Corp	0.50	2.2	15	303	103	103	54 25 Viatel Corp	0.50	2.2	15	103
43 23 SanDisk	0.12	0.4	49	1028	31	31	31	+1+	55 35 TCM Corp	0.50	2.2	15	303	103	103	55 25 Viatel Corp	0.50	2.2	15	103
44 31 SanDisk	0.10	0.8	13	128	13	13	13	+1+	56 36 TCM Corp	0.50	2.2	15	303	103	103	56 25 Viatel Corp	0.50	2.2	15	103
45 22 SanDisk	0.21	0.9	19	153	53	53	53	+1+	57 37 TCM Corp	0.50	2.2	15	303	103	103	57 25 Viatel Corp	0.50	2.2	15	103
46 21 SanDisk	0.16	1.5	18	302	170	170	170	+1+	58 38 TCM Corp	0.50	2.2	15	303	103	103	58 25 Viatel Corp	0.50	2.2	15	103
47 20 SanDisk	0.70	2.6	9	10	10	10	10	+1+	59 39 TCM Corp	0.50	2.2	15	303	103	103	59 25 Viatel Corp	0.50	2.2	15	103
48 19 SanDisk	0.20	0.8	22	17	3141	252	252	+1+	60 40 TCM Corp	1.10	10.8	5	31	103	103	60 25 Viatel Corp	1.10	10.8	5	103
49 18 SanDisk	0.50	2.2	22	17	3141	252	252	+1+	61 41 TCM Corp	1.30	2.3	13	1210	14	14	61 25 Viatel Corp	1.30	2.3	13	1210
50 17 SanDisk	0.40	2.5	12	234	165	165	165	+1+	62 42 TCM Corp	0.50	2.4	2	34	14	14	62 25 Viatel Corp	0.50	2.4	2	34
51 16 SanDisk	0.80	8.4	8	154	134	134	134	+1+	63 43 TCM Corp	0.50	2.4	2	34	14	14	63 25 Viatel Corp	0.50	2.4	2	34
52 15 SanDisk	0.30	0.7	30	688	403	403	403	+1+	64 44 TCM Corp	0.50	2.4	2	34	14	14	64 25 Viatel Corp	0.50	2.4	2	34
53 14 SanDisk	0.80	1.9	37	5	5	5	5	+1+	65 45 TCM Corp	0.50	2.4	2	34	14	14	65 25 Viatel Corp	0.50	2.4	2	34
54 13 SanDisk	0.50	1.6	77	5	5	5	5	+1+	66 46 TCM Corp	0.50	2.4	2	34	14	14	66 25 Viatel Corp	0.50	2.4	2	34
55 12 SanDisk	0.40	1.7	88	23	23	23	23	+1+	67 47 TCM Corp	0.50	2.4	2	34	14	14	67 25 Viatel Corp	0.50	2.4	2	34
56 11 SanDisk	0.30	1.8	23	23	23	23	23	+1+	68 48 TCM Corp	0.50	2.4	2	34	14	14	68 25 Viatel Corp	0.50	2.4	2	34
57 10 SanDisk	0.80	1.8	23	23	23	23	23	+1+	69 49 TCM Corp	0.50	2.4	2	34	14	14	69 25 Viatel Corp	0.50	2.4	2	34
58 9 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	70 50 TCM Corp	0.50	2.4	2	34	14	14	70 25 Viatel Corp	0.50	2.4	2	34
59 8 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	71 51 TCM Corp	0.50	2.4	2	34	14	14	71 25 Viatel Corp	0.50	2.4	2	34
60 7 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	72 52 TCM Corp	0.50	2.4	2	34	14	14	72 25 Viatel Corp	0.50	2.4	2	34
61 6 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	73 53 TCM Corp	0.50	2.4	2	34	14	14	73 25 Viatel Corp	0.50	2.4	2	34
62 5 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	74 54 TCM Corp	0.50	2.4	2	34	14	14	74 25 Viatel Corp	0.50	2.4	2	34
63 4 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	75 55 TCM Corp	0.50	2.4	2	34	14	14	75 25 Viatel Corp	0.50	2.4	2	34
64 3 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	76 56 TCM Corp	0.50	2.4	2	34	14	14	76 25 Viatel Corp	0.50	2.4	2	34
65 2 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	77 57 TCM Corp	0.50	2.4	2	34	14	14	77 25 Viatel Corp	0.50	2.4	2	34
66 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	78 58 TCM Corp	0.50	2.4	2	34	14	14	78 25 Viatel Corp	0.50	2.4	2	34
67 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	79 59 TCM Corp	0.50	2.4	2	34	14	14	79 25 Viatel Corp	0.50	2.4	2	34
68 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	80 60 TCM Corp	0.50	2.4	2	34	14	14	80 25 Viatel Corp	0.50	2.4	2	34
69 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	81 61 TCM Corp	0.50	2.4	2	34	14	14	81 25 Viatel Corp	0.50	2.4	2	34
70 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	82 62 TCM Corp	0.50	2.4	2	34	14	14	82 25 Viatel Corp	0.50	2.4	2	34
71 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	83 63 TCM Corp	0.50	2.4	2	34	14	14	83 25 Viatel Corp	0.50	2.4	2	34
72 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	84 64 TCM Corp	0.50	2.4	2	34	14	14	84 25 Viatel Corp	0.50	2.4	2	34
73 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	85 65 TCM Corp	0.50	2.4	2	34	14	14	85 25 Viatel Corp	0.50	2.4	2	34
74 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	86 66 TCM Corp	0.50	2.4	2	34	14	14	86 25 Viatel Corp	0.50	2.4	2	34
75 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	87 67 TCM Corp	0.50	2.4	2	34	14	14	87 25 Viatel Corp	0.50	2.4	2	34
76 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	88 68 TCM Corp	0.50	2.4	2	34	14	14	88 25 Viatel Corp	0.50	2.4	2	34
77 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	89 69 TCM Corp	0.50	2.4	2	34	14	14	89 25 Viatel Corp	0.50	2.4	2	34
78 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	90 70 TCM Corp	0.50	2.4	2	34	14	14	90 25 Viatel Corp	0.50	2.4	2	34
79 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	91 71 TCM Corp	0.50	2.4	2	34	14	14	91 25 Viatel Corp	0.50	2.4	2	34
80 1 SanDisk	0.20	1.1	27	1051	171	171	171	+1+	92 72 TCM Corp	0.50	2.4	2	34	14	14	92 25 Viatel Corp	0.50	2.4	2	34

NASDAQ NATIONAL MARKET

4 pm close August

**GET YOUR FT HAND DELIVERED IN COPENHAGEN,
AARHUS, AALBORG, ESBJERG AND ODENSE.**

If you work in the business centres of Copenhagen, Aarhus, Aalborg, Esbjerg and Odense we'll deliver your daily copy of the FT to your office at no extra cost. Call Erna Pio for details on Copenhagen 3313 4441.

THE DAILY TIMES

FINANCIAL TIMES *With something for everyone*

